

TOWN OF HALTON HILLS – GENERAL INFORMATION PACKAGE

COUNCIL MEETING – March 27, 2023

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**MINUTES OF THE
ACTIVE TRANSPORTATION COMMITTEE**

February 28, 2023

Minutes of the Active Transportation Committee meeting held on
Tuesday February 28, 2023 Via Zoom

Members Present: Councillor J. Fogal, Chair, Councillor A. Hilson, A. Sommer, R. Hendry, N. Barros, B. Mandarino, C. Patten, J. Dougherty, Mayor A. Lawlor (ex-officio) (signed in at 7:40 p.m.)

Regrets: E. Devries, C. Lenz

Staff Present: I. Drewnitski, Transportation Planning Technologist, M. Taylor, Senior Landscape Architect, M. Lawr, Deputy Clerk - Legislation

1. CALL TO ORDER

Councillor J. Fogal, Chair called the meeting to order at 7:05 p.m.

2. DISCLOSURE OF PECUNIARY/CONFLICT OF INTEREST

There were no disclosures of pecuniary or conflict of interest.

3. RECEIPT OF PREVIOUS MINUTES

NIL

4. SCHEDULED ITEMS FOR DISCUSSION

a. Code of Conduct for Local Boards and Committees and Accessible Customer Service Policy

M. Lawr advised that all members must review the Code of Conduct for Local Boards and Committees and Accessible Customer Service Policy.

b. Active Transportation Committee Member Role

Councillor J. Fogal provided an overview of active transportation, its role in Halton Hills and outlined how the Active Transportation Advisory Committee was established.

I. Drewnitski outlined the purpose of the Active Transportation Advisory Committee and reviewed some of the past projects that the committee has been involved with.

Mayor A. Lawlor thanked committee members for getting involved and volunteering their time with the Active Transportation Advisory Committee for this term.

c. Underway Trail Projects

M. Taylor reviewed the following Trail Projects that are underway:

Hungry Hollow Trail Complete

Last section of the trail was opened as of January. M. Taylor advised that this May the Town will be hosting various events celebrating trails.

A. Sommer noted a section of the trail off of Main Street South that has a steep slope. M. Taylor advised that there have been some concerns regarding this and staff will continue to monitor this area.

Upper Canada College Trail

The Town partnered with Upper Canada College for the 1.8 KM trail.

Completion: summer 2023

Fairy Lake/Birchway Place trail

The clearing work was completed last fall and the construction will begin in Spring.

Completion: late spring 2023

Trafalgar Sports Park to Black Creek Estates (completion late spring 2023)

Completion: late spring 2023

d. Upcoming 2023 Trail Projects

M. Taylor reviewed the upcoming 2023 Trail Projects:

Trail Map Update (spring 2023)

Cedarvale Park (Maple Ave to Credit Valley Artisan cottage upgrades) (Fall 2023)

Glen Lawson Lands masterplan (hiking and MTB trails) (Summer/Fall 2023)

More information on this project will be brought forward to the committee at a future meeting date.

e. Active Transportation Master Plan

I. Drewnitski provided an overview of the Town's Active Transportation Master Plan including the Active Transportation Master Plan's objectives and the criteria and assumptions used during the development of the Active Transportation Master Plan.

f. Bicycle Friendly Communities

I. Drewnitski outlined the Bicycle Friendly Communities program noting that Halton Hills is a bronze level Bicycle Friendly Community.

g. Town of Halton Hills Active Transportation Updates

I. Drewnitski provided updates on the following projects:

- Signed Bike Route Implementation
- Queen Street (Highway 7) – Bike sign improvements
- Maple Avenue – Cycle Track
- Guelph & Sinclair – Multi Use Path & Bike Signals
- Halton Hills Drive
- Finalize Eighth Line EA
- 15 Side Road & 10 Side Road between Trafalgar Road and RR25 – Share the Road Signs
- High School active transportation presentation
- Share the Road car sticker (see Recommendation No. ACT-2023-0001 below)
- GO Green Event
- Bike Month 2023 (Cycling Safety & Educational Workshops)
- Active Transportation Advisory Committee
- Active Transportation Master Plan
- Bike Repair Station Expansion

- Complete Streets Guideline
- Bicycle Counters
- Bike Month 2023
- Scavenger Hunt
- Bike to School Week
- Cycling Map
- Purple Directional Signs Improvements
- Bike Swap
- Bike it to the Market
- Loop Rides
- CSHH warm up rides

Recommendation No. ACT-2023-0001

THAT the Active Transportation Advisory Committee support the implementation of the share the road car sticker safety initiative.

CARRIED

h. Active School Sustainable Travel

I. Drewnitski discussed Bike to School week and advised that he is working with other municipalities within Halton Region to promote active transportation and sustainable travel through schools. I. Drewnitski will be working with the Town of Oakville to learn best practices for the School Streets program.

i. Halton Region Active Transportation Updates

I. Drewnitski reviewed the following Halton Region Active Transportation Updates:

Paved shoulders

Regional Road 25 – 17 Side Road to north of 25 Side Road

Trafalgar Road – Highway 7 to 32 Side Road

Ninth Line

Combination of on-road bike lane, paved shoulder and multi use path

Trafalgar Road

On-road bike lanes with multi use path on both sides

Winston Churchill Boulevard

Multi use path on west side

j. Bike It Event Program for 2023

Councillor J. Fogal outlined the events for the 2023 Bike It working group program:

Bike Swap

Saturday April 22nd from 10 a.m. until 12 p.m. at the Acton Arena with all donations going to the local foodbanks.

Bike it to the Market

Saturday June 17th from 8 a.m. until 12 p.m. at the Main Street Parking lot at the Georgetown Farmer’s Market.

Loop Rides

Dates to be confirmed.

CASHH warm up rides

Dates to be confirmed.

Bike Summit

Planning to take place this year, event to take place in early 2024.

Recommendation No. ACT-2023-0002

THAT the Active Transportation Advisory Committee endorse the 2023 Bike It event program.

CARRIED

5. ITEMS TO BE SCHEDULED FOR NEXT MEETING

Trail Events – Town to host various events in May 2023

Next meeting to be held on April 25, 2023 in a hybrid format

6. ADJOURNMENT

The meeting adjourned at 8:49 p.m.

**MINUTES OF THE
ACCESSIBILITY ADVISORY COMMITTEE**

Minutes of the Accessibility Advisory Committee meeting held on Wednesday February 22, 2023 via Zoom.

Members Present: Councillor M. Albano, Chair, Councillor D. Keene, J. Bray,
L. McKenzie, J. Pearce, W. Farrow-Reed

Staff Present: R. Brown, Deputy Clerk - Administration

1. CALL TO ORDER

Councillor Mike Albano, Chair called the meeting to order at 6:33 p.m.

Chair Albano introduced himself and Councillor D'Arcy Keene and welcomed the Committee members.

2. DISCLOSURE OF PECUNIARY/CONFLICT OF INTEREST

There were no disclosures of pecuniary or conflict of interest.

3. SCHEDULED ITEMS FOR DISCUSSION

3.a Code of Conduct for Local Boards and Committees and Accessible Customer Service

R. Brown reviewed the Code of Conduct for Local Boards and Committees and the Accessible Customer Service guidelines with the committee to commence the new term for the committee.

3.b Inclusive Recreation

S. Howard made a presentation to committee on Inclusive Recreation.

S. Howard advised the committee that the Town of Halton Hills Recreation and Parks department has an inclusion policy that guides their children's programming and camp programming. 7% of total registration spots are inclusive spots, to ensure inclusive recreation, the town has hired

professional instructors that have additional qualifications. The Town offers competitive wages and has increased the number each year to demand.

The Town of Halton Hills is committed to providing inclusive recreation and hoping to continue to increase capacity to meet the needs of the community.

3.c Funding Request - Adult Change Table for Hillsview Active Living Center - Georgetown

S. Howard advised that the Hillsview Active Living Centre - Georgetown does not have a baby change table in the facility. To be more inclusive and remove barriers to accessibility it is important that this feature be added. Hillsview has witnessed a shift in demographics and usage of the facility to multi-generational and a baby change table is necessary to remove barriers.

Recommendation No. HHAAC-2023-0001

THAT the Halton Hills Accessibility Advisory Committee approves the use of funds in the amount of \$349.57, to be taken from the Municipal Accessibility Plan Project fund to pay for a baby changing table at the Hillsview Active Living Centre - Georgetown.

CARRIED

4. SUB-COMMITTEES AND WORKING GROUPS

R. Brown requested two volunteers for Site Plan Reviews for this term of the Committee. J. Bray and J. Pearce volunteered.

Recommendation No. HHAAC-2023-0002

THAT the Halton Hills Accessibility Advisory Committee appoint members Jim Bray and Jeff Pearce to be the Site Plan Reviewers on behalf of the Committee.

CARRIED

5. CLOSED SESSION

NIL

6. ITEMS TO BE SCHEDULED FOR NEXT MEETING

L.D. Mackenzie noted that the accessible Launch at Fairy Lake could use some instructions for users to understand how to properly use the launch. These instructions could be in the form of signage or in the form of a posted QR code that could take the user to a page that has the instructions in multiple languages.

S. Howard advised that she would bring the suggestion back to see what can be done.

R. Brown to circulate information to the committee about The Community Improvement Plan (CIP) and funding for accessibility initiatives.

R. Brown to forward the committee the Let's Talk Halton Hills page regarding the Outdoor Ice Strategy.

R. Brown to circulate to the committee information about Cedarvale Park playground replacement.

7. ADJOURNMENT

The meeting adjourned at 7:29 p.m.

DOWNTOWN ACTON BIA
BOARD OF MANAGEMENT MEETING - Minutes

Wednesday February 22, 2023 6:30pm

Online (Zoom) and In-Person (BIA Office) Meeting

AGENDA

I. Call to Order

Monica Parker-Galway (Profiles Hair Salon), Chairperson, called meeting to order at **6:34pm**.

II. Attendance

Present: Monica Parker-Galway. Patricia Daleman. Chris Cambouris. Nicole Walker, Zina Pallister (Zoom), Matthew Galliford.

Regrets: SangWon Bak, Mike Albano, Norman Paulsen, Joba Debi

Membership Attendee(s): Jessica Markou, Licensed Paralegal (Mackenzie Chapman Hilliard)

III. Declaration of Pecuniary Interests

- *None*

IV. Adoption of Minutes

Motion to adopt January 24, 2023 Minutes.

Patricia Daleman has pointed out a correction to be made – KPM conducts the Annual Audit, not Grant Thornton LLP as printed in the January minutes. This correction will be made to the minutes for January 24, 2023.

First: Nicole Walker (Acton Optical)

Second: Chris Cambouris (Titan Tek Biz)

All in favour. YES

Motion Carried

Note: January 24, 2023 Minutes have been corrected and updated. – Matthew Galliford

V. Approval of Agenda

Motion: Approval of February 22, 2023, Meeting Agenda.

First: Nicole Walker (Acton Optical)

Second: Chris Cambouris (Titan Tek Biz)

All in favor. YES

Motion Carried

VI. Coordinator's Report – Matthew Galliford

- Please see BIA Coordinator's Report - Attached after formal minutes: ATTACHMENT 1

VII. Beautification

- Flowers and Watering Solutions

We need to follow up and get quotes for hanging basket flowers from The Flower Shed and the supplier that SangWon (Acton Variety & Vape) has contact with.

Again, sponsorship from the local businesses has been suggested for the flowers to offset costs. Perhaps charge \$150 sponsorship per year for each hanging basket and supply a sponsorship plaque. (note: 66 sponsored baskets at \$150.00 each would cover the expense of contracting out the watering job)

Monica Parker-Galway did note that the watering of the hanging flower baskets IS part of the BIA Coordinator's job.

We do need to figure out how to water the flowers this year and going forward. We need a watering vehicle to mount our water tank and pump to. Are we looking at buying a used vehicle and insurance? What are any other options? **Matthew is tasked to look into these options** and request a quote from Bill Chillman for purchasing a modified industrial golf cart with a watering system attached.

- Christmas light decorations – not on the agenda but a topic of conversation. MARCH AGENDA item
- Signage for entry point of the Downtown BIA District. – **Put into the Strategic Plan** – Form a committee.

VIII. Events

- Acton Outdoor (Farmer's) Market – we plan to move to Prospect Park on the north side of the track on the grass near to the Boathouse – see attached map outlined in blue. **Matthew Galliford is working with the Town to make these changes in plan and permits.**

Nicole Walker asks can the BIA / Market offer a lower Vendor rate to student entrepreneurs?

- Leathertown Festival – **Set up a committee.** Kim Duncanson, Mark Stanley and Patricia Daleman (on a needed basis) are on board for planning the 2023 event. **We are already working with the Town on the details and permits.**

- OBIAA Conference April 16th to 19th, 2023 London, Ontario

Matthew Galliford to attend. Chris Cambouris will not be attending as suggested before. The registration and hotel are booked.

- A TASTE OF ACTON Food Event – Yes, we all agree to proceed with this new event. A committee needs to be formed including local Restaurant Owners. Julian Cruz of The Mexican Way has expressed interest. **Chris Cambouris and Nicole Walker have offered to operate this committee.**
- Halloween Zombie Walk – The Board agrees to go ahead and organize the 2nd Downtown Acton Zombie Walk event. If it is conducted as the previous event was then the Town is in agreement. All of the signage and advertising campaigns are already established. We will plan it around the date for the trick or treat on Main and Main Street event. **Matthew Galliford to follow up as we go along.**

IX. Other Business

- Switch BIA bank account from BMO to Scotia Bank
We will be switching banks after the Annual Audit by KPM (error: Grant Thornton does not conduct the audit) takes place between February 13th to 17th, 2023. We are waiting on the results of the audit.
Scotia Bank will need to be copied on our monthly Minutes for the upcoming March BIA Board Meeting where the vote to move from BMO to Scotia Bank will be held.
- BIA Office and Basement Volunteer Clean up Day – **March Break, Students requiring community service hours are volunteering to assist the BIA.**
- Naloxone Kits: Monica Parker-Galway has been in contact with Jennifer of EMERGENT Community Health Engagement. We are looking to set the session(s) for likely Monday March 27 or Monday April 3. **An email / print invitation will be sent out once the date is confirmed.**
- Shredding of old / sensitive BIA information – **Monica Parker-Galway put forward a motion to hire Austin Daleman for 40 hours total to sort and shred these documents** under the supervision of the BIA Coordinator. The motion was put to a vote, **Patricia Daleman confirmed a conflict of interest** and sat out of the further proceedings and vote. Vote to adopt the motion: 1st Nicole Walker, 2nd Chris Cambouris, All in favor including Zina Pallister (Concept Leather Co.) by Zoom: YES. **Motion Carried and Accepted**
- BIA Board Attendance and Participation: A Code of Ethics Agreement for the Board of the Downtown Acton BIA has been published and is to be read and signed by all Board Members. Additionally, a similar agreement has been sent out by the Town of Halton Hills, all members of the Acton BIA Board are to read the accompanying documents and sign the agreement form. **Matthew Galliford has sent this request from the Town out to all BIA Board Members by email and will follow up with the Town Clerk's Office.**
- It is to the attention of the BIA Board of Directors that Norm Paulsen has missed consecutive meetings since the seating of this new term of the Board. Norm has sent his regrets for the January and February meetings to the BIA in short advance of those meetings. Norm has responded with completing and submitting his Downtown Acton BIA Code of Conduct Agreement and notice that he will be present at the next scheduled meeting. Jessica Markou, Licensed Paralegal (Mackenzie Chapman Hilliard) has offered to

review and advise the Board on any future Code of Conduct matters.

- Strategic Plan - **Set up a committee to report Quarterly to the BIA and Town Council:** Mike Albano, Monica Parker-Galway, Patricia Daleman
- RED Grant Funds – **Matthew Galliford to look into and report back.**

X. Treasurer's Report

- Awaiting the completion of the February Annual Audit conducted by KPM.

XI. Chair's Concerns – Confidential with the Board Members in attendance.

XII. Motion to adjourn.

First: Chris Cambouris

Second: Nicole Walker

All in favour.

Motion Carried.

Meeting adjourned at 7:47 pm.

Next Meeting:

- TBD

Do Monday March 13th or 20th at 7:00pm work best for the majority?

Please let Matthew know at the office so we can set the schedule.

ATTACHMENT 1

Wednesday February 22, 2023 6:30pm

Coordinator's Report

- Parkette: Art Piece Status Update
 - Parkette Ownership and Maintenance Update – [waiting on M.O.U. meeting with economic development Fri Feb 24 11am.](#)

[Erin Kaiser \(Economic Development\) is working on the M.O.U. currently](#)

- Parkette Garden Retaining Wall Ownership Established

[The BIA has asked MacKenzie Chapman Hilliard Lawyers to conduct a land title search. Result: The land IS owned by the Town of Halton Hills.](#)

- Summer Student Application Update – [application accepted, waiting.](#)
- Office Software Suite update – [nothing available from town. We don't qualify for most subsidies as we are not Not-Profit. Continue as we are operating.](#)
- Office and Basement cleaning / organizing day – Volunteer on a weekend day – [Heritage Acton wants to organize something with me, we are also planning to give student community hours during March Break.](#)
- OBIAA Conference Registration and Expenses (Hotel deadline March 10th \$149 - \$199) (Conference Early Bird Feb. 28, 2023)

EARLY		ON/BEFORE February 28, 2023		
REGISTRATION	MEMBER	NON-MEMBER	STUDENT	
Full	\$825.00	\$875.00	\$545.00	
Group Rate*	\$775.00	N/A	N/A	
Daily <small>(does not include dinner)</small>	\$390.00	\$470.00	\$340.00	

LATE		AFTER February 28, 2023		
REGISTRATION	MEMBER	NON-MEMBER	STUDENT	
Full	\$925.00	\$975.00	\$645.00	
Group Rate*	\$875.00	N/A	N/A	
Daily	\$490.00	\$570.00	\$440.00	

*Note: Groups are three or more delegates.
Call Ticketpro directly to register - 1-888-655-9090

[We are registered and a hotel room is booked for April 16 – 19 for 3 nights. I will attend alone.](#)

OBIAA is also offering Bursaries to qualifying BIA's to attend the conference. Waiting on info Wed Feb 15. – [We have applied](#)

Pete's Barber Shop celebrates 60 years in Downtown Acton this year. Do we want to acknowledge this somehow? [Find out when, plan a recognition event.](#)

The Downtown Acton BIA turned 45 last year. Do we want to celebrate / acknowledge this as part of our events this year?

Updating Website and contacts ongoing. [Have started the meet the business owner's walkabout.](#)

Monthly Promo Update – [Valentines winner was 3 winners! Rena Arbic, Devon Adshead and Shelley Schipper. See social media and website for announcements.](#)

New “Acton - Ace of Vape” Shop at 9 Mill Street West. See our website / social media.

March Promo Event is Family Movie Trivia and a family entertainment prize pack. (DVD, Popcorn, Snacks, Donated Pizza, etc.)

Movie trivia will be posted in 8 Store fronts around downtown. Solve each question, email the answers to us, correct entrants will be all put into a draw for the winner. 3 prizes to be given.

I've had inquiries about why not more events in prospect park. They loved Solstice but want more there and the Bandshell. Should we consider offering something monthly? [Looking into potentially as part of our Outdoor Market \(Farmer's Market\).](#)

Signage for the entry points of the Downtown BIA district – we are getting complaints of perception that we support the Freedom Convoy Movement. We need proper signs.

Signage for out front of the BIA Office – [We can attach to the existing post out front. Follow up and order a sign.](#)

Acton (Farmers) Market – New Name / Locations Available

- There are two locations potentially available at Prospect Park. We could included entertainment at the Band Shell.

We spent \$1011.35 on the Farmer's Market Ontario membership last year. Let's change our market name and put that into our reserve funds for 2023.

