

2025 Unfunded Capital Budget & 2026 - 2034 Unfunded Capital Forecast Summary

| Line | Project No. | Project Name | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Total |
|--|--------------|--|------------------|------------------|------------------|----------|-----------|----------|----------|----------|----------|----------|------------------|
| Office of the CAO | | | | | | | | | | | | | |
| 1 | 0510-01-0101 | Municipal Accessibility Plan | 40,000 | - | - | - | - | - | - | - | - | - | 40,000 |
| 2 | 1400-10-1801 | Strategic Plan Update | - | - | 60,000 | - | - | - | - | - | - | - | 60,000 |
| Office of the CAO Total | | | 40,000 | - | 60,000 | - | - | - | - | - | - | - | 100,000 |
| Corporate Services | | | | | | | | | | | | | |
| 3 | 2300-05-2103 | Enterprise Content Management Implementation | - | 500,000 | - | - | - | - | - | - | - | - | 500,000 |
| 4 | 2300-05-2104 | BI - Implement BI Technologies | - | 100,000 | - | - | - | - | - | - | - | - | 100,000 |
| 5 | 2300-05-2106 | Open Data Implementation | - | 15,000 | - | - | - | - | - | - | - | - | 15,000 |
| 6 | 2300-05-2201 | AMANDA Planning | - | 575,000 | - | - | - | - | - | - | - | - | 575,000 |
| 7 | 2300-05-2301 | Implement Customer Service Strategy Recommendations | - | 400,000 | - | - | - | - | - | - | - | - | 400,000 |
| 8 | 2300-05-2501 | AI Copilot Integration | - | 50,000 | - | - | - | - | - | - | - | - | 50,000 |
| 9 | 2300-10-1909 | Corporate Collaboration Strategy | - | 75,000 | - | - | - | - | - | - | - | - | 75,000 |
| 10 | 2300-10-2002 | BI reporting & Dashboarding Strategy | - | 50,000 | - | - | - | - | - | - | - | - | 50,000 |
| 11 | 2300-10-2503 | AV Room Standardization | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| 12 | 2300-10-2601 | ITS Architectural review | - | 25,000 | - | - | - | - | - | - | - | - | 25,000 |
| 13 | 2500-05-2702 | Capital Budget Analysis Tool (Replace PC) | - | - | 2,000,000 | - | - | - | - | - | - | - | 2,000,000 |
| 14 | 2500-22-2504 | Administrative o/head service level allocation | 130,000 | - | - | - | - | - | - | - | - | - | 130,000 |
| 15 | 2600-10-2501 | Procurement Modernization | 70,000 | - | - | - | - | - | - | - | - | - | 70,000 |
| Corporate Services Total | | | 300,000 | 1,790,000 | 2,000,000 | - | - | - | - | - | - | - | 4,090,000 |
| Fire Services | | | | | | | | | | | | | |
| 16 | 5500-06-2501 | Fire Station Marquees | - | - | 160,000 | - | - | - | - | - | - | - | 160,000 |
| 17 | 5900-25-2501 | Replace Pump/Rescue Apparatus - Fleet 724 | 1,600,000 | - | - | - | - | - | - | - | - | - | 1,600,000 |
| 18 | 5900-25-2602 | Replace Fire Safety House Trailer Unit 764 | - | 50,000 | - | - | - | - | - | - | - | - | 50,000 |
| Fire Services Total | | | 1,600,000 | 50,000 | 160,000 | - | - | - | - | - | - | - | 1,810,000 |
| Transportation & Public Works | | | | | | | | | | | | | |
| 19 | 6100-06-2301 | Permanent Traffic Count Stations | - | 93,000 | - | - | - | - | - | - | - | - | 93,000 |
| 20 | 6100-16-0101 | Future Transit infrastructure installations | - | - | - | - | 100,000 | 25,000 | 25,000 | 25,000 | 100,000 | 25,000 | 300,000 |
| 21 | 6100-17-1801 | Infill Sidewalk Connections | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| 22 | 6100-21-1802 | Streetlight Pole Transformer Replacement | 150,000 | - | - | - | - | - | - | - | - | - | 150,000 |
| 23 | 6100-22-0102 | Transportation Master Plan Update | - | - | - | 500,000 | - | - | - | - | - | - | 500,000 |
| 24 | 6100-23-1602 | Active Transportation Promotion & Education | - | 30,000 | 30,000 | 30,000 | 30,000 | - | - | - | - | - | 120,000 |
| 25 | 6100-28-1703 | Pedestrian Crossovers | 165,000 | - | - | - | - | - | - | - | - | - | 165,000 |