[Follow up on location and schedule for moving the market to Prospect Park. Coordinate with Corey Long at the Town of HH. Name of the Market to Change.](#)

ME to WE, I to US – Keeping focus on the greater good of the Downtown Businesses and local community engagement.

Meeting Dates: Tuesday evenings are the most preferred, otherwise we may have to look at Monday mornings before noon. [Set a date for a Monday 7pm in March](#)

Code of Conduct Agreement – [Draft sent out. Many members of the BIA have responded and submitted the form.](#)

ATTACHMENT 2

Acton Outdoor Market Plans – Circled in blue



We are working with the Town Community Development Coordinator to help us facilitate this change in venue.

Further Information as of March 2, 2023:

Hi Matthew,

Here is the information as discussed today.

Rates for Smaller Events not using a true bookable space

- \$175.24/day +HST or \$24.84/hour +HST
- Market would be day rate x3 for the season

These rates would apply to the BIA for use of the area of Prospect Park.

$\$172.24 \times 3 = \$525.72 + \text{hst } (\$68.35) = \594.07 for the full market season (minus the week of the Fall Fair)

Food Vendors

- Completed Food Event Vendor Application for the specific event ([link](#))
 - Exempt – Vendors selling own farm produce only (if selling produce and selling bake goods, a license is required)
 - Not Exempt – Vendors selling any foods prepared including items like baked goods, jams, candy, meat, etc.
- Fees
 - 1 event - \$100.00
 - Annual fee - \$217.10
- Business Name and Registration or Articles of Incorporation unless the business is a sole proprietorship using only the individual's name.
- Certificate of Insurance listing the Town of Halton Hills as an additional Insured and/or the Certificate Holder
- Halton Region Health Approval for the Food Vendors



HERITAGE HALTON HILLS COMMITTEE

MINUTES

Minutes of the Heritage Halton Hills Committee meeting held on Wednesday
February 15, 2023 via zoom

Members Present: Councillor C. Somerville, Chair, Councillor J. Racinsky, C. Donaldson, L. Quinlan, M. Rowe, R. Denny, A. Walker, T. Brown, Mayor A. Lawlor (ex-officio)

Staff Present: L. Loney, Senior Heritage Planner, T. Jayaveer, Planner Policy/Development Review, L. Bateson, Administrative Coordinator, R. Brown, Deputy Clerk - Administration

1. CALL TO ORDER

Councillor Clark Somerville, Chair called the meeting to order at 4:30 p.m.

Chair Somerville introduced himself and Councillor Joseph Racinsky and welcomed the Committee members.

Mayor Lawlor thanked the Committee members for their volunteerism and noted the importance of the committee's work in the preservation of the Town's heritage.

2. DISCLOSURE OF PECUNIARY/CONFLICT OF INTEREST

There were no disclosures of pecuniary or conflict of interest.

3. RECEIPT OF PREVIOUS MINUTES

NIL

4. SCHEDULED ITEMS FOR DISCUSSION

4.a Code of Conduct for Local Boards and Committees and Accessible Customer Service

To commence the new committee term R. Brown reviewed the Code of Conduct for Local Boards and Committees and the Accessible Customer Service guidelines with the committee.

4.b Cedarvale By-law Amendment

L. Loney advised that ATA Architects Inc. were engaged by staff to prepare a Cultural Heritage Evaluation Report (CHER) for the property to re-evaluate the property against Ontario Regulation 9/06 (O. Reg 9/06) criteria and to prepare an Interpretation Plan to provide further understanding and added value for the public benefit in future.

The CHER's findings identify a lack of physical and design value for the Community Centre, and no historical association with the Armenian Genocide as previously understood. ATA's Interpretation Plan for the site identifies several opportunities to provide commemoration for the site's layered and complex history.

Staff have consulted with key stakeholders prior to bringing forward this report to Council requesting that the Designation By-law for the property be amended. Although public notice for an amendment of this nature is not required per the *Ontario Heritage Act*, staff will work with Communications to provide additional notice of the amendment to the public given the sensitivities of the site; and as part of future Master Plan work for the site, public consultation will be undertaken regarding interpretation opportunities for the site.

L. Loney provided an overview of the changes to be made to the by-law. The By-law will identify only the Freeman Bradly House as a built heritage attribute and identify the setting/landscape/views for the property. The cottage and the Community Centre have not been identified as heritage attributes.

Recommendation No. HHH-2023-0001

THAT Heritage Halton Hills recommend Council amend the designation by-law for Cedarvale Park at 181-185 Main Street South as presented by staff and in accordance with the current understanding of the cultural heritage value of the property.

CARRIED

4.c Alterations to a Listed Property - 99-103 Main Street S. (Georgetown)

This is the second submission for a site plan application for a rear addition to the property. The property is listed, but not designated.

The owner is currently reviewing a draft of the research and evaluation report worked on by Mark, Dawn and Laura and the owner is open to designation.

The owner is proposing an interpretive panel in the laneway and an addition that will be somewhat visible above the peak of the roofline and along the side, but the side profile of the roof will remain. The owner is proposing horizontal siding-stained wood which will provide differentiation between the old and new.

There is no recommendation required staff are just seeking comments from the committee. L. Loney noted the comments and will bring them to the owner.

4.d Proposed Bill 23 Heritage Strategy and Next Steps

L. Loney advised that Bill 23 - *More Homes Built Faster Act (2022)* was passed to allow for the creation of 1.5 million new homes in Ontario over the next 10 years. This Bill has made changes to 10 schedules for the *Planning Act, Development Charges Act, Conservation Authorities Act, Ontario Heritage Act*.

Bill 23 also changes:

1. The role of Halton Region in the local planning approval process
2. The role of the Conservation Authorities
3. Three residential unit permissions
4. Required zoning by-law amendments regarding MTSA's
5. Public meetings for draft plan of subdivision applications
6. Changes to site plan control for up to ten units

7. Removal of 2-year prohibitions on amendments for specified applications
8. Restrictions on third-party appeals for minor variance and consent
9. Changes to the Ontario Heritage Act
10. Parkland dedication calculation rate changes
11. Development Charge exemptions

Bill 23 has also greatly changed the way that municipalities are able to preserve heritage, including;

- Designation now requires listing first
- Increased criteria for designation
- Notices of objection from property owners can be received for listings at any time
- Removal from the Register after 2 years, prohibitions from re-listing for 5 years
- Completion of the CHMP anticipated Fall 2023
- Consultants are updating current drafts to reflect Bill 23
- Recommendations will be considered in light of policy changes
- Proposed Heritage Strategy aligns with overall objectives and directives in draft CHMP to date

L. Loney highlighted some of the key recommendations that can be done in the triage phase before the CHMP work is continued. So that they can be included in the Draft CHMP. Including Local Historic Context Statements, Conservation of Individual Properties, Conservation of Character Areas, Nodes and Corridors, Truth & Reconciliation in Heritage Planning, A Strategy for Farmsteads, A Strategy for Climate Change, A Strategy for Historic Community Institutions and Cultural Economic Development.

L. Loney noted there are 700+ properties currently on the Heritage Register and not all of them can or should be designated at this time. Maintaining and prioritizing the Heritage Register will assist in designating the properties that can be designated before the listing time frame runs out. Then having the unofficial list can assist in case legislation changes or even just to be prepared for when designation is permitted again so that heritage value properties are identified, and designation can be pursued on a priority basis.

Recommendation No. HHH-2023-0002

THAT Heritage Halton Hills endorse the Bill 23 Heritage Strategy as presented by staff and recommend that Council adopt the strategy to be implemented by heritage staff.

CARRIED

4.e Upcoming Designation Reports

- 99-103 Main Street South (Wright Block)
- 20 Queen Street, Georgetown
- 68 Bower Street, Acton (Villanore)

5. SUB-COMMITTEES AND WORKING GROUPS

L. Loney let the committee know about the Signage Program. The Signage Program is a voluntary program that is owner initiated. The owner pays a fee for the white oval signs, the property does not need to be designated.

L. Loney noted that in 2024 the Town of Halton Hills will be 50 years old she requested that the committee let her know if there were any ideas on how to commemorate this momentous occasion.

Mayor Lawlor advised the Committee about the passing of Moya Johnson a former Council Member that was also a valued member of the Heritage Committee for many years. A book of remembrance is available at Town Hall for those that wish to sign it.

6. CLOSED SESSION

NIL

7. ITEMS TO BE SCHEDULED FOR NEXT MEETING

Frazier Shop - Replacement Windows

8. ADJOURNMENT

The meeting adjourned at 5:56 p.m.

To Attend: Erin Burke, Suzanne Clarke, Sandy Mackenzie, Councillor Ron Norris, Cindy Robinson (Treasurer), Derek Smith (Chair), Mary Beth Trendos, Connie Ward, Jamie Watt

Regrets: Jasmine Gaudet, Nikki Jackson (BIA Manager)

Staff: Bethany Hanman (Events Manager)

1. Call to Order: The meeting was called to order at 9:05am by Derek Smith, Chair.
2. Declaration of Quorum - A quorum was declared
3. Approval of Agenda – approved as presented
4. Declaration of Interest – none declared
5. Approval of Previous Meeting Minutes - deferred to February Meeting
6. Correspondence
 - a) Digital Main Street: Programs & Supports for Halton Hills Small Businesses-outlining Free Digital Consultation Support and Digital Transformation Grants
 - b) Georgetown Bread Basket - Thank you letter for \$300 donation from the totebag sales at the FM
7. Financial Report – Cindy Robinson, Treasurer

Motion to accept December 2022 financial statements as presented.

Moved by: Cindy Robinson

Seconded by: Sandy Mackenzie.

Motion Carried

8. Manager's Report – Nikki Jackson, Manager had prepared the December/January report and was circulated with the board package.
 - Holiday Market - it was noted that during the Holiday Market the lights at Main and Mill were not turned off, as they are during the Farmers Market, creating a major safety concern, as pedestrians were used to the intersection been treated like a four-way stop during market days. BIA staff will work with Town staff to resolve this issue for next year.
9. Business Arising
 - a) Terms of Reference - The draft Terms of References for the Marketing, Beautification, and Farmer's Market Committees were distributed for review and approval

Motion that the draft Terms of References for the Marketing, Beautification, and Farmer's Market Committees be approved as presented

Moved by:

Seconded by:

Motion Carried

10. Council Update – Councillor Norris
Councillor Norris reported that the Council members had been involved in training and orientation. This election resulted in six new council members, which had not happened in many years.

11. Committee updates

a) Marketing and Events Committee – Suzanne Clarke, Committee Chair

Suzanne reported on the following:

- The Love of Cheese Activation Event had been cancelled due to lack of participation by restaurants. Two restaurants had signed up, but 5 were needed. Staff had put together a thorough information package outlining the activation. Staff distributed to all restaurants and followed up with in-person visits.
- Staff were beginning work on grant applications for the Palooza Event in July 2023
- The Marketing and Event Committee meets next month.

b) Farmers Market – Bethany Hanman, Event Manager

Bethany reported on the following:

- That the committee is focusing on strengthening existing policies and adding further transparency and processes for the acceptance of vendors. Criteria documents outline prioritizing farm vendors (as recommended by FMO), unique vendors with products not duplicated in BIA businesses, and locality
- The next committee will finalize recommendations for the application process and documentation, which will be brought to the Board for approval.
- The committee is recommending maintaining rentals for the upcoming market season, with added parameters of a full rental package, only for daily vendors, in one space in the parking lot to prevent staff from needing to move up and down the street.
- The Farmer's Market Committee is looking to add further entertainment and activations throughout the season for BIA member involvement, and to focus on sustainability through connection to BIA businesses and local initiatives for food security.

c) Beautification Committee - There was no update

12. New Business - There was none

13. Next Meeting:
Tuesday, February 21, 2023

14. Adjournment

Motion to Adjourn.

Moved by: Derek Smith

Seconded by: Connie Ward

Motion Carried

To Attend: Erin Burke, Suzanne Clarke, Sandy Mackenzie, Councillor Ron Norris, Cindy Robinson (Treasurer), Derek Smith (Chair), Connie Ward, Jamie Watt

Regrets: Jasmine Gaudet

Staff: Nikki Jackson (BIA Manager) Bethany Hanman (Events Manager)

1. Meeting was called to order at 9:07 AM by Derek Smith, Chair.
2. Declaration of Quorum - Quorum was declared.
3. Approval of Agenda
Motion to approve agenda.
Moved by: Suzanne Clarke
Seconded by: Connie Ward
Motion Carried
4. Declaration of Interest – none declared
5. Election of the Executive Board Members.

The election of the executive board members was called. All current board members agreed to be elected to their current positions and there was not objections

Motion: To appoint Derek Smith as Chair, Jamie Watt as Vice Chair, Suzanne Clarke as Secretary and Cindy Robinson as Treasurer

Moved by: Sandy Mackenzie
Seconded by: Connie Ward
Motion Carried:

6. Approval of Previous Meeting Minutes
 - a) November 15, 2022

Motion to approve minutes of November 15, 2022

Moved by: Suzanne Clarke
Seconded by: Derek Smith
Motion Carried

7. Correspondence
 - a) The Royal Canadian Legion - Thank you letter for donation to annual Bizarre
 - b) Town of Halton Hills 2021 Annual Financial Report - distributed with Board member package
 - c) Sponsorship request from Canadian Cancer Society Hockey Tournament. This event is not happening in the DTGT area.

Motion to decline sponsorship opportunity with Canadian Cancer Society Hockey Tournament

Moved by: Connie Ward

Seconded by: Erin Burke

Motion Carried:

d) BIA member feedback on BIA gift card program - Heather's Bakery had emailed about not receiving payment for BIA Gift Card. Cindy reported that payment had been made and that she would follow up.

e) Holiday Market vendor's email: The BIA had received a request from a Holiday Market Vendor for reimbursement of a ripped tent that occurred during the high winds on the December 3rd Holiday Market. After a discussion and determining that the application form outlines the responsibility of the vendors at Market, the board voted against the reimbursement.

Motion: Not to reimburse the vendor for the tent damage that occurred on the December 3rd, 2022 Holiday Market.

Moved by: Connie Ward

Seconded by: Erin Burke

Motion Carried

8. Financial Report – Cindy Robinson, Treasurer

Motion to accept the November Financial statements as presented.

Moved by: Cindy Robinson

Seconded by: Jamie Watt

Motion Carried.

9. Manager's Report – Nikki Jackson, Manager

Manager's Report was distributed with the Board Package

10. Business Arising

a) Georgetown Holiday Market report–Bethany Hanman

- A discussion took place re: refunding the vendors for the cancelled Holiday Market Event on December 3, 2023. It was agreed that Vendors would be given an option for a refund or a spot at another market event.

b) Rock'n Roll'n Classics Car Show 2023–Jamie Watt

- Jamie reported that meetings had been taking place with Mike Farrugia to discuss splitting of Car Show responsibilities between the BIA and the Car Club.

c) I HeART Main Street Program–Nikki Jackson

- Nikki reported that this program had been cancelled, dispute being preapproved the timing of the application was not possible to meet.

d) Stone sign monuments-Nikki Jackson

- Nikki reported that the BIA stone monument cleaning had been completed.

11. Council Update – Councillor Norris

Councillor Norris welcomed the opportunity to be the Town representative on the BIA Board. He stated that he is looking forward to working with the Board and staff to fulfil the mandate of the DTGT BIA as a board member representing the Town of Halton Hills.

12. Committee updates

a) Marketing and Events Committee – Suzanne Clarke, Committee Chair

- Suzanne reported that IFP had presented the year in review numbers, once presented to the Marketing Committee a summary will be brought to the board.

b) Farmers Market – Nikki Jackson, Manager

- The first date of Georgetown Holiday Market ended up as a last-minute cancellation. Other Downtown areas like Milton were in the same boat and cancelled last-minute like we did. Staff consulted with OBIAA and other BIAs, and they advised offering full refunds to vendors and creating a cancellation of events policies and supporting plans. See Manager's report

c) Strategic Plan Committee - Nikki reported that staff are working on obtaining quotes for a consultant to lead the 4 year strat planning session.

d) Beautification Committee – Jamie Watt, Committee Chair

- Nothing to report

13. New Business

a) Mary Beth Trendos, owner of Trendos Interiors had applied to be a board member

Motion: To approve the application of Mary Beth Trendos as a Downtown Georgetown Board Member 2023 -2027

Moved by: Connie Ward

Seconded by: Erin Burke

Motion Carried

14. Next Meeting:

Tuesday, January 17 , 2023

15. Adjournment

Motion to Adjourn. at 11:15am

Moved by: Cindy Robinson

Seconded by: Connie Ward

Motion Carried

Report To:	Regional Chair and Members of Regional Council
From:	Andrew Farr, Commissioner, Public Works
Date:	March 22, 2023
Report No:	PW-09-23
Re:	Rural Halton Hills Survey to Determine Level of Support for Roadside Collection of Garbage and Metal Items

RECOMMENDATION

1. THAT Regional Council approve a survey of households in rural Town of Halton Hills to determine the level of support for the collection of garbage and metal items by Halton Region as outlined in Report No. PW-09-23 re: "Rural Halton Hills Survey to Determine Level of Support for Roadside Collection of Garbage and Metal Items".
2. THAT the Regional Clerk forward a copy of Report No. PW-09-23 to the Town of Halton Hills.

REPORT

Executive Summary

- In January 2023 Council for the Town of Halton Hills passed a motion (Attachment #1) requesting that Halton Region conduct a survey of households in the rural area of the Town of Halton Hills to determine their level of support for increasing roadside services to include collection of garbage and bulk waste.
- As per Halton Region's contract with Miller Waste Systems, in the event that the collection of garbage, bulk waste and metal items and appliances expands to households in rural Halton Hills, the unit prices for these services will be consistent with the unit prices for the same services delivered across Halton Region.
- The Town of Halton Hills' motion requests that Halton Region consider a "Bag Tag" or other user pay programs for the collection of solid waste. Halton Region does not employ a full user pay program for the collection of solid waste; the net expenditures for solid waste collection services are recovered through property taxes.

- For the first year of collection services for garbage, bulk waste and metal items, the estimated impact on households in rural Halton Hills is approximately \$20 per \$100,000 of Current Value Assessment.
- Owners of households in rural Halton Hills will be informed by letter/information package in April 2023 and will include information on how to complete the survey and in-person Public Information Centres where staff will be available to provide additional information.
- The Town of Halton Hills will inform Town Council of the survey results and include a recommendation based on the survey results. Staff will inform Regional Council of the survey results and any decisions made by the Town of Halton Hills Council and next steps as deemed necessary.

Background

In October 2021, staff outlined a process by which to implement expanded solid waste collection services in rural Halton Hills (Report No. PW-30-21: “Rural Halton Hills Waste Collection”). These services would be for the collection of garbage, bulk waste and metal items by Halton Region in addition to the weekly Blue Box and Green Cart collection services currently being provided. The report outlined the process by which Halton Region would conduct a survey of owners of households in rural Halton Hills if requested by the Town of Halton Hills.

In January 2023, the Town of Halton Hills Council passed a motion (Attachment #1) requesting Halton Region to conduct a survey of owners of households in rural Halton Hills to determine their level of support for roadside collection of garbage and bulk waste. The motion further requested Halton Region consider a “Bag Tag” or other similar user pay programs and to report the results of the survey back to the Town of Halton Hills.

As per the agreement between Halton Region and Miller Waste Systems, in the event that collection of garbage, bulk waste and metal items are to be provided to households in rural Halton Hills, there will be no change to the unit price for these same services for households delivered across Halton Region.

Discussion

Estimated Annual Costs and User Pay

Based on the projected average volume of garbage, bulk waste and metal items to be collected annually in rural Halton Hills, the estimated increase in property taxes for households in rural Halton Hills is approximately \$20 per \$100,000 in Current Value Assessment. For a house with a Current Value Assessment of \$800,000, the estimated annual tax impact would therefore be projected to be \$160.

While the Town of Halton Hills' motion requests Halton Region to look at user pay programs as part of the survey, Halton Region does not employ a user pay program for the collection of residential solid waste material. The net expenditures for Halton Region's solid waste management program and services are recovered through property taxes. While Halton Region does administer a \$2 Garbage Bag Tag program, the Bag Tags are only required if a household places more than the current limit of three bags of garbage curbside for collection. Therefore, the \$2 Garbage Bag Tag program is a partial user-fee and is primarily a means to promote waste diversion and waste reduction.

Any consideration for a full user pay program could only be conducted following the initial results of the Automated Collection Demonstration Project (Report No. PW-07-23 "Automated Collection Demonstration Project for the Collection of Recyclable Material and Garbage), and could not be implemented until the commencement of the next solid waste collection agreements.

Survey of Rural Halton Hills Households

With the support of the Town of Halton Hills, Halton Region will mail an information package to property owners of households in rural Halton Hills in April 2023 to inform them of the following:

- Proposed levels of service and educational materials;
- Estimated annual tax impact per \$100,000 Current Value Assessment;
- How to complete the survey and deadline (prepaid postage); and,
- Date and location of in-person Public Information Centres and how they may receive additional information.

The survey will ask household owners if they would like to receive collection of garbage, bulk waste and metal items from Halton Region that would be paid through the collection of additional property taxes and to indicate their level of support as follows:

- Yes - I support roadside collection of garbage, bulk waste and metal items by the Region of Halton to be paid through the collection of property taxes.
- No – I do not support roadside collection of garbage, bulk waste and metal items by the Region of Halton to be paid through the collection of property taxes.

Household owners may also identify how they currently manage the collection and disposal of garbage, as well as to provide any additional comments they wish to share.

The Town of Halton Hills will inform Town of Halton Hills Council of the survey results and a recommendation for their review and consideration.

Region staff will inform Regional Council of the survey results, the recommendation of the Town of Halton Hills Council and next steps as deemed necessary.

FINANCIAL/PROGRAM IMPLICATIONS

The estimated cost to Halton Region to conduct the survey of Rural Halton Hills households is \$5,000 (materials, cost to mail and receive survey form, public information centres).

Respectfully submitted,



Rob Rivers CET
Director, Waste Management and Road
Operations



Andrew Farr
Commissioner, Public Works

Approved by



Jane MacCaskill
Chief Administrative Officer

If you have any questions on the content of this report,
please contact:

Rob Rivers

Tel. # 8289

Attachments: Attachment #1 – Town of Halton Hills Council Motion

Report To:	Regional Chair and Members of Regional Council
From:	Jane MacCaskill, Chief Administrative Officer
Date:	March 22, 2023
Report No:	CA-02-23
Re:	2023-2026 Strategic Business Plan Consultation Process

RECOMMENDATION

THAT the consultation process for the 2023-2026 Strategic Business Plan as outlined in Report No. CA-02-23 Re: “2023-2026 Strategic Business Plan Consultation Process” be approved.

REPORT

Executive Summary

- The Halton Region Strategic Business Plan will establish Council’s strategic priorities for its four year term of office.
- The key priorities included in the Halton Region 2023-2026 Strategic Business Plan Consultation Document reflect discussion at the Regional Council workshop held on February 8, 2023.
- A consultation process is outlined that includes various opportunities for active engagement with Halton’s residents and stakeholders, including an online survey, virtual public meetings and a targeted stakeholder meeting.
- Input received through the public engagement process will be incorporated into the 2023-2026 Strategic Business Plan that will be presented to Regional Council for consideration in July 2023.

Background

Setting priorities is an integral part of Halton’s business planning cycle, allowing Council to establish priorities for the four-year term of office. These priorities are used to develop

the Strategic Business Plan which provides a roadmap for Council and senior staff to ensure that strategic actions are aligned with the priorities of Halton's residents.

The Strategic Business Plan provides a framework for decisions for the Region's ongoing Budget and Business Plans. It also supports how the Region delivers its programs and services and takes into account current pressures and opportunities. It focuses on the Region's core businesses in order to ensure the long-term sustainability and high quality of Halton's programs and services in order to meet the needs of the growing Halton community.

Discussion

Regional Council held a workshop on February 8th, facilitated by Glenn Pothier of GLPi, to discuss priorities for the 2023-2026 term of Council. The draft Strategic Business Plan Themes, Goals, Actions and Measures have been updated since the workshop to reflect the priorities discussed and have been prepared as a Consultation Document to help guide community consultation. The Goals define the Region's priorities and the Actions outline the work, projects or initiatives that need to be completed to support the Goals. Measures to track progress towards the Goals are also included.

Attachment # 1 to this report contains the 2023-2026 Strategic Business Plan Consultation Document.

Through the work done to date, 4 draft strategic themes have been identified to guide the 2023-2026 Halton Region Strategic Business Plan:

1. Community Well Being;
2. Infrastructure and Growth;
3. Climate Change and the Environment; and
4. Excellence in Government.

2023-2026 Strategic Business Plan Consultation Process

To ensure that the 2023-2026 Strategic Business Plan reflects the priorities of the community, a consultation plan that includes various engagement processes, including a communications plan and on-line tools to actively engage Halton's residents, partners and stakeholders has been developed. The consultation process will provide a variety of opportunities for the public to review and provide input on the Consultation Document. The Consultation Document will be made available on halton.ca following approval of this report. Staff will work with Glenn Pothier to carry out the above described consultation activities.

Online engagement provides the opportunity to promote Regional consultations to more audiences and in a convenient format. Engagement will be conducted through online approaches including an online survey and two virtual public meetings for the community, as outlined in the table below. Key community stakeholders and groups, including but not limited to, environmental groups, community support agencies, school boards, and the

Halton Regional Police Service, will be invited to provide feedback through targeted outreach, including through an invitation-based stakeholder consultation meeting. Staff will also conduct outreach and liaise with Indigenous People, Communities and First Nations as well as ensure an equity, diversity and inclusion lens is applied to engagement activities. Offline options to provide feedback will also be made available.

The table below summarizes the type and timing of the consultation activities to be undertaken.

Timing	Audience	Engagement Activity
March-May 2023	General Public	An online survey and two virtual public meetings
April-May 2023	Stakeholders/Community Partners	Community stakeholder consultation
May 2023	Halton CAO's	Meeting

Input received through the consultation process will be collected, analyzed and incorporated into the 2023-2026 Strategic Business Plan, which will be presented for Regional Council's consideration in July 2023.

FINANCIAL/PROGRAM IMPLICATIONS

The cost of developing the Region's Strategic Business Plan is included in the Region's 2023 Budget and Business Plan. The funding for the 2023 initiatives in the Strategic Business Plan is also incorporated in the 2023 Budget and Business Plan. Funding for future initiatives will be presented to Council for consideration through the annual budget process.

Respectfully submitted,



Lynne Simons
Director, Strategic Policy & Government
Relations

Approved by



Jane MacCaskill
Chief Administrative Officer

If you have any questions on the content of this report,
please contact:

Lynne Simons

Tel. # 6088

Attachments: Attachment #1 - Consultation Document

Halton Region
Strategic Business Plan
2023 – 2026

Consultation Document





Message from Regional Chair Gary Carr

On behalf of Halton Regional Council, I am pleased to present the draft of our upcoming 2023-2026 Strategic Business Plan.

The draft Plan outlines our strategic priorities for the next four years, recognizes the needs of our community and considers current economic, demographic and social conditions. Halton is expected to grow from 624,000 to 1.1 million residents by the year 2051, and the priorities captured in this plan reflect what we need to do to preserve a high quality of life for all.

The draft Plan has been prepared as a Consultation Document to provide a starting point for discussion with residents, businesses and stakeholders. It outlines key elements for community feedback, helping to ensure the final version of our Plan captures what matters to our community.

I invite you to join us as we plan for the future, together. You can get involved and share your feedback on this Consultation Document by:

- visiting [halton.ca/strategicplan](https://www.halton.ca/strategicplan) to complete our online survey; and/or
- attending a virtual public meeting to learn more about the strategic planning process, ask questions and participate in the discussion.

Your input will help inform our final 2023-2026 Strategic Business Plan, which will be presented to Regional Council for approval this summer. Once finalized, it will guide our work to maintain and enhance the programs, services and infrastructure our community relies on every day.

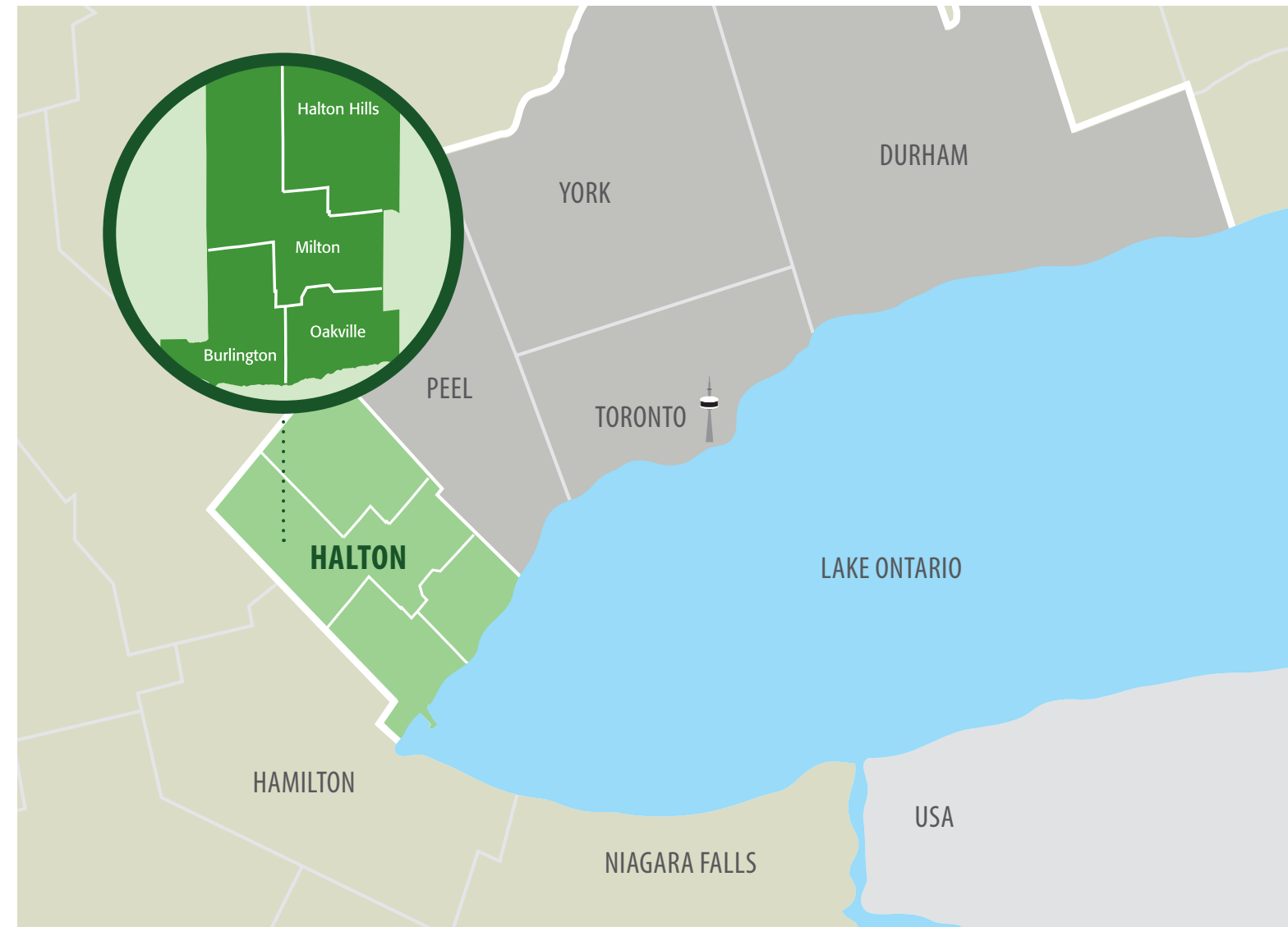
To stay up to date, visit [halton.ca/strategicplan](https://www.halton.ca/strategicplan) or follow Halton Region on Twitter, Facebook, Instagram and LinkedIn. Thank you for your participation as we build a plan for your future that will help keep Halton region a great place to live, work, raise a family and retire.

Sincerely,

Gary Carr
Halton Regional Chair

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HALTON AT A GLANCE

969
KM² LAND AREA

526
KM² GREEN SPACE

25
KM LAKE ONTARIO SHORELINE

624,094*
POPULATION (2021)

\$156,800**
AVERAGE HOUSEHOLD INCOME
(2021)

13,600**
NUMBER OF EMPLOYERS (2021)

234,800***
NUMBER OF JOBS (2021)

* Halton Region Best Planning Estimates
** Statistics Canada, 2021 Census
*** Halton Region Employment Survey
2021. Estimates are preliminary



Halton Region Services

-  Business services and economic development
-  Children's services
-  Community Safety & Wellbeing Plan and Halton Region Community Investment Fund
-  Emergency planning
-  Financial assistance
-  Housing services and the Halton Community Housing Corporation
-  Infrastructure planning
-  Infrastructure maintenance and construction
-  Paramedic services
-  Public health programs and services
-  Regional roads and transportation
-  Services for seniors
-  Waste management
-  Wastewater treatment and collection
-  Water treatment and delivery

Halton's Vision and Mission

Vision

A welcoming and inclusive community that is sustainable, economically strong, equitable and safe.

Mission

To enhance the quality of life in Halton for all – today and into the future.



HALTON HILLS



MILTON

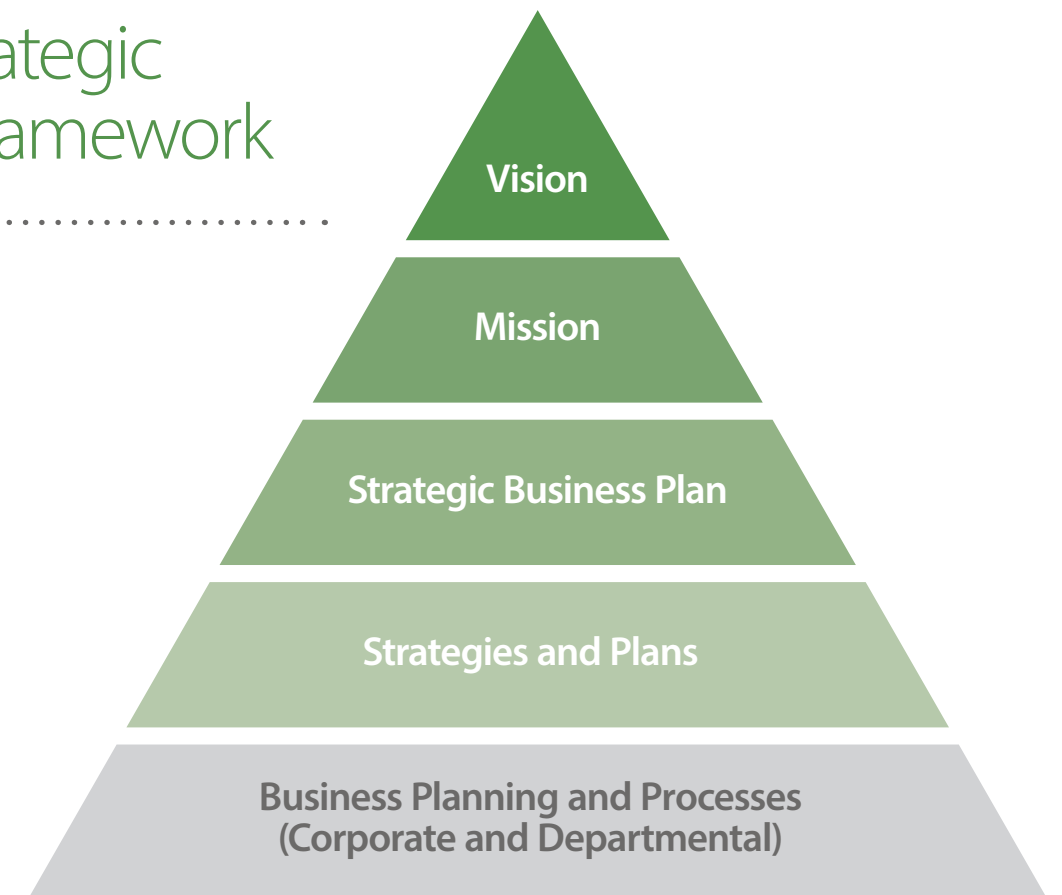


BURLINGTON



OAKVILLE

Halton's Strategic Planning Framework



Guiding Principles

Underlying Halton Region's draft 2023-2026 Strategic Business Plan is a commitment to being an innovative, fiscally responsible and engaging organization that is transparent and accountable. Alongside this commitment, the following three guiding principles form the foundation of the Region's draft plan.



1 PARTNERSHIPS

Halton Region and its Local Municipalities (City of Burlington, Town of Halton Hills, Town of Milton, and Town of Oakville) work together to provide efficient and effective programs and services to all. The Region also works with community partners and agencies to deliver important services. These relationships are essential to address community needs and contribute to the high quality of life in Halton. As the Region consults the community and partners on the draft 2023-2026 Strategic Business Plan, we will seek feedback from these partners to ensure the draft plan reflects what matters most to Halton residents.

The draft Strategic Business Plan also reflects continued collaboration with the Provincial and Federal Governments to advance shared priorities and ensure that we are well positioned to respond to emerging issues and changes in provincial direction.



2 STRATEGIC LENSES

Halton Region's commitment to each of the following important initiatives will inform the implementation of the priorities detailed in our draft 2023-2026 Strategic Business Plan:

- Equity, Diversity and Inclusion
- Advancing Truth and Reconciliation
- Taking action to address climate change
- Protecting the environment

3 UNITED NATIONS SUSTAINABLE DEVELOPMENT GOALS



The United Nations Sustainable Development Goals (SDGs) are a collection of 17 goals that aim to address global challenges. The goals set an ambitious target to build a more sustainable, safe and prosperous future for all. The final 2023-2026 Halton Region Strategic Business Plan will outline the Region's support for these universal goals and demonstrate the alignment between the SDGs and the Region's strategic initiatives.

Strategic Themes 2023-2026

COMMUNITY WELL BEING:

focuses on collaborating with partners to deliver the programs, services and supports that the community needs to be safe and healthy.

INFRASTRUCTURE AND GROWTH:

focuses on ensuring that the necessary infrastructure and services are in place to maintain the high quality of life as the Region continues to grow. It also focuses on investing to optimize the transportation network options and maintain infrastructure in a state-of-good repair.



CLIMATE CHANGE AND THE ENVIRONMENT:

focuses on reducing our collective carbon footprint to mitigate the impacts of climate change.

EXCELLENCE IN GOVERNMENT:

focuses on transforming service delivery through innovation and our commitment to strong financial management, Truth and Reconciliation and being an employer of choice.