| 26 | 6200-10-1902 | #29 Papermill Dam Rehabilitation | - | - | - | - | 150,000 | - | - | - | - | - | 150,000 |
| 27 | 6200-16-1004 | Main St Glen Williams Eng | 300,000 | - | - | - | - | - | - | - | - | - | 300,000 |
| 28 | 6200-16-2201 | Confederation St. Main to Urban Boundary | 600,000 | - | 3,500,000 | - | - | - | - | - | - | - | 4,100,000 |
| 29 | 6200-16-2302 | Hornby Road Reconstruction | 400,000 | - | - | - | - | - | - | - | - | - | 400,000 |
| 30 | 6200-16-2303 | 10th Ln Reconst South of 22sdrd | 75,000 | - | 1,500,000 | - | - | - | - | - | - | - | 1,575,000 |
| 31 | 6200-16-2303 | 10th Ln Reconst South of 22sdrd | - | - | - | - | - | - | - | - | - | - | - |
| 32 | 6200-16-2501 | Fourth Line Resurfacing 17 sdrd to Hwy 7 | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| 33 | 6200-17-2301 | Wallace Street Reconstruction | 175,000 | - | - | - | 175,000 | - | - | - | - | - | 175,000 |
| 34 | 6200-20-2401 | Cedarvale Park Storm Sewer Culvert Replacement | 300,000 | - | - | - | - | - | - | - | - | - | 300,000 |
| 35 | 6200-22-2201 | Weather & Flow Monitoring Stations | - | - | 30,000 | 30,000 | - | - | - | - | - | - | 60,000 |
| 36 | 6200-26-2501 | Minor Rehabilitation of Transportation Structures - Multiple | 250,000 | - | - | - | - | - | - | - | - | - | 250,000 |
| 37 | 6210-22-2402 | CLI ECA - Monitoring Program Development | - | 75,000 | - | - | - | - | - | - | - | - | 75,000 |
| 38 | 6210-22-2601 | Dev Eng Fee Review (Future) | - | - | - | 40,000 | - | - | - | - | - | - | 40,000 |
| 39 | 6500-06-1701 | New Equipment - Public Works | - | 240,000 | - | - | - | - | - | - | - | - | 240,000 |
| 40 | 6500-11-1517 | Tree Planting & Replacement | - | - | 150,000 | - | - | - | - | - | - | - | 150,000 |
| 41 | 6800-10-2401 | Infrastructure for Fleet Electrification | - | 300,000 | - | - | 1,500,000 | - | - | - | - | - | 1,800,000 |
| 42 | 6810-03-2401 | Temporary EV Shelter for Activan | - | 750,000 | - | - | - | - | - | - | - | - | 750,000 |
| 43 | 6810-04-2101 | Transit Hardware/Software for Ltd Fixed Route | - | - | - | 350,000 | - | - | - | - | - | - | 350,000 |
| 44 | 6810-04-2601 | Transit Hardware/Software for Universal Access Service | - | 20,000 | - | - | - | - | - | - | - | - | 20,000 |
| 45 | 6810-04-3201 | Transit Hardware/Software Expanded Fixed Route | - | - | - | - | - | - | - | 125,000 | - | - | 125,000 |
| 46 | 6810-05-2201 | Activan Software Module Enhancement | - | 50,000 | - | 170,000 | - | - | - | - | - | - | 220,000 |
| 47 | 6810-10-2401 | EV Chargers for ActiVan Vehicles | - | 50,000 | 50,000 | - | 140,000 | 140,000 | 140,000 | - | - | - | 520,000 |
| 48 | 6810-10-2501 | Automated Fare System | - | - | - | 150,000 | - | - | - | - | - | - | 150,000 |
| 49 | 6810-10-2502 | EV Chargers for Transit Vehicles - Ltd Fixed Route | - | - | - | 280,000 | - | - | - | - | - | - | 280,000 |
| 50 | 6810-10-3101 | EV Chargers for Transit Vehicles - Exp Fixed Route | - | - | - | - | - | - | - | 560,000 | - | - | 560,000 |

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|---------------------------------|--------------|--|-------------------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|------------------|----------------|----------------|--------------------|
| 104 | 8251-02-2502 | Mold-Masters Sportsplex Rink Board Replacement (Fernbrook | 85,000 | - | - | - | - | - | - | - | - | - | 85,000 |
| 105 | 8251-03-2701 | Mold-Masters Sportsplex Mezzanine Fitness Facility | - | - | 300,000 | - | - | - | - | - | - | - | 300,000 |
| 106 | 8251-27-2701 | Mold-Masters Sportsplex Solar PV Design & Engineering | - | - | 60,000 | - | - | - | - | - | - | - | 60,000 |