DEFINITIONS

Goal: Goals define the Region's priorities over the four-year Council term

Measure: Measurements and outcomes that track progress toward the goals

Action: Actions define the work, projects or initiatives that need to be completed to support the goals



Community Well Being Goals

1 Expand assisted housing, supportive housing and emergency shelter options in partnership with the Federal and Provincial Governments

ACTIONS	MEASURES
<ul style="list-style-type: none">Update the Comprehensive Housing Strategy by 2025Implement strategies to retain community housing at risk of being lost, including where community housing provider obligations are at risk of expiringStabilize and grow supportive housing available for vulnerable individualsDeliver assisted housing units leveraging the Region's portfolio of housing opportunitiesAdvocate to the Federal and Provincial Governments to provide funding needed to deliver the projects identified in the Region's housing opportunity portfolioAdvocate to the Federal and Provincial Governments for funding to address the growing homelessness issue resulting from the mental health crisis	<ul style="list-style-type: none">Number of new assisted, housing opportunities created annuallyNumber of new shelter spacesNumber of new supportive housing unitsPercentage of at-risk community housing units retainedComprehensive Housing Strategy submitted to the Ministry of Municipal Affairs and Housing (MMAH) by 2025Level of funding increase over 2022 baseline

Notes



2 Prevent illness and improve the health of residents while reducing health inequities

ACTIONS	MEASURES
<ul style="list-style-type: none">Implement the enforcement of the <i>Immunization of School Pupils Act</i> to increase childhood vaccination rates in HaltonMobilize the public health immunization program to meet new directions from the Province and community demandInitiate mobile sexual health services in North HaltonReduce alcohol use in adults throughout Halton using surveillance, policy development and public awareness campaignsReduce smoking, vaping and second hand smoke exposure in HaltonAdvance mental health promotion throughout the lifespan using evidence informed tools, surveillance and partnershipsEnhance optimal early childhood development by creating and sustaining safe, stable, nurturing environments for children in collaboration with community partners	<ul style="list-style-type: none">Number of workplaces that Halton has partnered with on mental health promotionNumber of alcohol policies adopted in Halton by organizations/workplaces<i>Immunization of School Pupils Act</i> fully enforced by the end of 2026Development of an Adverse Childhood Experience (ACE) awareness framework480 parents in targeted parenting programs annually by 2025

Notes





Community Well Being Goals

3 Improve Paramedic Service response times

ACTIONS	MEASURES
<ul style="list-style-type: none"> Update the Paramedic Services Master Plan Implement and optimize the use of Medical Priority Dispatch System Update Paramedic response time targets 	<ul style="list-style-type: none"> Updated Paramedic Master Plan developed by 2025 Updated Paramedic response time targets set by Council by 2025

Notes



4 Advance community safety and well-being

ACTIONS	MEASURES
<ul style="list-style-type: none"> Review and update the Community Safety and Well-Being model and priorities Leverage the Halton Region Community Investment Fund to achieve Community Safety and Well-Being objectives Scale and spread the seniors' community wellness hub model in partnership with the Ontario Health Teams in Halton Invest in youth programs with Federal Building Safer Communities funding to combat gun and gang violence Support newcomer inclusion in the Halton community through an update to the Newcomer Strategy Strengthen Halton Region's food security system Contribute to Provincial health sector transformation through leadership roles for the Burlington Ontario Health Team and the Connected Care Ontario Health Team Strengthen links between Halton Region Programs, Halton's Community Safety and Well-being Plan and the Ontario Health Teams in Halton Review and update the Region's Emergency Plans to reflect experience during the COVID-19 pandemic and emerging risks Advocate to the Provincial and Federal Governments to address funding gaps in Public Health, long-term care, Social Services, housing, Early Learning and Childcare and other cost-shared programs to ensure residents in Halton receive require services Advocate for the Provincial Government to address the growing mental health crisis across the Province 	<ul style="list-style-type: none"> Updated Community Safety and Well-Being model and priorities Number of residents and service providers participating in seniors wellness hubs \$ invested / number of grants through Halton Region Community Investment Fund to support Community Safety and Well-Being related initiatives Building Safer Communities Fund (BSCF) action plan and funding model established, investments made in initiatives to reduce gang affiliation Provincial funding gap for cost-shared programs Annual emergency exercises based on up-to-date emergency plans

Notes



Infrastructure and Growth **Goals**

2 Maintain the Region's infrastructure in state of good repair

ACTIONS	MEASURES
<ul style="list-style-type: none"> • Implement the Region's Asset Management Plan • Update the Asset Management Plan for the Halton Community Housing Corporation and assess capital repair requirements for the HCHC portfolio 	<ul style="list-style-type: none"> • Council approval of updated asset management policy and strategy • At least 80% of all infrastructure rated as good or very good, as identified through the Asset Management Plan • Number of HCHC Building Condition Assessment recommendations and energy audits completed • 80% of Priority 1 & 2 Building Condition Assessment items completed for HCHC

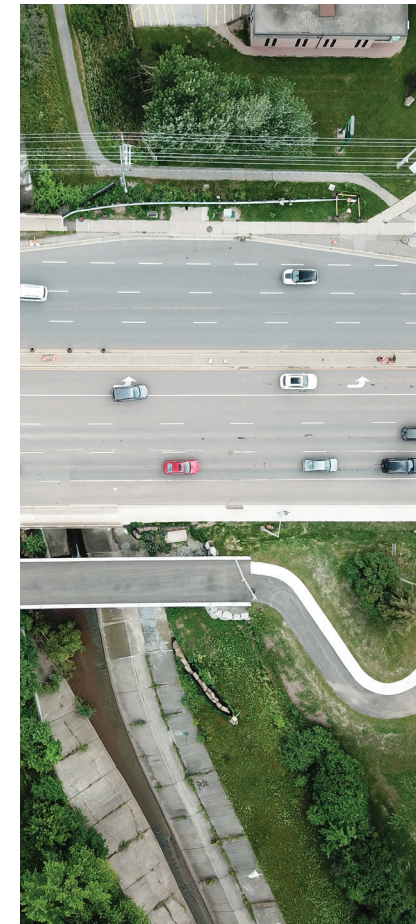
Notes



3 Promote enhanced broadband services including 5G technology in both rural and urban areas as a key socio-economic driver

ACTIONS	MEASURES
<ul style="list-style-type: none"> • Bring forward a Municipal Services Corporation in partnership with the Local Municipalities and Hydro Companies to deliver one-window telecom permitting services to support the implementation of 5G technology and rural broadband in Halton • Work with partners to bridge the rural/urban broadband gap 	<ul style="list-style-type: none"> • Percentage of broadband coverage of rural areas • Percentage of residents with 5G and 1GB service

Notes





Infrastructure and Growth Goals



Climate Change and the Environment Goals

4 Improve access to transit, cycling and other active transportation on Regional roads

ACTIONS	MEASURES
<ul style="list-style-type: none"> Develop a sustainable, integrated transportation plan and associated strategies that consider all modes of travel (vehicles, transit and active transportation) as part of the Master Plan update Implement the Advanced Traffic Management System Develop, together with the Local Municipalities, governance and service delivery alternatives for transit on the Region's priority corridors (for example, Dundas Street, Bronte Road and Trafalgar Road) Enhance the Region's Comprehensive Road Safety Strategy 	<ul style="list-style-type: none"> Council approval of the Integrated Master Plans, including a Capital Program that supports a multi-modal transportation system available to all users of all abilities Percentage of Advanced Traffic Management Systems implemented Council approval of the Transit Priority Corridor Operationalization Study, including an Implementation Plan and Strategy for the delivery of the Transit Priority Corridor Network Less than 1.5 collisions per million vehicle kms

Notes



1 Take action to achieve a corporate target of net-zero greenhouse gas emissions prior to 2050

ACTIONS	MEASURES
<ul style="list-style-type: none"> Establish a corporate greenhouse gas emission target Develop a Corporate Climate Action Plan to achieve the greenhouse gas emission target Implement Green Fleet initiatives Develop an implementation plan, including a financial plan, for the Energy Strategy Implement the <i>Healthy Environments and Climate Change</i> guideline from the Ontario Public Health Standards Complete energy audits on corporate facilities and HCHC properties and implement recommendations 	<ul style="list-style-type: none"> Achieve Milestone Two (set a corporate greenhouse gas emission target) of the Partners for Climate Protection (PCP) program Achieve Milestone Three (develop a corporate climate action plan) of the Partners for the PCP program Savings achieved through the implementation of the Energy Strategy Climate Change & Health Vulnerability Assessment completed Savings achieved through Green Fleet initiatives Calculate and report total corporate GHG emissions annually

Notes





Climate Change and the Environment Goals

4 Partner with Conservation Halton, the Local Municipalities and other stakeholders to protect the environment

ACTIONS	MEASURES
<ul style="list-style-type: none"> Support the Local Municipalities as Regional Planning responsibilities related to the environment including Natural Heritage, Agriculture and water resources as outlined in Bill 23 Continue to participate in the Cootes to Escarpment MOU Continue to participate in the Great Lakes and St. Lawrence Cities Initiative 	<ul style="list-style-type: none"> Number of joint initiatives related to environmental protection

Notes

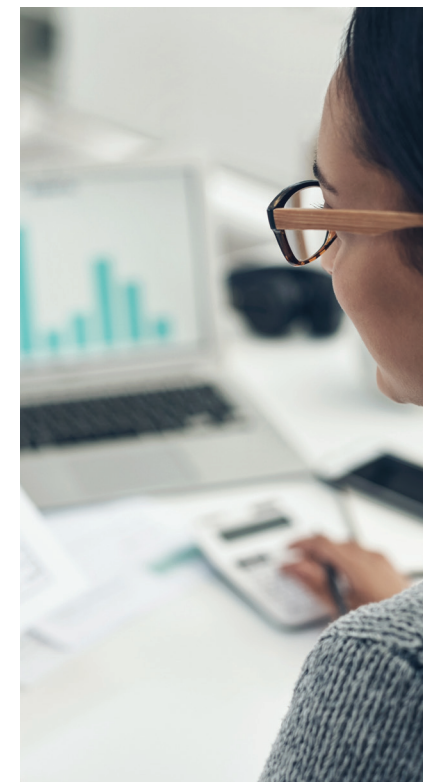


Excellence in Government Goals

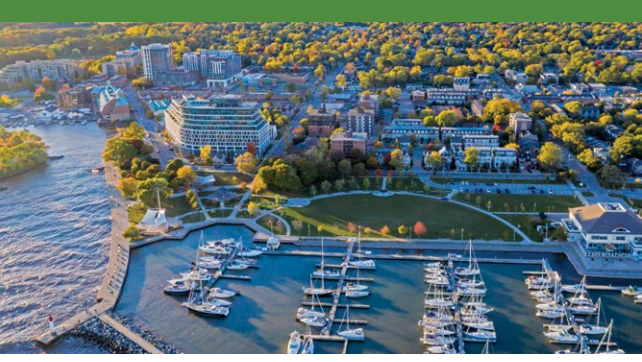
1 Ensure continued financial sustainability through effective financial planning and risk management

ACTIONS	MEASURES
<ul style="list-style-type: none"> Update development financing plans and policies to reflect recent Provincial legislation changes, including changes to the <i>Development Charges Act</i> while ensuring growth pays for growth to the extent possible Maintain tax rate increases at or below the rate of inflation Track and communicate the impacts of Bill 23 and other Provincial policy changes on the taxpayers of Halton Review and update the Region's tax policies in response to the next property tax reassessment by the Province and other legislative changes Develop a Vacant Homes Tax policy and program for consideration 	<ul style="list-style-type: none"> Tax rate increases at or below the rate of inflation Achieve AAA and Aaa credit ratings Receive the Government Finance Officers Association Award for: <ul style="list-style-type: none"> Budget and Business Plan Annual Financial Report

Notes







2022

Halton Region Economic Review





Message from Halton Regional Chair Gary Carr

On behalf of Regional Council, I am pleased to present the 2022 Economic Review.

While the COVID-19 pandemic has had an impact on workplace and employment trends in the Canadian economy, our 2022 Economic Review points to a positive future for the region's economic growth and recovery. Increases in construction and development, along with stable labour market growth highlight continued expansion within the Region.

2022 was also a year of new opportunity. The Invest Halton team worked closely with Toronto Global client, The Cultivated B., to open their new 130,000 square-foot Canadian manufacturing facility and innovation hub in Burlington. The bioengineering company will create 200 highly skilled jobs developing bioreactors and precision fermentation products for the alternative protein market.

Halton continues to be a great place to do business. Here are some highlights from 2022:

- Total building permit construction value rose by 24 per cent to \$3.0 billion approved for development.
- The amount of non-residential total floor area (TFA) with building permits issued in 2022 reached a 10-year high of nearly 6.4 million square feet – driven largely by an increase in building projects in the industrial sector.
- Halton's annual average unemployment rate was 5.5 per cent in 2022, while the labour force participation rate was 67.4 per cent, up from the rate of 66.9 per cent in 2021.

Our Halton Small Business Centre has also continued to support Halton's small businesses recover and succeed in the changing economy, including launching the "Small Business Recovery Program" in early 2022 and working with entrepreneurs and small business owners in establishing and growing their businesses in Halton.

As we look forward, staff are working on developing the 2023-2026 Economic Development Action Plan that will outline the strategic priorities and activities of the Economic Development division during the current term of Regional Council.

I encourage you to read this year's Economic Review to learn more about investing in our regional economy. You can also visit the Invest Halton webpage on [halton.ca](https://www.halton.ca) to access our economic development services and supports for businesses. By maintaining a strong regional economy and helping businesses recover and succeed, we keep Halton a great place to live, work, raise a family and retire.

Sincerely,

Gary Carr,
Halton Regional Chair

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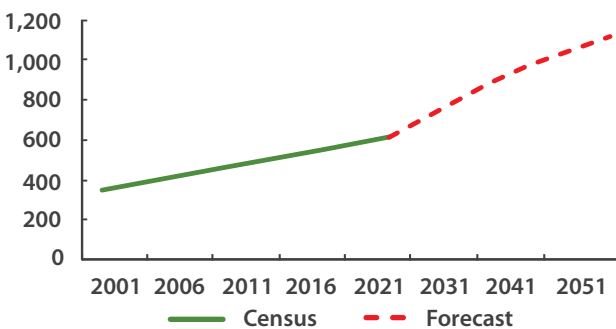
haltonsbec.wordpress.com

Prime investment location within Canada's safest large community

Halton's strategic location in west Greater Toronto Area (GTA) provides access to major North American markets, a fast growing pipeline of talent and a highly-educated labour force. Halton has four communities: Burlington, Halton Hills, Milton and Oakville. With a population of approximately 596,600 residents (2021 Census), Halton has been rated the safest Canadian municipality with a population of 100,000 or more for the past 15 years. It is one of the most vibrant and desirable communities to live in Canada.



Halton population forecast (thousands)



Source: Statistics Canada Census and Places to Grow Plan

	78% Post-secondary attainment ¹		239,800 Total jobs ³		\$30.6 B GDP ⁵
	40.2 Average age ¹		13,870 Number of employers ³		#1 Lowest crime severity index in Canada ⁴
	\$156,800 Average household income ¹		14,142 acres Employment lands		969 km² Land area
	\$1,313,190 Average house price ²		5.5% Unemployment rate ⁶		526 km² Green space
	226 Distinct ethnicities ¹		320,175 Resident labour force ¹		132 Languages spoken ¹

1 Statistics Canada Census, 2021.

2 Toronto Regional Real Estate Board (TRREB), 2022 average.

3 Halton Region Employment Survey, 2022, preliminary estimate.^B

4 Statistics Canada Crime Severity Index 2021. Municipalities 100,000 plus population.

5 Conference Board of Canada, 2022 forecast.

6 Statistics Canada Labour Force Survey, 2022 average.

Halton's economic highlights

5.5%

Halton unemployment rate in 2022

GTHA: 5.7%
Ontario: 5.6%
Canada: 5.3%

67.4%

Halton participation rate in 2022

GTHA: 66.0%
Ontario: 65.0%
Canada: 65.0%

\$3.0 B

**Total construction value in 2022
(current dollars)**

6.4 M sq. ft.

**Total non-residential floor area
approved for construction in 2022**

13,870*

**Total employers across Halton
in 2022**

239,800*

**Total jobs across Halton
in 2022**

Labour market

The COVID-19 pandemic has had a significant impact on workplace and employment trends which are still working through the Canadian economy. In Halton, the resident labour force is strongly professional services-based and highly skilled which has translated into relatively stable labour market fundamentals, despite the pandemic. In 2022, Halton's unemployment rate averaged 5.5 per cent, down from 6.5 per cent in 2021 and slightly below the broader Greater Toronto and Hamilton areas (GTHA) and provincial rates. Halton's labour force participation rate also increased marginally in 2022, rising to an average of 67.4 per cent from 66.9 per cent in 2021. Another positive sign of post-pandemic recovery in Halton's labour market is a 73 per cent drop in the number of Halton residents collecting employment insurance, which fell from 14,774 people in 2021 to 4,049 in 2022.

Source: Statistics Canada Labour Force Survey, Census and Employment Insurance Statistics

Building and development

Spurred by a rapidly growing population, the pace of development across Halton continued to accelerate in 2022, with a 24 per cent increase in total construction value approved for development over 2021. Growth was driven by Halton's strongest year of residential development, which rose 29 per cent to reach \$2.3 billion (current dollar value unadjusted for inflation). In terms of non-residential construction in Halton, the current dollar construction value reached over \$647 million in 2022 with 6.4 million square feet of non-residential total floor area (TFA) approved for construction. Much of the rise in non-residential TFA was attributed to significant industrial development in Halton's employment areas, which increased 62 per cent year-over-year to reach 5.5 million square feet in 2022.

Source: Statistics Canada Building Permit Survey and Halton Region

Business and jobs

Halton is home to a growing business community in a diverse range of industry sectors; with clusters in engineering, automotive, technology, financial services, food processing, and logistics distribution. There were 13,870* employers across Halton in 2022, employing 239,800* workers. The COVID-19 pandemic, however, is having enduring impacts on many in Halton's business community. Results from the 2022 Halton Region Business Conditions Survey show that the pandemic impacted revenues and liquidity and led to rising debt loads. Halton business owners identified inflation, supply chain disruptions, labour shortages and continuing economic uncertainty as the biggest challenges facing their business recovery.

* preliminary estimate

Source: Halton Region Employment Survey 2022 and Halton Region Business Conditions Survey 2022

Halton's economic highlights

Halton Economic Indicators	2018	2021	2022	1-year change	5-year change
Population ¹	583,363	624,094	637,054	2.1%	9.2%
Population density (per square km) ²	602	644	657	2.1%	9.2%
Gross domestic product (GDP) ³	\$27.6 B	\$29.8 B	\$30.6 B	2.8%	11.1%
Unemployment rate ⁴	5.3%	6.5%	5.5%	-1.0pp	0.2pp
Participation rate ⁴	67.4%	66.9%	67.4%	0.5pp	0.0pp
Employment rate ⁴	63.7%	62.5%	63.8%	1.3pp	0.1pp
EI beneficiaries ⁵	3,363	14,774	4,049	-72.6%	20.4%
Ontario Works caseload ⁶	2,095	1,584	1,862	17.5%	-11.1%
Jobs ⁷	229,130	234,800	239,800*	2.1%	4.7%
Jobs activity rate ^{1&7}	39.3%	37.6%	37.6%	0.0pp	-1.7pp
Employers ⁷	13,296	13,600	13,870*	2.0%	4.3%
Business bankruptcy ⁸	21	16	42	162.5%	100.0%
Total construction (current dollar value) ⁹	\$1.8 B	\$2.4 B	\$3.0 B	24.3%	67.2%
Non-residential construction ⁹	\$531 M	\$584 M	\$647 M	10.7%	21.8%
Residential construction ⁹	\$1.2 B	\$1.8 B	\$2.3 B	28.6%	86.6%
Non-residential building permits issued ¹⁰	1,072	878	861	-1.9%	-19.7%
Residential building permits issued ¹⁰	4,332	4,245	4,690	10.5%	8.3%
Non-residential total floor area (ft ²) ¹¹	3.8 M	4 M	6.4 M	59.0%	65.7%
Industrial total floor area (ft ²) ¹¹	2.2 M	3.4 M	5.5 M	62.4%	154.4%
Office total floor area (ft ²) ¹¹	419,445	69,862	275,763	294.7%	-34.3%
Retail total floor area (ft ²) ¹¹	391,276	102,985	53,252	-48.3%	-86.4%
Industrial availability ¹²	5.2%	1.5%	1.5%	0.0pp	-3.7pp
Office vacancy ¹³	17.4%	21.7%	22.2%	0.5pp	4.8pp
Housing sales ¹⁴	7,835	11,821	7,701	-34.9%	-1.7%
Average selling price ¹⁴	\$851,129	\$1,239,440	\$1,313,190	6.0%	54.3%
Average days on market ¹⁴	29	12	26	116.7%	-10.3%
Housing starts ¹⁵	3,689	4,604	3,295	-28.4%	-10.7%
Housing completions ¹⁵	4,501	3,963	2,115	-46.6%	-53.0%

* preliminary estimate

Sources:

1 Halton Region Best Planning Estimates

2 Based on 969 km² land area

3 Conference Board of Canada

4 Statistics Canada, Labour Force Survey

5 Statistics Canada, Employment Insurance Statistics

6 Halton Region (monthly average)

7 Halton Region Employment Survey

8 Office of the Superintendent of Bankruptcy Canada

9 Statistics Canada, Building Permits Survey

10 Local Municipal Building Departments

11 Halton Region

12 CBRE. Rate excludes Halton Hills in 2018

13 CBRE. Rates in Burlington and Oakville

14 TRREB, Market Watch

15 CMHC, Housing Starts and Completions Survey

Non-residential development and real estate activity

Halton's development and real estate market

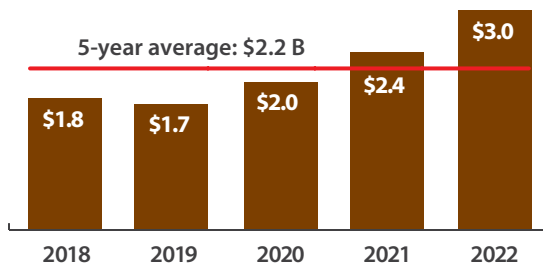
Halton experienced a strong year of development in 2022, reaching just under \$3.0 billion in total building permit construction value approved for development (in current dollars, unadjusted for inflation). The 24 per cent increase over 2021 was primarily driven by growth in residential building permit construction values, which rose 29 per cent from 2021. Investment in non-residential development also grew in 2022 to reach just over \$647,000 approved for construction. Nearly 6.4 million square feet of non-residential total floor area (TFA) was issued building permits in Halton last year, a 59 per cent increase over 2021. This was the highest amount of approved non-residential TFA recorded over the last ten years. Contributing to the rise in TFA was a substantial increase in large-scale industrial warehouses and distribution centres in 2022, comprising 5.5 million square feet of industrial TFA, a 62 per cent increase over 2021.

Total construction

\$3.0 B Halton's total building permit **construction value** in 2022 (current dollars).

\$10.8 B Total building permit **construction value** in Halton over past 5 years (current dollars).

Five-year trends in total construction value* in Halton (billions)



* current dollars, unadjusted for inflation

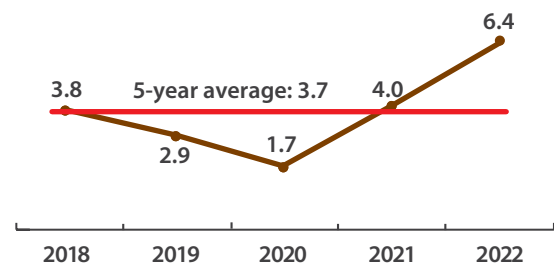
Source: Statistics Canada Building Permit Survey

Total floor area

6.4 M sq. ft. Halton's non-residential **total floor area** approved for construction in 2022.

18.7 M sq. ft. Halton's non-residential **total floor area** approved for construction over past 5 years.

Five-year trends in total non-residential floor area approved for construction in Halton (millions sq. ft.)



Source: Halton Region



Sheldon Creek Business Park in Burlington

4%

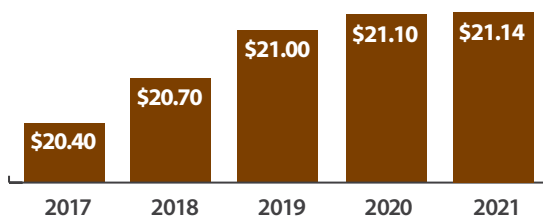
Non-residential assessment growth over 5 years

Non-residential development and real estate activity

Non-residential assessment

Halton Region non-residential property assessment values increased slightly between 2020 and 2021*. Over the past five years, non-residential assessment has grown 4 per cent to reach more than \$21.14 billion in 2021. Non-residential assessment accounted for 14 per cent of total current value assessment in the Region in 2021.

Non-residential property assessment in Halton, 2017-2021 (billions)



* Information for 2022 is not available.

Source: Ontario Ministry of Municipal Affairs, Financial Information Returns

Notable developments

Emery Investments – Two new speculative precast industrial warehouse buildings in Milton (\$50 million).

Panattoni Canada – New speculative industrial facility in Acton (Halton Hills) (\$20 million).

Sobeys Voilà – New distribution warehouse facility in Burlington (\$17 million).

Dymon Storage – New storage facility in Burlington (\$16.8 million).

Loyalist Trail Developments – Five new speculative industrial/office buildings in Oakville Tafia Development Corp. (\$14.5 million).

Sheldon Creek Business Park – New industrial building in Burlington by Melrose Investments (\$11.5 million).



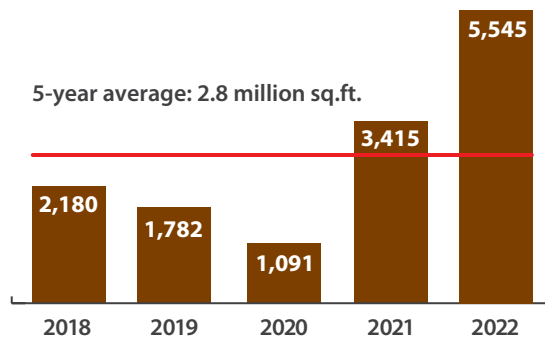
Panattoni Canada breaking ground on industrial building on Futura Drive in Halton Hills' Acton community

Non-residential development and real estate activity

Industrial development

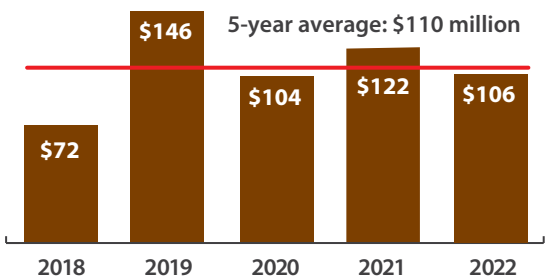
Total industrial floor area approved for construction across Halton increased again for a second year in a row to over 5.5 million square feet from 3.4 million square feet in 2021. This growth was driven mainly by several large-scale distribution logistics developments. Industrial building permit construction value in 2022 was \$106 million in current dollars – dropping slightly below the five-year average of \$110 million.

Five-year trends in industrial total floor area approved for construction (thousands sq. ft.)



Source: Halton Region

Five-year trends in industrial construction value* in Halton (millions)



* current dollars, unadjusted for inflation
Source: Statistics Canada, Building Permit Survey

Industrial real estate market

\$14.50/sq. ft. Halton industrial **average net rent** in 2022. Lower than GTA: \$15.46/sq. ft.

\$332.19/sq. ft. Halton industrial **average net sale price** in 2022. Lower than GTA: \$371.08/sq. ft.

1.5% Halton industrial **availability rate** in 2022. Higher than GTA: 0.9%

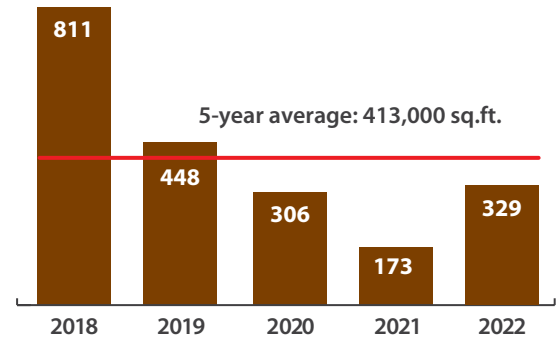
2.2 M sq. ft. Halton industrial floor area **absorbed** in 2022.

Source: CBRE

Commercial development

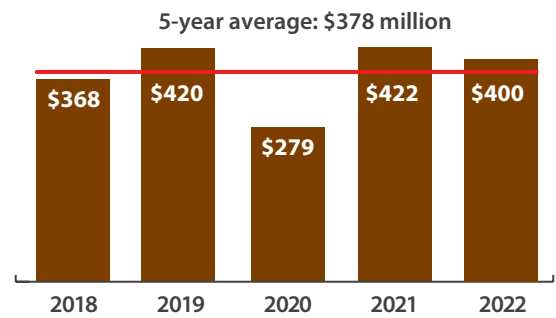
Commercial development approved for construction across Halton in 2022 consisted of 275,763 square feet of office space and 53,252 square feet of retail space. Combined, 329,015 square feet of new or expanded commercial real estate was approved for construction in 2022. Commercial building permit construction value totaled approximately \$400 million in current dollars – above Halton's five-year average of \$378 million.

Five-year trends in commercial total floor area approved for construction (thousands sq. ft.)



Source: Halton Region

Five-year trends in commercial construction value* in Halton (millions)



* current dollars, unadjusted for inflation
Source: Statistics Canada, Building Permit Survey

Office real estate market**

\$17.54/sq. ft. Halton office **average net rent** in 2022. Lower than GTA: \$26.15/sq. ft.

22.2% Halton **office vacancy** in 2022. Higher than GTA: 15.4%

-42,850 sq. ft. Burlington and Oakville office floor area **absorbed** in 2022.

** Based on Burlington and Oakville

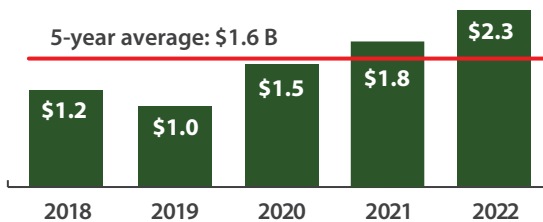
Source: CBRE

Residential development and housing market

Halton witnessed its strongest year in residential building permit construction value in 2022, while the housing resale market in Canada generally cooled throughout the year. Residential building permit construction value in Halton reached over \$2.3 billion (current dollars) in 2022, which represents a 29 per cent increase over the previous year. The increase was bolstered by a sharp rise in high-density, condominium developments. Over the past 5 years, there were nearly 18,000 new housing starts, and just over 17,000 housing completions within Halton, totaling \$7.8 billion in residential development. As of December 2022, there were 6,692 housing units under construction in 2022, an increase of 21 per cent from 5,549 units under construction in 2021. The higher number of housing units under construction suggests overall housing activity remains relatively in line with past construction activity trends. Based on Toronto Regional Real Estate Board data, there were 7,701 housing units sold in Halton in 2022, down from 11,821 units sold in 2021. The average home price in Halton in 2022 continued to climb however, up 6 per cent from \$1,239,440 in 2021 to \$1,313,190 in 2022.

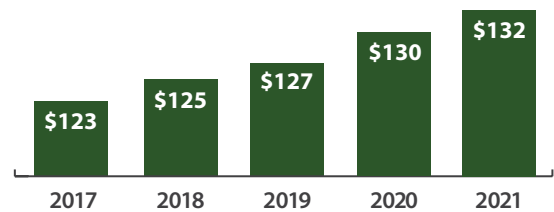
Residential development

Five-year trends in residential construction value in Halton (billions)



Source: Statistics Canada, Building Permit Survey

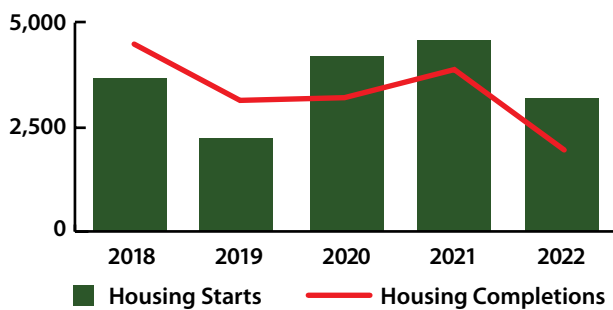
Five-year trends in residential property assessment in Halton (billions)



Source: Ontario Ministry of Municipal Affairs, Financial Information Returns

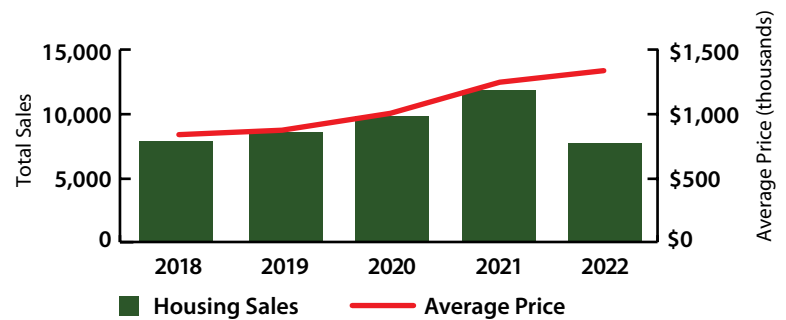
Housing market

Five-year trends in housing starts and completions in Halton



Source: CMHC, Starts and Completions Survey

Five year trends in existing housing sales and average price in Halton



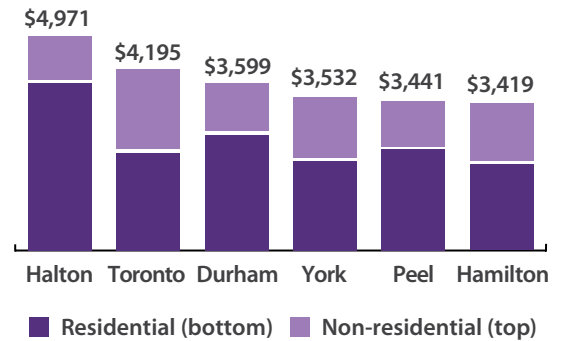
Source: Toronto Regional Real Estate Board (TRREB)

Halton within the Greater Toronto and Hamilton Area

Development comparison

Within the Greater Toronto and Hamilton Area (GTHA), Halton's market share of the \$28.3 billion in total building permit current dollar construction value was 10 per cent in 2022. However, comparing Halton's total building permit construction value to those of other GTHA municipalities on a per capita basis adds perspective to the scale of development occurring in Halton. In 2022, Halton ranked the highest in total building permit current dollar construction value per capita in the GTHA, reaching \$4,971 per person. In terms of residential construction building permit value per capita, Halton was also ranked first in the GTHA in 2022, with \$3,886 in residential building permit current dollar construction value per person.

GTHA comparison of total building permit construction value* 2022 (per capita)



* current dollars, unadjusted for inflation

Source: Statistics Canada, Building Permit Survey

Investment attraction

Inbound investment from high-quality foreign companies contributes to a striving and diversified economy and supports a highly skilled workforce through the transfer of technologies and trade linkages. Attracting foreign direct investment (FDI) is an important driver in the continued economic recovery of the region following the COVID-19 pandemic.

Toronto Global

Halton Region supports foreign direct investment attraction through its partnership with Toronto Global, an arms-length organization representing Greater Toronto Area (GTA) municipalities in lead generation and lead servicing activities to assist in bringing international investment to the region. Through Toronto Global, the unique value proposition of the GTA is promoted across key markets around the world, raising awareness and interest in bringing new investment to the GTA and Halton.

In 2022, the Invest Halton team worked with Toronto Global to conclude a new funding and governance model in 2022, thereby renewing Halton Region's partnership with Toronto Global for three years (2022 to 2025). The City of Toronto, York Region, and the federal and provincial governments are also currently funding partners of the organization.

Toronto Global also launched the Supply Chain Onshoring, Resilience, and Expansion (SCORE) program in 2022 to help understand local supply chain capacity in the GTA by better understanding the challenges faced by local business and industry leaders in the food and beverage, life sciences, advanced manufacturing industries, including the automotive industry and electric vehicles.



Halton within the Greater Toronto and Hamilton Area

Investment spotlight – The Cultivated B.

In 2022, the Region's Invest Halton team and Burlington Economic Development supported Toronto Global, as well as federal and provincial investment attraction counterparts, in successfully showcasing Halton as a desirable and preferable investment location for a planned business expansion of German-based InFamily Foods. In October 2022, InFamily Foods launched their new bioengineering firm – The Cultivated B. – at 649 North Service Road in Burlington. Their new 130,000 square-foot manufacturing facility and innovation hub will develop bioreactors and precision fermentation products for the alternative protein market. In partnership with Ontario Genomics, the facility will also house a 20,000 square-foot innovation hub. This \$50 million investment will create 200 highly-skilled jobs in Halton.

"The Cultivated's B's investment and new manufacturing facility are game-changing for people in Burlington and the surrounding region. This expansion will create more good-paying jobs, boost the local economy and pave the way for future innovation in our province."

- Victor Fedeli, Minister of Economic Development, Job Creation and Trade for Ontario



The Cultivated B. at 649 North Service Road in Burlington.



Dr. Hamid Noori, CEO and Managing Director of The Cultivated B.



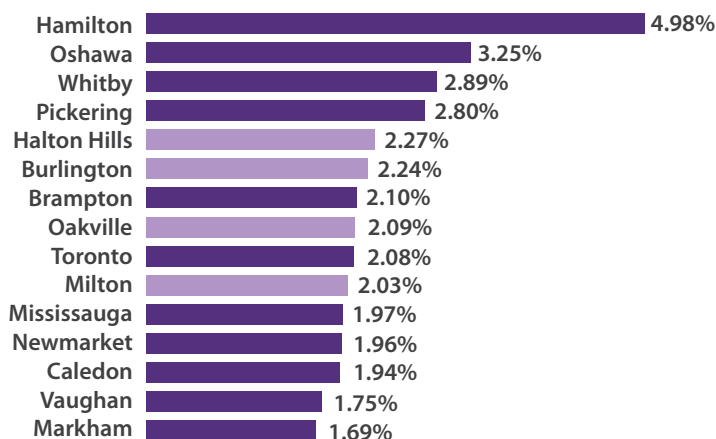
Ontario Genomics Partners with The Cultivated B.

Halton within the Greater Toronto and Hamilton Area

Competitive costs

Halton Region has relatively competitive costs within the context of the Greater Toronto and Hamilton Area (GTHA). Halton's municipalities have among the lowest office property tax rates within the GTHA and development charges, which in Halton Region are differentiated between retail and non-retail, are generally below the GTHA average for non-retail industrial and office development (i.e. industrial development charge chart below) and near the GTHA average for retail commercial development.

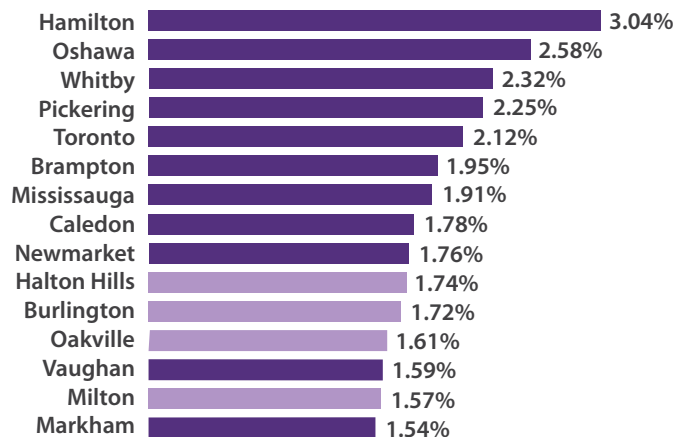
Industrial property tax rates across select GTHA municipalities in 2022



Source: BMA Municipal Study 2022.

Note: Industrial property tax rates are based on large industrial use (greater than 125,000 sq. ft.). Rates include municipal and education.