| 107 | 8261-02-1402 | Gellert Community Centre Unit Heaters & Baseboard Heaters | 65,000 | - | - | - | - | - | - | - | - | - | 65,000 |
| 108 | 8261-02-2502 | Gellert Community Centre Replace Exhaust Fans | - | 40,000 | - | - | - | - | - | - | - | - | 40,000 |
| 109 | 8261-02-2503 | Gellert Community Centre Lighting Retrofits | 42,000 | - | - | - | - | - | - | - | - | - | 42,000 |
| 110 | 8261-03-2001 | Gellert Community Centre Phase 2 Construction | - | - | - | 25,223,000 | - | - | - | - | - | - | 25,223,000 |
| 111 | 8261-06-2501 | Gellert Community Centre BAS Implementation | - | 300,000 | - | - | - | - | - | - | - | - | 300,000 |
| 112 | 8261-27-2401 | Gellert Community Centre Phase 2 Design & Engineering | - | 2,500,000 | - | - | - | - | - | - | - | - | 2,500,000 |
| 113 | 8261-27-2502 | Gellert Community Centre RTU Design & Engineering | 65,000 | - | - | - | - | - | - | - | - | - | 65,000 |
| 114 | 8400-02-0101 | Town Hall Paint Refresh (Corporate Services) | 20,000 | 20,000 | 20,000 | - | - | - | - | - | - | - | 60,000 |
| 115 | 8400-02-0102 | Town Hall Carpet Replacement | 20,000 | - | 20,000 | - | - | - | - | - | - | - | 40,000 |
| 116 | 8400-02-2402 | Town Hall Lighting, Devices, Heating | - | 606,000 | - | - | - | - | - | - | - | - | 606,000 |
| 117 | 8400-02-2403 | Town Hall Lighting Retrofits | 30,000 | - | - | - | - | - | - | - | - | - | 30,000 |
| 118 | 8400-02-2502 | Town Hall Domestic Water Distribution | - | - | 300,000 | - | - | - | - | - | - | - | 300,000 |
| 119 | 8400-02-2503 | Town Hall Ductwork Distribution Replacement | - | - | 500,000 | - | - | - | - | - | - | - | 500,000 |
| 120 | 8400-02-2504 | Town Hall Exhaust Fans Replacement | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| 121 | 8400-02-2508 | Town Hall Hot Water Heating Distribution Replacement | - | - | 150,000 | - | - | - | - | - | - | - | 150,000 |
| 122 | 8400-02-2511 | Town Hall Plumbing (Water Softener) | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| 123 | 8400-02-2601 | Town Hall Geothermal System | - | 444,000 | - | - | - | - | - | - | - | - | 444,000 |
| 124 | 8400-06-2401 | Town Hall BAS Implementation | - | 300,000 | - | - | - | - | - | - | - | - | 300,000 |
| 125 | 8421-02-2401 | Norval Community Centre Baseboard Heating Replacement | 30,000 | - | - | - | - | - | - | - | - | - | 30,000 |
| 126 | 8430-02-2401 | Acton Library Replacement Doors | - | - | 35,000 | - | - | - | - | - | - | - | 35,000 |
| 127 | 8430-06-2501 | Acton Library BAS Implementation | - | 150,000 | - | - | - | - | - | - | - | - | 150,000 |
| 128 | 8440-02-2503 | Public Works, Central Yard - Old Garage Windows and Doors | 55,000 | - | - | - | - | - | - | - | - | - | 55,000 |
| 129 | 8440-06-2601 | Robert C. Austin BAS Implementation | - | 300,000 | - | - | - | - | - | - | - | - | 300,000 |
| 130 | 8440-06-2603 | Robert C. Austin Scissor Lift | - | 100,000 | - | - | - | - | - | - | - | - | 100,000 |
| 131 | 8450-02-2502 | Acton Yard Main Building Roof | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| 132 | 8500-06-0101 | Replacement Loan of Equipment Furnishings | - | 30,000 | - | - | - | - | - | - | - | - | 30,000 |
| 133 | 8500-11-0102 | Parks Revitalization (Various Locations) | 100,000 | 170,000 | 170,000 | - | - | - | - | - | - | - | 440,000 |
| 134 | 8500-11-0105 | Irrigation System Replacement | 165,000 | - | 45,000 | - | - | - | - | - | - | - | 210,000 |
| 135 | 8500-11-0106 | Park Pavilion Repairs | - | 50,000 | 50,000 | - | - | - | - | - | - | - | 100,000 |
| 136 | 8500-11-0109 | New Park Furnishings (Various Locations) | 12,000 | 12,000 | 12,000 | 12,000 | - | - | - | - | - | - | 48,000 |
| 137 | 8500-11-0110 | Tennis Court Lighting Replacement | 195,000 | - | - | - | - | - | - | - | - | - | 195,000 |