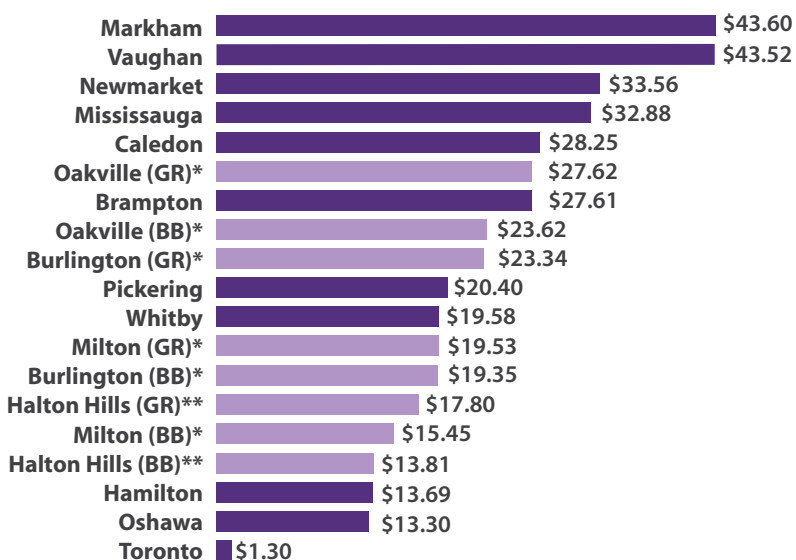
Office property tax rates across select GTHA municipalities in 2022



Source: BMA Municipal Study 2022.

Note: Office tax rates are based on commercial office building class. Rates include municipal and education.

Industrial development charge rates across select GTHA municipalities in 2022 (\$/sq. ft.)



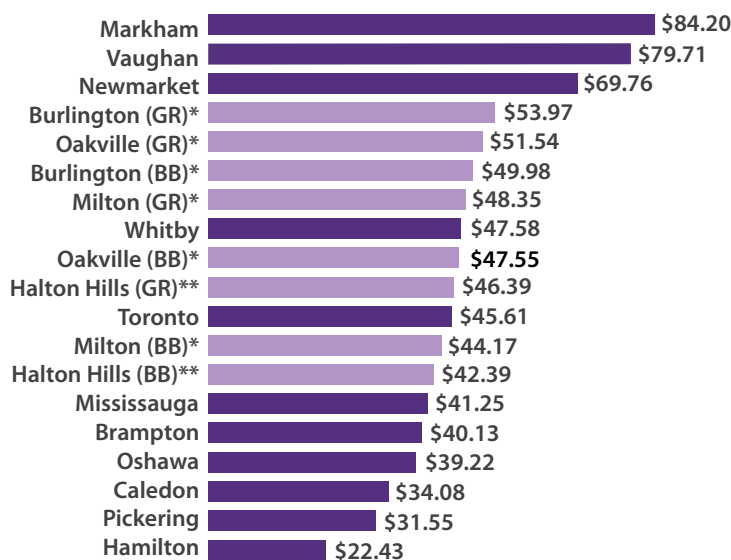
(GR) Greenfield (BB) Built Boundary

Source: BMA Municipal Study 2022 and Region of Halton.

* Applies to non-retail (industrial & commercial office).

** Lower tier applies to non-retail (industrial only).

Commercial development charge rates across select GTHA municipalities in 2022 (\$/sq. ft.)



(GR) Greenfield (BB) Built Boundary

Source: BMA Municipal Study 2022 and Region of Halton.

* Applies to commercial retail.

** Lower tier applies to non-industrial (commercial office and retail).

Infrastructure investment

The focus of Halton Region's infrastructure investment strategy is to ensure critical infrastructure is in place and existing assets are maintained to promote a high quality of life and economic growth in the Region. Plans to invest and deliver on capital improvement projects will ensure that the Region's strong economy will continue to leverage its competitive edge to remain a top-tier location for investment. Halton Region's focus is on providing an infrastructure investment strategy that acknowledges the unprecedented effect of COVID-19, geopolitical risks and global economic conditions, as well as the impacts of Provincial policy changes in 2022 such as *Bill 23, More Homes Built Faster Act, 2022*.

Accordingly, the 2023 Halton Region Budget advances a capital program that identifies the significant investments in infrastructure that are required to appropriately maintain and replace the Region's existing infrastructure assets (state-of-good-repair) and expand the infrastructure to meet the needs of the growing community (development). The Region's 10-year capital program has a projected cost of \$6.7 billion dollars between 2023 and 2032 and includes \$3.9 billion allocated to growth-related infrastructure and \$2.8 billion of the projected cost will be directed to addressing the state-of-good-repair capital program for existing infrastructure.

The Capital Budget for 2023 is \$749.2 million, which is \$397.8 million higher than previously projected in the 2022 budget. Of the total 2023 capital budget, 40 per cent (\$302.8 million) is reserved for water and wastewater services, while 60 per cent is for the Region's tax-supported services which includes \$353.0 million for the Transportation program.

2023-2032 capital infrastructure highlights include:

- \$1.2 billion for servicing Greenfield and Region-wide water and wastewater capacity
- \$156.3 million for water & wastewater servicing to future employment areas
- \$333.1 million for Trafalgar Road
- \$254.8 million for Regional Road 25
- \$254.8 million for James Snow Parkway
- \$218.6 million for Tremaine Road
- \$217.9 million for Steeles Avenue
- \$182.8 million for 5 ½ Line
- \$178.5 million for Upper Middle Road
- \$148.3 million for Derry Road



Trafalgar road project

Facilitating growth

Employment lands

On June 15, 2022, Halton Regional Council adopted Regional Official Plan Amendment (ROPA) 49, which helps define how and where Halton will grow by implementing the Integrated Growth Management Strategy (IGMS). On November 4, 2022, the Minister of Municipal Affairs and Housing approved Regional Official Plan Amendment No. 49 (ROPA 49) with forty-five modifications as part of the Municipal Comprehensive Review. This amendment is made under Section 26 of the Planning Act, R.S.O. 1990. To learn more about ROPA 49, visit [Regional Official Plan Review \(ROPR\)](#) on halton.ca.

Halton Region enhances its economic competitiveness through the timely provision of infrastructure and sustainable development of employment areas in Halton. The 2023 Budget includes the Region's continued investment in economic development through its interim financing for non-residential growth. The Region has historically provided interim funding in recognition of infrastructure development being driven by residential development and delivered well in advance of non-residential requirements. These Regional investments in economic development will be fully reimbursed (including interest) from the collection of DCs as non-residential development proceeds in the future.

Construction of new commercial office uses across Halton's employment areas have slowed since 2020, compared to traditional pre-pandemic levels. The changing workplace patterns and increased prevalence of alternate work arrangements such as the hybrid work model may continue to impact office employment growth in the near term.

Halton non-residential development

Halton Region witnessed strong growth in employment-related development in 2022. The non-residential development pipeline, as measured through non-residential development applications received in 2022, included 43 industrial, 52 commercial and 29 institutional applications, totaling a combined amount of almost 13.5 million square feet of new non-residential space expected to be built in Halton. This is an increase of almost 2 million square feet of total floor area compared to 2021.

Halton Employment Land Concierge

Introduced through Halton Region's Strategic Business Plan 2019-2022, Halton Economic Development launched an Employment Land Concierge service in 2020 to help support and facilitate non-residential development and job growth in Halton Region. Delivered by the Invest Halton team, the employment land concierge service enhances the Region's continued focus on streamlining business processes to improve customer experience and the development review process.

Since launching, the employment land concierge program has enhanced its operating procedures and continues to examine methods to digitize its business processes to improve the overall client experience. The concierge is an effective liaison between non-residential development applicants, staff, external agencies and other stakeholders to maintain ongoing dialogue with the Region and meet critical deadlines for their projects. In 2022, the concierge service saw success in supporting several large-scale projects within the review process and by facilitating discussions regarding the servicing of key employment areas.



Halton business conditions

In Halton, a diversified industrial base and skilled labour force has long sustained a strong regional economy. Pre-pandemic, the Conference Board of Canada estimated that Halton's GDP would reach \$30.6 billion in 2022. The impact the pandemic has had on the business community through legislated closures, supply chain disruptions, and overall economic instability, however, is translating into a prolonged period of recovery and ongoing challenges for the business community.

In late 2022, Halton Region Economic Development launched the **2022 Halton Region Business Conditions Survey** in partnership with the Halton Local Municipalities to gain insight into the current business and economic conditions faced by local businesses as they recover from the pandemic. Nearly 600 Halton businesses participated in the survey, with results indicating that the pandemic impacted revenues and liquidity and led to rising debt loads. Business owners identified inflation, supply chain disruptions, labour shortages and continuing economic uncertainty as the biggest challenges facing their business recovery.

Still, survey respondents showed optimism for the months ahead. Over 80 per cent of Halton business owners are forecasting steady or higher revenues in the next 12 months. Two in five Halton businesses are intending to hire additional staff over the next year. Finally, 61 per cent of Halton businesses reported they were making productivity investments or capital expenditures in 2023.

Challenges reported by Halton business owners



Percentages do not add to 100% as respondents could choose multiple factors.
Source: Halton Region Business Conditions Survey, 2022

Halton's business community

Entrepreneurship and business

Halton's business community continued to expand and thrive in 2022, despite the challenging economic environment. There were numerous investments, new businesses formations, and small businesses were resilient in responding to changing business conditions.

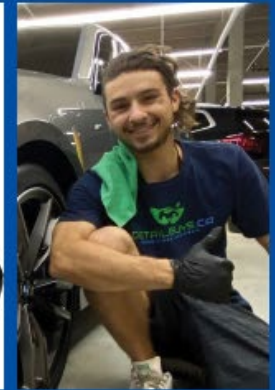
Halton Small Business Centre and Global Business Centre – Fostering entrepreneurship, business creation and expansion

Halton Region's provincially-funded Small Business Centre has continued to support not only the Centre's traditional start-up entrepreneur clientele, but the broader Halton small business community in dealing with the lingering impacts of the COVID-19 pandemic through its "Small Business Recovery Program" launched in early 2022, which provides a suite of services and resources to help local business recover and succeed in the changing economy.

In 2022, the Small Business Centre:

- Fielded 6,053 inquiries (well above the 5,000 inquiry target)
- Conducted over 1,030 one-on-one virtual client consultations (against a target of 900)
- Supporting the development of 144 new businesses creating 126 new jobs
- Supporting 50 entrepreneurs in the Starter Company Plus program, awarding provincial grants of \$5,000 to 10 participants with top-ranked business plans
- Assisting eight student entrepreneurs in the 2022 Summer Company program
- Conducting 28 trade-specific consultations and an export training program
- Launching a 10-week "Farm to Retail" training and workshop series in February 2022 to help farmers and food product owners create retail-ready products

Since 2018, Halton Region Economic Development has also assisted local Halton businesses to scale-up, export and go global through its Halton Global Business Centre (GBC). The GBC is Halton's hub of export resources including advisory and consultation services, export-focused events and workshops and the initial point of contact for Halton companies into Canada's export programming ecosystem. In 2022, the GBC conducted 28 trade-specific virtual consultations, partnered with Trade Accelerator Program (TAP) and World Trade Centre Toronto (WTC) to deliver an export training program for businesses, and partnered with WTC and Toronto Region Board of Trade (TRBOT) to deliver an executive certificate training program for business focused on Supply Chain Management and Logistics.



2022 Halton Starter Company grant winners

2022 Business highlights

Primetime series filmed in Oakville

A primetime medical drama called Good Sam was both based and filmed in Oakville bringing jobs, revenue and helping boost the local economy.

Westinghouse Electric Canada in Burlington received government investment to develop micro-reactor

Westinghouse Electric Canada received funding from the Federal Government to support their next generation small modular reactor project. The eVinci micro-reactor could bring clean energy to remote communities and islands, industrial sites, mining operations, educational facilities, hydrogen generation, and water purification.

Two agrifood businesses in Milton received funding to adopt new innovation technologies

Chudleigh's and Fresh Start Foods received funding from the Ontario Government to support the adoption of new advanced technologies for their production lines.

Siemens Canada celebrated 110th anniversary with newly renovated corporate headquarters in Oakville

Siemens unveiled their newly renovated headquarters that includes a state-of-the-art living lab for technologies in the areas of energy transition, smart buildings, electric mobility and digitalization. Renovations also addressed hybrid working with additional collaboration spaces and communication technology to assist employees in working from anywhere.

NGen announced a manufacturing R&D project led by MAPS & Burloak Technologies

NGen, Canada's Advanced Manufacturing Supercluster, announced support for an advanced manufacturing R&D project led by MAPS & Oakville-based Burloak Technologies. The project focuses on developing new additive manufacturing methods and capabilities for high-temperature, high-speed rotating part applications.

Cyclone Manufacturing invested in new technologies

Cyclone Manufacturing received funding from the Ontario government to help the company invest in new technologies, including robotic assembly. Cyclone Manufacturing is a leading supplier of aerospace components and sub-assemblies with a manufacturing facility in Milton.

Innovative drone delivery system for transporting medical supplies launched in Halton

Halton Healthcare partnered with DSV Canada, McMaster University, Drone Delivery Canada and Air Canada Cargo to launch the 'Care by Air' project to transport light weight medical supplies using a drone delivery system. The drone launched from DSV Canada's head office in Milton to Oakville Trafalgar Memorial Hospital.

Hampton Inn and Suites opened new hotel in Burlington

The new 108-room hotel is run by Hilton and includes 1,200 square feet of event space and state-of-the-art multi-sport simulator room.

Wolseley Canada opened its newest branch in Oakville

Wolseley Canada opened a 21,000 square foot facility in Oakville creating local jobs and expanding its range of services.



Care by Air drone delivery system



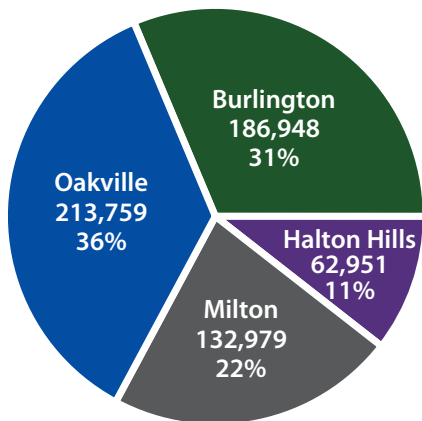
Hampton Inn and Suites

Quality of place

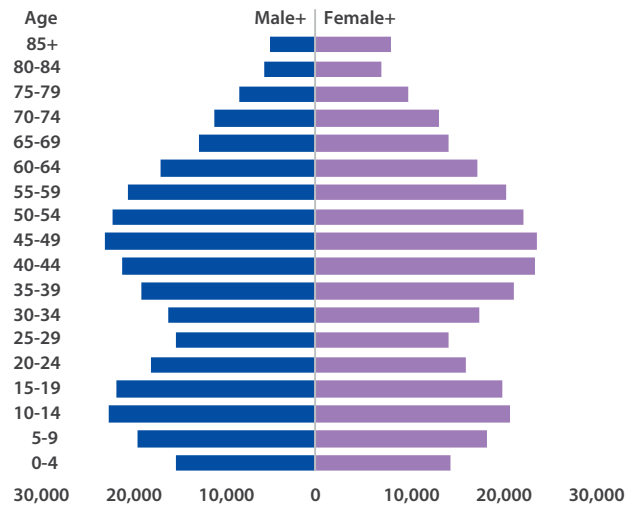
Halton's talented, diverse and growing communities

Each of Halton Region's four Local Municipalities are in the midst of a demographic shift as the region's desirability as a quality place to live, work, raise a family, and retire attracts record numbers of new residents. Throughout 2022, Statistics Canada released the latest demographic data from the 2021 Census. The data highlights Halton's tremendous population growth, growing diversity, talented labour force, and overall prosperity. A diverse population and strong economy help make Halton one of the best places in Canada to live and do business.

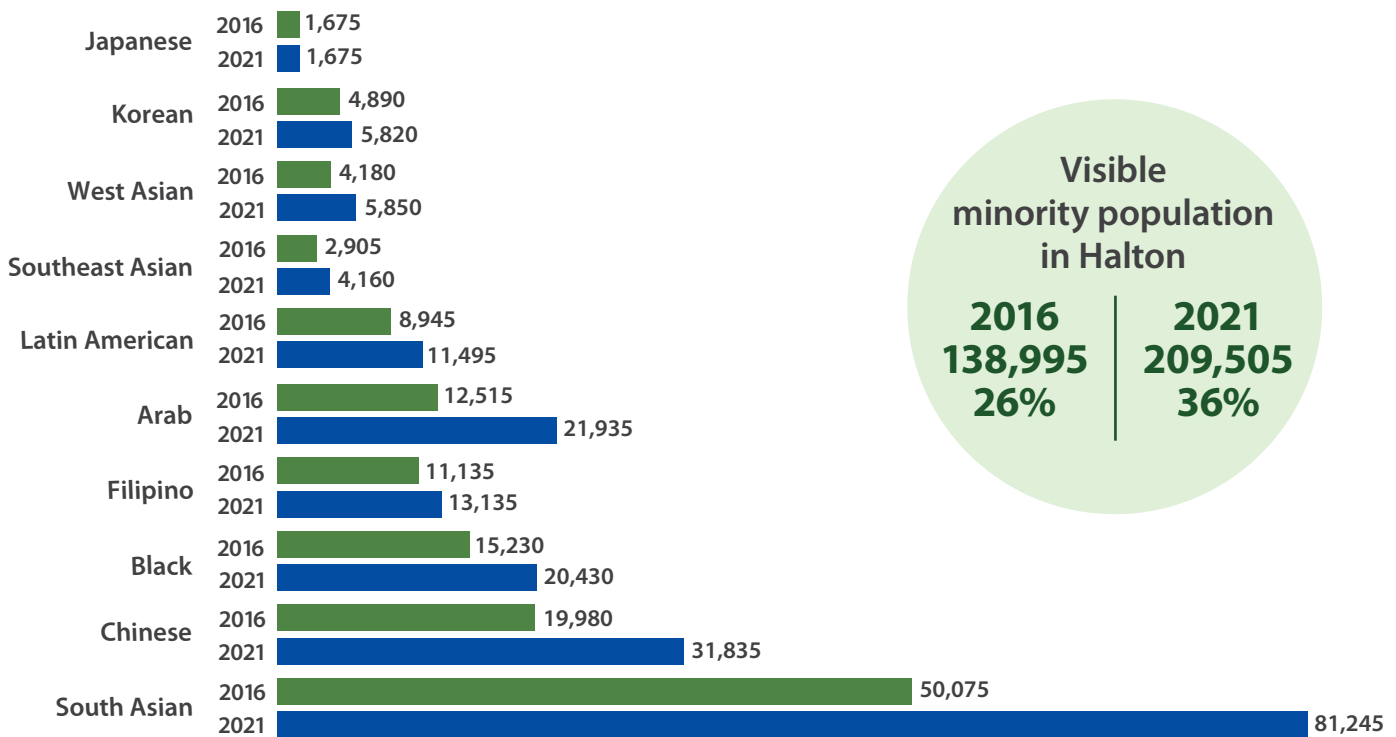
Halton Region Local Municipality 2021 population breakdown