| 138 | 8500-11-0115 | Parks Tree Planting (Various Locations) | - | 100,000 | 100,000 | - | - | - | - | - | - | - | 200,000 |
| 139 | 8500-11-0116 | Splash Pad Mechanical Equipment Replacement | - | 25,000 | 25,000 | - | - | - | - | - | - | - | 50,000 |
| 140 | 8500-11-0118 | Open Space Management (Invasive Species Removal) | 20,000 | 20,000 | 20,000 | 20,000 | - | - | - | - | - | - | 80,000 |
| 141 | 8500-11-0119 | SNAP Implementation - Parks | 20,000 | 15,000 | - | - | - | - | - | - | - | - | 35,000 |
| 142 | 8500-11-1501 | Cedarvale Park Functional Plan & Implementation | - | - | 100,000 | - | 500,000 | - | - | - | - | - | 600,000 |
| 143 | 8500-11-1603 | Fairy Lake Water Quality Study Update Implementation - Phase 2 | 50,000 | 32,000 | - | - | - | - | - | - | - | - | 82,000 |
| 144 | 8500-11-1911 | Pedestrian Bridge Renewal & Replacement | - | 15,000 | 130,000 | - | - | - | - | - | - | - | 145,000 |
| 145 | 8500-11-1912 | Park Pathway Revitalization & Renewal | 35,000 | 75,000 | 20,000 | - | - | - | - | - | - | - | 130,000 |
| 146 | 8500-11-2005 | 8th Line Park Expansion - Construction | 6,000,000 | - | - | - | - | - | - | - | - | - | 6,000,000 |
| 147 | 8500-11-2304 | Leash Free Park Revitalization (Prospect, TSP, Cedarvale) | - | 50,000 | 25,000 | - | - | - | - | - | - | - | 75,000 |
| 148 | 8500-11-2504 | Joseph Gibbons Park Tennis Court Surfacing | - | 120,000 | - | - | - | - | - | - | - | - | 120,000 |
| 149 | 8500-12-0101 | Park Parking Lot Surfacing | - | 100,000 | - | - | - | - | - | - | - | - | 100,000 |
| 150 | 8500-13-2301 | Fitness Features - Community Park | - | 40,000 | - | - | - | - | - | - | - | - | 40,000 |
| 151 | 8500-13-2701 | New Playground Equipment | - | - | 100,000 | - | - | - | - | - | - | - | 100,000 |
| 152 | 8500-18-1801 | Parks and Facilities Signage | - | - | 150,000 | - | - | - | - | - | - | - | 150,000 |
| 153 | 8500-19-0107 | Sportsfield Lighting Replacement | 280,000 | - | - | - | - | - | - | - | - | - | 280,000 |
| 154 | 8500-19-0109 | Playing Field Rehabilitation | 65,000 | 100,000 | 100,000 | - | - | - | - | - | - | - | 265,000 |
| 155 | 8500-22-1801 | Norval Park Master Plan Implementation | - | 180,000 | - | - | - | - | - | - | - | - | 180,000 |
| 156 | 8500-22-2702 | Fairy Lake & Prospect Park Recreational Master Plan | - | - | 150,000 | - | - | - | - | - | - | - | 150,000 |
| 157 | 8500-24-0105 | Trails Development - UCC Trails | 48,000 | - | - | - | - | - | - | - | - | - | 48,000 |
| Community Services Total | | | 7,863,000 | 9,084,000 | 14,373,000 | 26,829,000 | 673,000 | - | 140,000 | - | - | - | 58,962,000 |
| Grand Total | | | 12,368,000 | 12,657,000 | 22,153,000 | 29,129,000 | 2,863,000 | 5,565,000 | 30,305,000 | 2,460,000 | 100,000 | 775,000 | 118,375,000 |

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|---------------------------------------|-------------|-------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|------------------|-------------------|------------------|----------------|----------------|--------------------|
| LRFP Required Funding Sources: | | | | | | | | | | | | | |
| | | Reserves | 5,698,000 | 9,434,000 | 15,076,000 | 3,209,000 | 2,756,000 | 4,177,000 | 22,767,000 | 1,846,000 | 75,000 | 582,000 | 65,620,000 |
| | | Development Charges | 6,670,000 | 3,223,000 | 7,077,000 | 25,920,000 | 107,000 | 1,388,000 | 7,538,000 | 614,000 | 25,000 | 193,000 | 52,755,000 |
| | | Debentures | - | - | - | - | - | - | - | - | - | - | - |
| | | Grants & Subsidies | - | - | - | - | - | - | - | - | - | - | - |
| | | Total Funding Required | 12,368,000 | 12,657,000 | 22,153,000 | 29,129,000 | 2,863,000 | 5,565,000 | 30,305,000 | 2,460,000 | 100,000 | 775,000 | 118,375,000 |