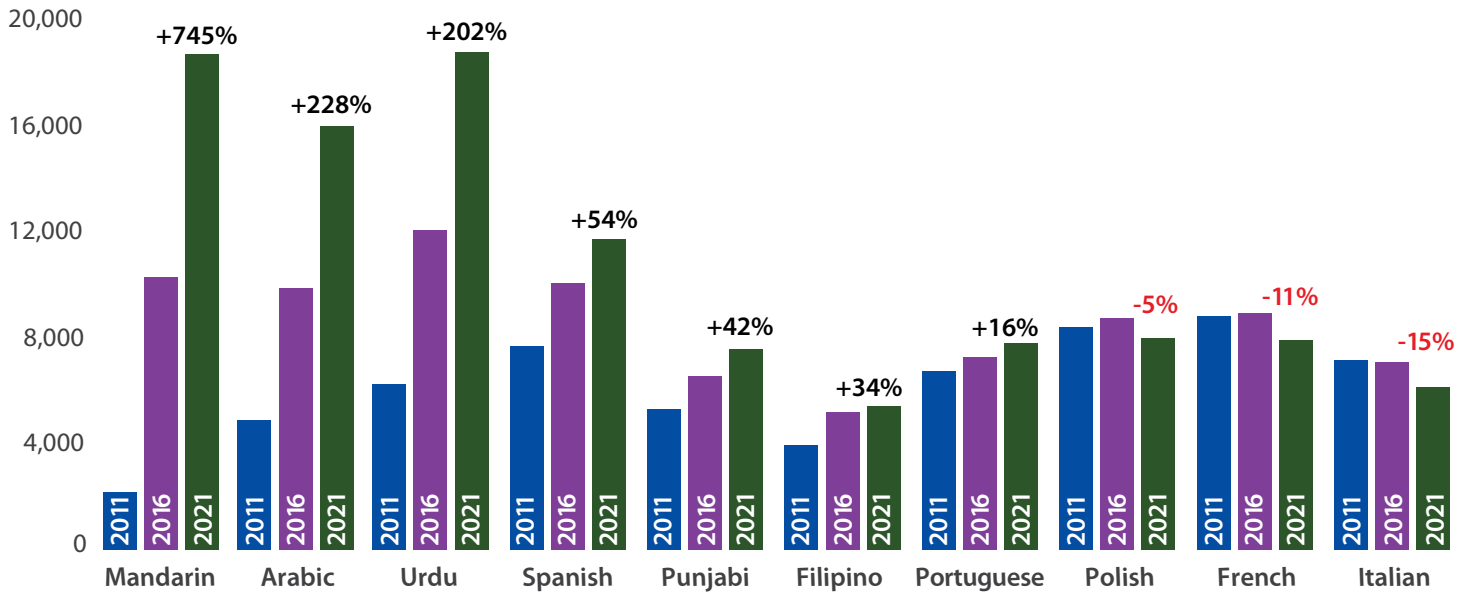
Halton Region 2021 population by age and gender



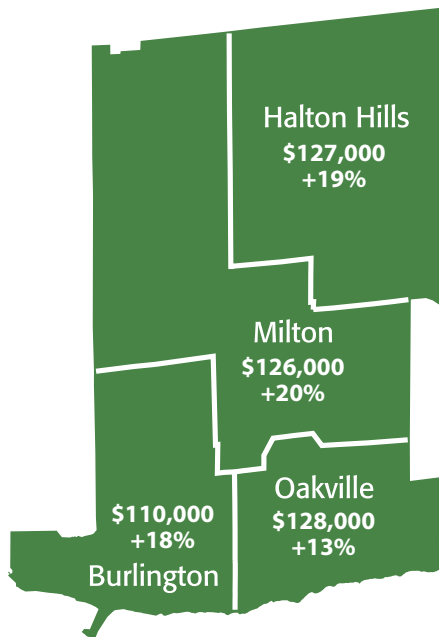
Visible minority population across Halton in 2016 and 2021



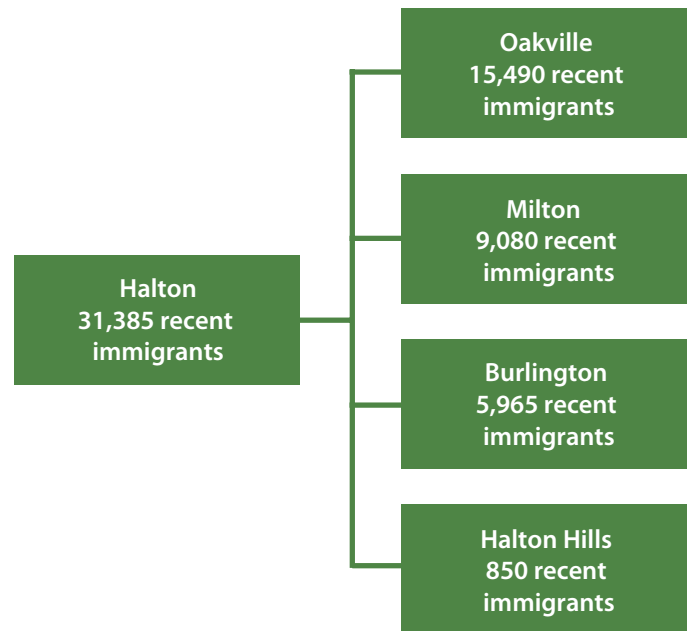
Ten year change in Halton population by non-official language mother tongue, 2011 to 2021



Median household incomes across Halton in 2020 (with % change since 2015)

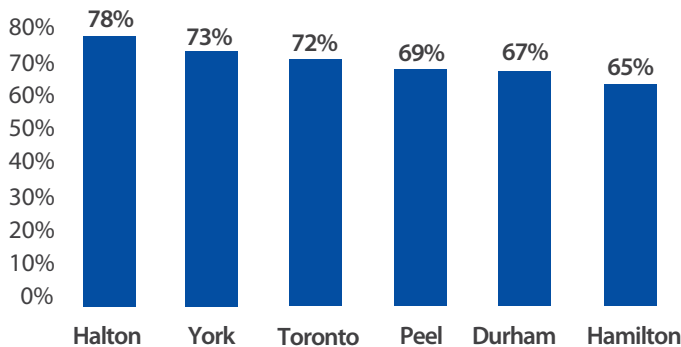


Recent immigrants in Halton (2016 to 2021)



Quality of place

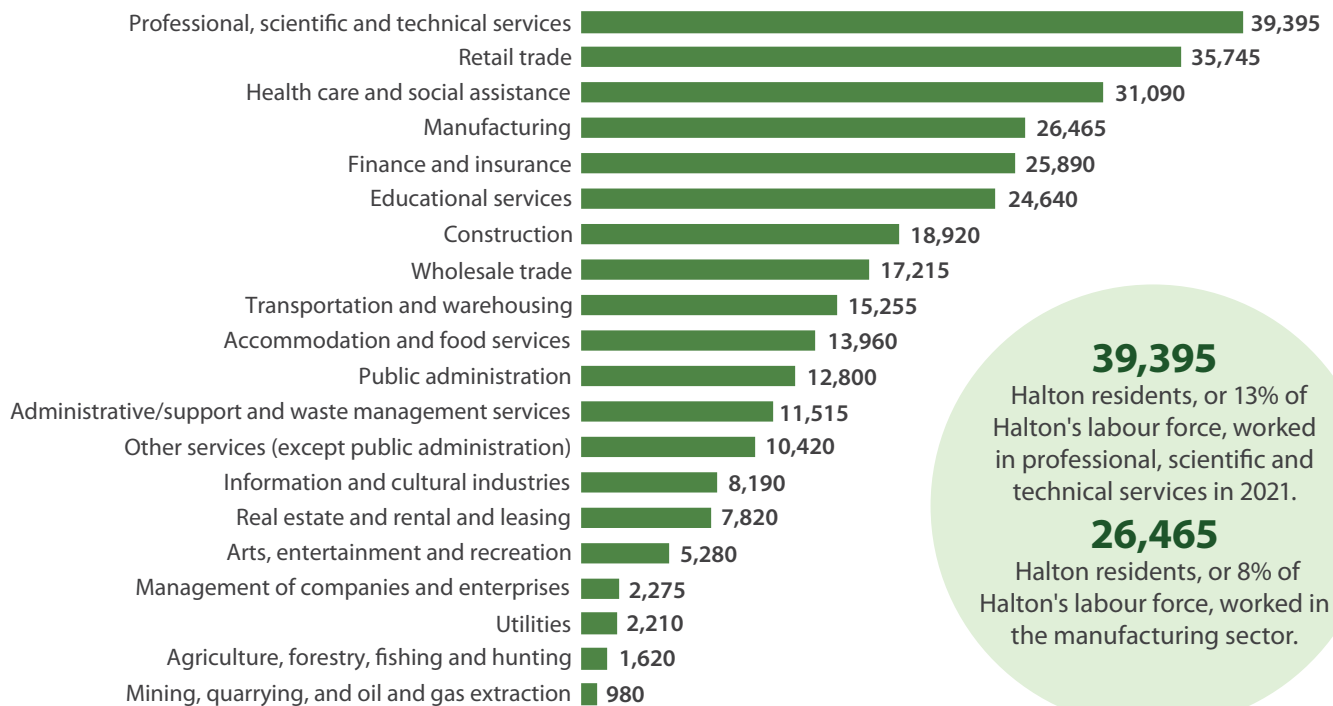
Percentage of the population aged 25-64 with post-secondary education across the Greater Toronto and Hamilton Area (GTHA)



78% of Halton's 312,505 residents aged 25 to 64 held a post-secondary certificate, diploma or degree in 2021, up from 75% in 2016. This was the highest level of post-secondary attainment across the Greater Toronto and Hamilton area (GTHA) in 2021.



Halton labour force by industry sector in 2021



39,395
Halton residents, or 13% of Halton's labour force, worked in professional, scientific and technical services in 2021.

26,465
Halton residents, or 8% of Halton's labour force, worked in the manufacturing sector.

To learn more about Halton's demographics, visit [Invest Halton Data Insights](https://www.halton.ca/invest-halton) on halton.ca to view the complete 2021 Census Infographic series assembled by Halton Region Economic Development.

Halton Region Economic Development

In 2022, Halton Region Economic Development provided its final progress report to Regional Council on the Region's 10-year Economic Development Strategic Implementation Plan 2012-2021. When launched a decade ago, the Implementation Plan set out an economic development vision for Halton that stated:

“By 2021, Halton will be a preferred location for innovative businesses and entrepreneurs who need highly skilled talent, quality infrastructure and a positive business environment in order to contribute to sustainable regional economic prosperity.”

That Implementation Plan has provided effective guidance to Halton Region Economic Development programming and service delivery throughout the past 10-year period focusing on employment lands, existing and emerging sectors, investment attraction and retention, entrepreneurship and innovation, and quality of place. These pillars had maintained their relevance even through the onset of the COVID-19 pandemic.

Building on the successes of the past strategy, Halton Region is now looking forward and working with Deloitte LLP on developing a new **Economic Development Action Plan 2023-2026** that will outline the strategic priorities and activities of the Economic Development division during the current term of Regional Council.

The work underway on putting together the new Action Plan includes:

- Phase 1 background research and analysis on the current state of the Halton economy and economic development within Halton
- Phase 2 targeted stakeholder engagement with local economic development service providers, industry and business support organizations, post-secondary institutions, small business community and others
- Phase 3 identifying a strategic vision, key priorities, detailed work plan, and performance metrics within a 2023-2026 Economic Development Action Plan
- Halton Region's new Economic Development Action Plan is expected to be brought to Regional Council for consideration in Q3 2023.



Invest Halton

Investment, insight and concierge services

- Employment Land Concierge services
- Investment and site selection assistance
- Coordination of site visits and tours
- Statistics on Halton's economy and demographics
- Business expansion and relocation assistance
- Employment land development monitoring
- Industry and workforce analysis
- Liaison between government agencies, industry organizations and local businesses



Halton Small Business Centre

Entrepreneurship services

- One-on-one business consulting and coaching
- Assistance with business and name registration
- Information about government programs and funding opportunities
- Seminars, mentoring and grant programs
- Youth entrepreneur programs
- Resources, templates, publications and business directories



Halton Global Business Centre

Export and import services

- Free one-on-one export counseling and market entry support
- Workshops, seminars and entrepreneurship programs
- Information and referrals to government agencies and programs
- Networking opportunities and referrals to government ministries, agencies and service providers
- Tools and resources



Heritage

Heritage and collections services

- Cultivate and facilitate Halton Heritage Network of museums, historical societies, galleries, libraries, and community organizations
- Advise, support, collaborate, and build capacity among Halton Heritage Network members to ensure the ongoing preservation of local history and culture
- Preserve and promote access to tangible and intangible heritage across Halton through research, exhibitions, and learning and engagement activities
- Develop, steward, document, and preserve the Region's collection of artifacts and archival materials



TAKE NOTICE that the Council of the Corporation of the Township of Guelph/Eramosa passed By-law No. 07/2023, on the 6th day of February 2023, under Section 34 of the Planning Act, R.S.O. Chapter P. 13, as amended, affecting all Township lands related to Zoning By-law 40/2016.

AND TAKE NOTICE that the last date for filing a Notice of Appeal to the Ontario Land Tribunal (“OLT”), in respect of the by-law, is the 22nd day of March 2023. A Notice of Appeal setting out the reasons for the appeal must be filed with the Clerk of the Township of Guelph/Eramosa and accompanied by the appropriate fee, as required by the OLT.

NOTE: Only individuals, corporations and public bodies may appeal a by-law to the OLT. A notice of appeal may not be filed by an unincorporated association or group. However, a notice of appeal may be filed in the name of an individual who is a member of the association or the group on its behalf.

No person or public body shall be added as a party to the hearing of the appeal unless, before the by-law was passed, the person or public body made oral submissions at a public meeting or written submissions to the council or, in the opinion of the Tribunal, there are reasonable grounds to add the person or public body as a party.

AN EXPLANATION of the purpose and effect of the by-law and a key map showing the lands municipally known as 5314 Third Line, legally described as CON 2 PT LOT 11 PT LOT 12 PT; RD ALLOW, in the Township of Guelph/Eramosa, to which the by-law applies, are shown below.

PURPOSE AND EFFECT

By-law No. 07/2023 amends Zoning By-law 40/2016, being the Zoning By-law controlling land use development within the Township of Guelph/Eramosa. The purpose of By-law No. 07/2023 is to rezone the existing Agricultural (A) Zone to Agricultural (A) with Special Provision 21.206, to recognize the existing ‘Guest House’ as an additional residential unit that exceeds the maximum floor area permitted by Section 4.4.1 of Zoning By-law 40/2016. This application is required to address a condition of approval related to consent application B47-21.

Public consultation of the proposal for a Zoning By-law Amendment was provided through a notice published in the Wellington Advertiser on November 24th, 2022, and a Public Meeting held on December 19th, 2022. All comments received were considered as part of the decision-making process as discussed in Planning Report 23-03.

The complete by-law passed as No. 07/2023 is available for inspection by contacting clerks@get.on.ca during regular business hours (between 8:30 a.m. and 4:30 p.m. with exception of office closures) at the Township of Guelph/Eramosa Municipal Office as of the date of this notice.

Dated at the Township of Guelph/Eramosa, this 2nd day of March 2023.

Amanda Knight, Clerk
Township of Guelph/Eramosa
8348 Wellington Road 124, P.O. Box 700
Rockwood, Ontario N0B 2K0
Telephone: (519) 856-9596 Ext. 125
Fax: (519) 856-2240
Email: aknight@get.on.ca

This document is available in larger font on the Township’s website at www.get.on.ca . If you require an alternative format, please contact the Township Clerk.

LOCATION AND ZONING





March 16, 2023

In This Issue

- AMO member resolution campaign on homelessness.
- AMO responds to Minister's reporting regulation on planning matters.
- Call for nominations for 2023 OSUM Executive Committee.
- Applications now open for 2023-24 Inclusive Community Grants.
- NG9-1-1 Transfer Payment Program.
- Proposed updates to Normal Farm Practices Protection Board due April 3.
- Community Transit Technology Guide available.
- Drainage advocacy to Minister of Transport and CN.
- OSUM Conference: Registration and accommodations are open.
- OSUM Conference: Exhibitor information.
- Registration now open for AMO's Ending Homelessness Symposium May 2-3.
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- AMO Conference 2023: Exhibitor and sponsorship information.
- New dates available for AMO's Land Use Planning training.
- Strengthen your leadership: AMO's New Councillor Training.
- 4S Webinar: WSIB double rebates for Municipal Health & Safety Programs.
- LAS Blog: Putting it to the test: The Foodcycler.
- Canoe vendor spotlight: RadioMobile, Genesys.
- Canoe fuels fleets in 2023.
- Municipal Natural Assets Initiative's legal primer on natural asset management.
- IESO provides municipal access to de-identified electricity data.
- Ontario Bike Summit returns April 30.
- Careers: Peel, Niagara, Halton, London, and Kitchener.

AMO Matters

AMO encourages municipalities and DSSABs to consider passing a resolution ahead of the provincial budget (anticipated late March), calling on the province to end homelessness. A [resolution template](#) is available.

AMO has made a [submission](#) to MMAH's consultation on municipal reporting on planning matters. The submission makes 5 recommendations based on consultation with municipalities requested to submit a housing pledge.

The [Call for Nominations for the 2023 Ontario Small Urban Municipalities \(OSUM\) Executive Committee](#) is now open. Those interested in running for the Committee election are required to fill out the [nomination form](#) and return by 4 pm April 14.

Provincial Matters

Applications for the [2023-24 Inclusive Community Grants](#) are open until April 20. Municipalities and other organizations can apply for up to \$60,000 for projects that help older residents and people with disabilities participate in community life.

Public Safety Answering Points (PSAPs) will be notified shortly on applications for NG-911 transition funding for 2022-2023. The funding program has been implemented to help support the transition CRTC deadline of March 4, 2025. For more information contact ESTD.NG9-1-1@ontario.ca.

The Normal Farm Practices Protection Board is proposing updates to its Rules of Practice and Procedure. See the [ERO posting](#) for details.

The Ministry of Transportation has published a [Transit Technology Toolkit](#) for small and medium sized municipalities, indigenous communities, and transit systems. The kit helps communities to navigate new transit technologies. For more information, contact: mto.smart.mobility@ontario.ca.

Federal Matters

The Drainage Superintendents Association of Ontario and AMO have prepared a [template letter](#) for Councils to send to the Minister of Transport. Councils are also encouraged to support [Warwick's resolution](#).

Eye on Events

Springtime in Paris is hosted by the County of Brant, April 26 - 28, inviting municipal leaders from small urban municipalities to this important event. [Register](#) for the Ontario Small Urban Municipalities Conference and book your [accommodations](#) by March 25 to take advantage of conference rates.

Information on how vendors can participate in the Ontario Small Urban Municipalities Conference (OSUM) is now available. Please [click here](#) for the full package and application form.

AMO understands action is required and is holding an [Ending Homelessness Symposium](#) May 3-4. This important event will offer perspectives on the root causes of homelessness - including income insecurity, insufficient supply of deeply affordable housing, insufficient responses to mental health and addictions challenges and the policy responses required. This one and a half-day event is open to elected officials; municipal staff; social, health, and economic partners; and all interested sector associations. [Register today](#) as space is limited.

AMO is excited about this year's Conference hosted by the City of London at RBC Place London and DoubleTree by Hilton, August 20 - 23, 2023. Book your [accommodations and register](#) now for this important event.

Don't miss out on the opportunity to exhibit or sponsor at the 2023 AMO Conference - the largest municipal conference in Ontario. Full details on how your organization can participate is located here [here](#).

AMO's Foundations in Planning and Deeper Dive training prepares elected officials in understanding planning concepts and requirements as well making strategic decisions on the complex issues you will face over the coming term. Register [here](#) and [here](#).

AMO training examines the realities, responsibilities, challenges and opportunities of municipally elected officials in today's context. Essential information on legislation, policy, roles, responsibilities and managing relationships are only some of the things attendees will gain insight and tools on. Register today for [New Councillor training](#).

AMO's Health and Safety Program Management partner, [4S Consulting](#), is hosting a

[webinar on March 29](#) at 8:30am EST on the double rebate offering from WSIB for municipal health and safety programs. Learn more on how to create sustainable health and safety programs.

LAS

An LAS staff member tests a new organics composting technology available through our group buying program. [Read and watch](#) as he documents his adventure in this week's blog.

RadioMobile and Genesys are two of our newest [Canoe Procurement Group](#) suppliers found under the Public Safety Software category. Now you can access modern technology quickly and affordably to keep your communication lines open. [Contact Simon](#) to learn more.

The LAS Fuel Program has moved. Realize lower prices on gasoline, diesel, oil and lubricants now offered under Canoe's [Fuel Program](#). Contact [Jesse Patenaude](#) for a no obligation quote and find out how much you can save.

Municipal Wire*

The [legal primer on natural asset management](#) was developed by the Municipal Natural Assets Initiative (MNAI), through funding provided by FCM; it explores the responsibilities Canadian local governments have to protect nature as part of service delivery. The legal primer is national in scope with analysis of four sample provinces (AB, BC, ON & NB) as well as case studies and legal developments to watch.

Municipalities can now access de-identified smart meter data through the IESO. [Learn about](#) how to obtain data of residential and small general service <50kW consumers. For questions contact smartmeterdata@ieso.ca.

Canada's premier [Cycling Planning and Policy](#) conference will run April 30 to May 2 in [Hamilton, Ontario](#). Early [registration](#) ends March 17.

Careers

[Manager Waste Collection - Region of Peel](#). Oversees enforcement of the waste collection by-law, management of waste collection container inventory, development and management of the waste collection budget. [Apply online](#) by March 26.

[Legal Counsel - Niagara Region](#). Responsible for providing legal support and advice on a broad range of legal matters to staff and Council. [Apply online](#) by April 9.

[General Manager, Halton Digital Access Services Corporation \(HDASC\)](#). Oversee and manages the start-up and operation of HDASC. Apply to haltontalentacquisition@halton.ca by April 3.

[Municipal Integrity Commissioner - City of London](#). Independent accountability officer given authority under the *Municipal Act, 2001* and the *Municipal Conflict of Interest Act*. Apply to mschulth@london.ca by April 13.

[Manager, Service Coordination & Improvement - City of Kitchener](#). Leads or participates in planning and implementation of change initiatives that improve internal and external service delivery. [Apply online](#) by March 24.

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO

supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

[AMO Watchfile](#) Tel: 416.971.9856

[Conferences/Events](#)

[Policy and Funding Programs](#)

[LAS Local Authority Services](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

[ONE Investment](#)

[Media Inquiries](#)

[Municipal Wire, Career/Employment and Council Resolution Distributions](#)

AMO's Partners



*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



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March 9, 2023

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- New dates for Navigating Conflict for Elected Officials and Human Rights & Equity.
- Building capacity to help municipalities analyze energy.
- Canoe vendor spotlight: Quadient Canada, Toshiba, Konica Minolta.
- Book your Summer Road & Sidewalk Assessment today.
- IESO provides municipal access to de-identified electricity data.
- Ontario Bike Summit returns April 30.
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AMO understands that action is required and is holding an [Ending Homelessness Symposium](#) May 3-4. This important event will offer perspectives on the root causes of homelessness – including income insecurity, insufficient supply of deeply affordable housing, insufficient responses to mental health and addictions challenges and the policy responses required. This one and a half-day event is open to elected officials; municipal staff; social, health, and economic partners; and all interested sector associations.

AMO is excited about this year's Conference hosted by the City of London at RBC Place London and DoubleTree by Hilton, August 20 - 23, 2023. Book your [accommodations and register](#) now for this important event.

Don't miss out on the opportunity to exhibit or sponsor at the 2023 AMO Conference - the largest municipal conference in Ontario. Full details on how your organization can participate is located here [here](#).

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AMO training examines the realities, responsibilities, challenges and opportunities of municipally elected officials in today's context. Essential information on legislation, policy, roles, responsibilities and managing relationships are only some of the things attendees will gain insight and tools on. Register today for [New Councillor training](#).

Following on the success of the 2022 AMO-LAS Energy Symposium, this [in-person event](#) will once again bring information and insight to all the energy issues on your mind. Information on the location of the Symposium, registration and how to submit a proposal to present is coming soon.

AMO has designed its training to support members in your leadership roles. Our training offers skills to navigate the many relationships you encounter as an elected official. [Navigating Conflict Relationships for Elected Officials](#) is a top-rated course you shouldn't miss. New dates available for our [Human Rights and Equity](#) training offering insights, understanding and skills to support your role as an employer in these complex areas.

LAS

LAS is working with Save on Energy to help municipalities analyze their building's energy data and report on their performance. Watch for more information in the coming weeks. To give you a glimpse into what is coming, [register here](#) for their free webinar coming March 30, 2023.

The [Canoe Procurement Group Technology](#) category is growing! We're pleased to welcome Quadiant Canada Ltd., Toshiba, and Konica Minolta Business Solutions (Canada) to the program. Keep your tech modern and streamline your processes through Canoe. [Contact Simon](#) to learn more.

The [LAS Road and Sidewalk Assessment](#) service gives access to high-quality, usable information at an affordable price. Machine learning and AI helps make sure you get the best bang for the buck out of your maintenance dollars. We're getting ready for a busy summer season, contact [Tanner](#) today to get a no-obligation quote for your scan.

Municipal Wire*

Municipalities can now access de-identified smart meter data through the IESO. [Learn about](#) how to obtain data of residential and small general service <50kW consumers. For questions contact smartmeterdata@ieso.ca.

Canada's premier [Cycling Planning and Policy](#) conference will run April 30 to May 2 in [Hamilton](#), Ontario. Early [registration](#) ends March 17.

Careers

[Chief Administrative Officer - Town of Whitchurch-Stouffville](#). Provides leadership and direction to the long-term strategic planning process to ensure the effective and efficient delivery of corporate services. Apply to careers@waterhousesearch.net by March 24.

[Regional Director, Municipal Services - Ministry of Municipal Affairs and Housing](#). Provide leadership and direction on the delivery of high-quality, value-added programs and services to municipalities. [Apply online](#) by March 21.

[Request for Proposal, Integrity Commissioner - Town of Espanola](#). You are invited to submit a proposal for the services of an Integrity Commissioner to administer the approved Code of Conduct and all associated approved by-laws and legislation. Apply to jburke@espanola.ca by March 31.

About AMO

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AMO Contacts

[AMO Watchfile](#) Tel: 416.971.9856

[Conferences/Events](#)

[Policy and Funding Programs](#)

[LAS Local Authority Services](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

[ONE Investment](#)

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March 2, 2023

In This Issue

- AMO member resolution campaign on homelessness.
- Submit your entry for the 2023 PJ Marshal Awards.
- NG9-1-1 Transfer Payment Program.
- Paramedic Services committee established.
- MECP Webinar On CLI-ECA's March 7.
- Proposed updates to Normal Farm Practices Protection Board due April 3.
- 2023-2024 Seniors Community Grant applications.
- New Community Transit Technology Guide available.
- OSUM Conference: Registration and accommodations are open.
- OSUM Conference: Exhibitor information.
- Register for the AMO 2023 Annual General Meeting and Conference.
- AMO Conference 2023: Exhibitor and sponsorship information.
- New dates available for AMO's Land Use Planning training.
- Strengthen your leadership: AMO's New Councillor Training.
- Save the date for AMO-LAS 2023 Energy Symposium: November 2 - 3.
- New dates for Navigating Conflict for Elected Officials and Human Rights & Equity.
- Webinar: Double rebates from WSIB for Municipal Health & Safety Programs.
- MEPCO 101 for council members and municipal administrators.
- Blog: Municipal Digital Transformation: Avoid These 4 Traps.
- Cooper Lighting: Canoe meets Facility Lighting Service.
- EVs showcased in upcoming webinars.
- Hunting for energy savings with LAS.
- Careers: Peel, Muskoka, Midland, Clarence-Rockland, Mississauga, Simcoe, Halton.

AMO Matters

AMO encourages municipalities and DSSABs to consider passing a resolution ahead of the provincial budget (anticipated late March), calling on the province to end homelessness. A [resolution template](#) is available.

The PJ Marshall Award recognizes municipal governments demonstrating excellence in the use of innovative approaches in the areas of capital, service delivery showcasing examples where Ontario municipalities have implemented and can point to tangible outcomes from new, more cost-effective ways of providing public services and facilities. For more information click [here](#).

Provincial Matters

Public Safety Answering Points (PSAPs) will be notified shortly on applications for NG-911 transition funding for 2022-2023. The funding program has been implemented to help support the transition CRTC deadline of March 4, 2025. For more information contact ESTD.NG9-1-1@ontario.ca.

The Ministry of Labour, Immigration, Training and Skills Development has [announced](#)

the establishment of a Paramedic Services Committee under the *Occupational Health and Safety Act* (OHSA) to develop resources that address the unique health and safety risks faced by the profession.

On March 7, The Ministry will host a public webinar on Consolidated Linear Infrastructure Environmental Compliance Approvals. See their [Eventbrite page](#).

The Normal Farm Practices Protection Board is proposing updates to its Rules of Practice and Procedure. See the [ERO posting](#) for details.

Apply between January 11 - March 6 for Seniors Community Grants to support the delivery of programs and learning opportunities for seniors. Applications will be accepted through the [Transfer Payment Ontario](#) site.

The Ministry of Transportaion has published a [Transit Technology Toolkit](#) for small and medium sized municipalities, indigenous communities, and transit systems. The kit helps communities to navigate new transit technologies. For more information, contact: mto.smart.mobility@ontario.ca.

Eye on Events

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shouldn't miss. New dates are also available for our [Human Rights and Equity](#) training offering insights, understanding and skills to support your role as an employer in these complex areas.

AMO's Health and Safety Program Management partner, [4S Consulting](#), is hosting a webinar on March 7 at 8:30am ET on the double rebate offering from WSIB for municipal health and safety programs. Learn more on how to create sustainable health and safety programs. [Register today!](#)

MEPCO

To better understand the Municipal Employer Pension Centre of Ontario's (MEPCO) role, and some of the key pension matters on the horizon, we created a simple [fact sheet](#) for municipal staff and elected officials.

LAS

There are [four potential traps](#) to keep in mind when you're in the midst of a digital transformation or just getting started. Avoiding them will make your transition much smoother.

Did you know [Cooper Lighting](#) is an approved supplier under the Canoe Procurement Group? They supply a wide range of lighting systems to brighten your sports fields, arenas, and other facilities. To make your lighting project truly turn-key, contact [Christian](#) and to see if Cooper will work for you under our [Facility Lighting Service!](#)

LAS is hosting a series of three webinars focused on EV technology available through Canoe. Register today: [Day 1 - March 22](#) (Fleet & Charging), [Day 2 - March 29](#) (Equipment & Recreation), [Day 3 - April 5](#) (Emergency Vehicles & Refuse Collection). This is one series you won't want to miss!

The City of Thunder Bay and Town of Hanover recently participated in [energy treasure hunts](#) with LAS, identifying over \$145,000 in energy savings opportunities. Want these results? Contact [Christian Tham](#) to find out more and book your custom Energy Workshop this spring.

Careers

[Project Manager, Traffic Engineering - Region of Peel](#). Leads a major innovative project to develop a formal business case, in consultation with the Regional local municipalities. [Apply online](#) by March 12.

[Manager, Capital Projects - District Municipality of Muskoka](#). Responsible for overseeing the development, implementation, assignment and completion of corporate capital projects. [Apply online](#) by March 22.

[Chief Administrative Officer - Town of Midland](#). Facilitates the development of a clear mission and vision in line with Council directions and strategic priorities. [Apply online](#) by March 17.

[Senior Planner - City of Clarence-Rockland](#). Responsible for Zoning and Official Plan Amendment as well as Site Plan and Subdivision applications. Apply to hr@clarence-rockland.com March 7.

[Manager, Procurement Services - City of Mississauga](#). Develops, implements and maintains the framework of policies and procedures. [Apply online](#) by March 24.

Director, Children Services - County of Simcoe. Responsible for leading the development, implementation and effective management of the Children Services Department. [Apply online](#) by March 10.

Human Resources Business Partner - Halton Region. Advise senior leaders on human capital initiatives and on building and equipping high performance teams. [Apply online](#) by March 28.

About AMO

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**The Corporation of the City of Cambridge
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Clerk's Division
The City of Cambridge
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Cambridge ON N1R 5W8
Tel: (519) 740-4680 ext. 4585
mantond@cambridge.ca**

March 15, 2023

Re: Barriers for Women in Politics

At the Special Council Meeting of March 14, 2023, the Council of the Corporation of the City of Cambridge passed the following Motion:

WHEREAS the City of Cambridge values respect, integrity, equity, inclusivity and service in all areas of life, including politics;

WHEREAS women have historically been underrepresented in politics and continue to face barriers and discrimination in their pursuit of elected office;

WHEREAS misogyny and harassment have been identified as significant challenges for women in politics, both in Canada and around the world;

WHEREAS the City of Cambridge believes that all individuals have the right to participate in a political environment that is free from discrimination, harassment, and misogyny;

THEREFORE, BE IT RESOLVED that the City of Cambridge expresses its support for women in politics and their right to participate in a political environment that is free from misogyny and harassment and where everyone feels equitable;

BE IT FURTHER RESOLVED that the City of Cambridge commits to taking steps to ensure that our political environment is inclusive and welcoming to all individuals, regardless of gender, race, ethnicity, religion, sexual orientation, or other identity factors;

BE IT FURTHER RESOLVED that the City of Cambridge joins the Town of Grimsby in encouraging other municipalities in Ontario and across Canada to join us in supporting women in politics and promoting gender equity in all areas of society;

BE IT FURTHER RESOLVED that a copy of this resolution be sent to all Ontario Municipalities for endorsement, the Premier of Ontario, the Minister of Municipal

Affairs and Housing, Cambridge's MP and MPP, and the Association of Municipalities of Ontario to express the City of Cambridge's commitment to this issue and encourage action at the provincial level to create legislation to ensure equity, safety, and security.

Should you have any questions related to the approved resolution, please contact me.

Yours Truly,



Danielle Manton
City Clerk

Cc: (via email)
Hon. Premier Ford
Minister of Municipal Affairs and Housing
Cambridge's MP and MPP
Association of Municipalities of Ontario
All Ontario Municipalities

March 14, 2023

The Honourable Doug Ford
Premier of Ontario
Via email: premier@ontario.ca

RE: A Call to the Provincial government to End Homelessness in Ontario

Dear Premier Ford,

During the February 27, 2023 regular meeting of council, the AMO request calling on the province to calling on the province to end homelessness was brought forward and discussed, the following resolution was carried:

Moved: Chad Hyatt Seconded: Debb Pitel

WHEREAS the homeless crisis is taking a devastating toll on families and communities, undermining a healthy and prosperous Ontario;

WHEREAS the homelessness crisis is the result of the underinvestment and poor policy choices of successive provincial governments;

WHEREAS homelessness requires a range of housing, social service and health solutions from government;

WHEREAS homelessness is felt most at the level of local government and the residents that they serve;

WHEREAS municipalities and District Social Administration Boards are doing their part, but do not have the resources, capacity or tools to address this complex challenge; and,

WHEREAS leadership and urgent action is needed from the provincial government on an emergency basis to develop, resource, and implement a comprehensive plan to prevent, reduce and ultimately end homelessness in Ontario.

THEREFORE BE IT RESOLVED THAT Council of the Town of Petrolia calls on the Provincial Government to urgently:

- a. Acknowledge that homelessness in Ontario is a social, economic, and health crisis;
- b. Commit to ending homelessness in Ontario;
- c. Work with AMO and a broad range of community, health, Indigenous and economic partners to develop, resource, and implement an action plan to achieve this goal.

AND FURTHER THAT a copy of this motion be sent to the Minister of Municipal Affairs and Housing; the Minister of Children, Community and Social Services; the Minister of Health; to the Association of Municipalities of Ontario; County of Lambton Social Services.

Carried

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Kind regards,

Original Signed

Mandi Pearson

Clerk/Operations Clerk

cc: file
Minister of Municipal Affairs and Housing minister.mah@ontario.ca
Minister of Children, Community and Social Services MinisterMCCSS@ontario.ca
Minister of Health sylvia.jones@ontario.ca
MPP Bob Bailey, Sarnia-Lambton bob.bailey@pc.ola.org
County of Lambton Social Services melissa.fitzpatrick@county-lambton.on.ca
Municipalities of Ontario

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March 14, 2023

The Honourable Steve Clark
Minister of Municipal Affairs and Housing
Via email: minister.mah@ontario.ca

RE: Future Accuracy of the Permanent Register of Electors

Dear Minister Clark,

During the February 27, 2023 regular meeting of council, the resolution received from the Township of Ashfield-Colborne-Wawanosh was brought forward and discussed, the following resolution was carried:

Moved: Bill Clark Seconded: Ross O'Hara

THAT the Council of the Town of Petrolia support the Township of Ashfield-Colborne-Wawanosh regarding Future Accuracy of the Permanent Register of Electors.
AND THAT the Council of the Town of Petrolia requests that the Province of Ontario, through Elections Ontario and the Chief Electoral Officer utilize any resources available to produce the highest quality Permanent Register of Electors;
AND FURTHER THAT this resolution be circulated to the Township of Ashfield-Colborne-Wawanosh, Minister of Municipal Affairs and Housing, Elections Ontario, MPP Lisa Thompson, MPP Bob Bailey and Ontario Municipal Councils for their support.

Carried

Thank you for circulating this item for County of Lambton Council consideration.

Kind regards,

Original Signed

Mandi Pearson
Clerk/Operations Clerk

cc: file
Township of Ashfield-Colborne-Wawanosh clerk@acwtownship.ca
Elections Ontario info@elections.on.ca
MPP Lisa Thompson, lisa.thompsonco@pc.ola.org
MPP Bob Bailey, Sarnia-Lambton bob.baileyco@pc.ola.org
Municipalities of Ontario

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PROCLAMATION
HALTON DOWN SYNDROME ASSOCIATION
WORLD DOWN SYNDROME DAY
MARCH 21, 2023


WHEREAS: World Down Syndrome Day promotes awareness to represent the tripling of the 21st chromosome found in those individuals with Down syndrome through educational campaigns, activities and events held across the Halton community; and

WHEREAS: World Down Syndrome Day encourages everyone to share the joy of Down syndrome - to advocate and take action to improve the quality of life for people with Down syndrome and their families; and

WHEREAS: Increased awareness and understanding of Down syndrome will promote the increase of services and supports and ensure people with Down syndrome are afforded equitable opportunity to reach their full potential through all stages of life; and

WHEREAS: The Halton Down Syndrome Association actively supports and encourages meaningful participation of people with Down syndrome in all spaces in society, during World Down Syndrome Day and throughout the year.

THEREFORE: I, Ann Lawlor, Mayor of the Town of Halton Hills am pleased to proclaim March 21, 2023 **World Down Syndrome Day**.



Ann Lawlor
Mayor, Town of Halton Hills

PROCLAMATION
APRIL 21-28, 2023
FOOD FOR GOOD WEEK

WHEREAS this is the second annual Food for GOOD week - April 21st - April 28th, 2023

AND WHEREAS this dedicated week will mobilize and educate the community around the power of rescued surplus food and how it positively impacts people and the planet

AND WHEREAS through education and events, Food for Life will help elevate the conversation on food insecurity and food waste in our community

AND WHEREAS we will highlight the ways we can all be a part of the Journey of GOOD, and ensure everyone has access to fresh, healthy food

NOW THEREFORE, I Mayor Ann Lawlor of the Town of Halton Hills, do hereby proclaim **April 21-28, 2023** as **FOOD for GOOD Week** in the Town of Halton Hills and encourage support of this campaign.



Ann Lawlor
Mayor, Town of Halton Hills



PROCLAMATION
NATIONAL DEAFBLIND AWARENESS MONTH
JUNE 2023

WHEREAS, deafblindness is a unique disability that incorporates the loss of both sight and hearing. Individuals who are deafblind can live full, meaningful lives as independently as possible with the right supports in place, such as intervenor services; and

WHEREAS, National Deafblind Awareness Committee support community partners and individuals who are deafblind to increase their independence and improve their quality of life through specialized services; and

WHEREAS, everyone is encouraged to help promote deafblindness by attending an awareness event and proclaiming June as National Deafblind Awareness Month in your community and checking out the calendar of events at www.deafblindnetworkontario.com that includes flag raisings and lighting up of local landmarks in communities across Canada; and

WHEREAS, June should be designated as National Deafblind Awareness Month to recognize and celebrate the contributions that individuals who are deafblind make in their communities with the support of intervenors who serve as a bridge to communication for individuals who are deafblind.

THEREFORE, I, Mayor Ann Lawlor, do hereby proclaim June 2023 as National Deafblind Awareness Month.

A handwritten signature in cursive script that reads "Ann Lawlor".

Ann Lawlor
Mayor, Town of Halton Hills