

TOWN OF HALTON HILLS – GENERAL INFORMATION PACKAGE

COUNCIL MEETING – December 12, 2022

ADVISORY/SPECIAL COMMITTEES AND BOARD MEETING MINUTES

PAGE	COMMITTEE/BOARD	MEETING DATE
3-8	Acton BIA	November 14, 2022
9-11	Committee of Adjustment	November 2, 2022
12-17	Halton Hills Public Library	October 12, 2022
18-20	Georgetown BIA	October 18, 2022
21-24	Committee of Adjustment	October 5, 2022
25-30	Committee of Adjustment	September 7, 2022
31-32	Georgetown BIA - AGM	October 26, 2021

GENERAL CORRESPONDENCE

PAGE	INFORMATION
33-37	MINISTRY OF TRANSPORTATION – Letter to Valerie Petryniak regarding Ontario Regulation Amendments for Highway 401 from east of Credit River in the City of Mississauga to west of Regional Road 25 in the Town of Milton (November 2, 2022)
38-40	AMO – WatchFile (December 1, 2022)
41-43	AMO – WatchFile (November 24, 2022)
44-46	AMO – WatchFile (November 17, 2022)
47-50	AMO – WatchFile (November 10, 2022)
51-53	AMO – WatchFile (October 27, 2022)

PASSED RESOLUTIONS

PAGE	INFORMATION
54-55	CITY OF BURLINGTON – Resolution passed at its Council meeting held on November 8, 2022 regarding Consultations on Bill 23 More Homes Built Faster Act, 2022.
56-57	PRINCE EDWARD COUNTY – Resolution passed at its Council meeting held on November 8, 2022 regarding More Homes Built Faster Act (Bill 23).
58-59	NORFOLK COUNTY – Resolution passed at its Council meeting held on November 8, 2022 regarding Bill 23 “More Homes Built Faster Act, 2022”.

- 60-61 TOWN OF AURORA – Resolution passed at its Council meeting held on November 22, 2022 regarding Opposition to Bill 23, More Homes Built Faster Act, 2022.
- 62-63 TOWNSHIP OF LANARK HIGHLANDS - Resolution passed at its Council meeting held on November 22, 2022 regarding Strong Mayors, Building Homes Act.
- 64-65 PRINCE EDWARD COUNTY – Resolution passed at its Council meeting held on November 8, 2022 regarding Strong Mayors, Building Act, (Bill 3).
- 66-131 HALTON REGION – Resolution passed at its Council meeting held on November 9, 2022 regarding Role of Halton Region in the Ontario Heath Team Landscape.
- 132-133 TOWN OF AURORA – Resolution passed at its Council meeting held on November 22, 2022 regarding Modifications to York Region Official Plan.
- 134-136 TOWNSHIP OF LANARK HIGHLANDS – Resolution passed at its Council meeting held on November 22, 2022 regarding OMAFRA Ontario Wildlife Damage Compensation Program Administrative Fee.

PROCLAMATIONS

PAGE
137

INFORMATION

Giving Tuesday November 29, 2022

DOWNTOWN ACTON BIA BOARD OF MANAGEMENT MEETING

Monday, November 14th, 2022

Online and In-Person Meeting

AGENDA

I. Call to Order

Monica Parker-Galway, Chair, called meeting to order at 6:36pm.

II. Attendance

Present: Monica Parker-Galway. Patricia Daleman. Chris Cambouris. Glodeane Brown. Catherine McLeod. Brittany Sedore. SangWon Bak, Nicole Walker, Mike Albano, Joba Debi

Regrets: Norm Paulsen, Zina Pallister

III. Declaration of Pecuniary Interests

- *Brittany is a Market Organizer/Vendor for the Holiday Market at The Roxy Centre on November 19, coinciding with the Photos with Santa event, Brittany has been asked to remove the association of The Downtown Acton from all advertising and posts for the market.*

IV. Approval of Agenda

- *Motion to approve agenda.*

First: Joba Debi (The Clay Oven)

Second: Mike Albano (The Town of Halton Hills)

All in favour.

Motion Carried

V. Adoption of October Minutes

- *Motion: Adoption of October 17th, 2022, Meeting Minutes*

First: Mike Albano (Town of Halton Hills)

Second: Monica Galway (Profile Hair Salon)

Third: Joba Debi (The Clay Oven)

All in favor.

Motion Carried

VI. Grant Update – Glodeane Brown, Catherine McLeod, Town of Halton Hills

- *Glodeane gives the background of a successful joint grant application undertaken between the Town and the Acton BIA.*
- *There will be weekly meetings with Brittany and Glodeane will be attending monthly BIA board meetings.*
- *We will keep the board and membership updated on all the meetings regarding upcoming events and features, timelines/dates.*
- *Grant money must be spent by December 31, any money not spent must be returned to the funders.*
- *Out of 7 projects, 5 are completed.*
- *Artist talks and final presentation for Ingrid’s Art at the Library, November 26th, 2022, at 2pm.*
- *Wrap on Main and Mill was completed*
- *Storefront Banners are underway, installation is expected to happen end of November beginning of December.*
- *Acton Solstice Festival plans are underway, Glodeane and Brittany will be coordinating with Corey to finalize plans.*
- *The Dufferin Centre Boardroom has been booked for a “warming station/BIA headquarters” during the event.*
- *As press releases come available, they will be shared with the BIA for posting.*

VII. Coordinator’s Report – Brittany Sedore

Attached after formal minutes.

VIII. Monthly Task Calendar

Attached after formal minutes.

Events

- *Santa Claus Parade, November 19 @ 1pm*
- *Pictures with Santa at The Roxy Centre, November 19 @ 11am*
- *Ingrid Mayrhofer’s Art Presentation at The Acton Library, November 26 @ 2pm (Headed by The HHBTRA grant)*

2

- *Digital Mainstreet Marketing event, free event for the membership, looking to host it in early 2023. (Nicole will be heading this event)*

IX. Beautification

- *Christmas decorations installation (completed Monday November 14th, 2022)*
- *Business front art installation (expecting end of the month)*

X. Other Business

- *Coordinator's permanent part-time position: to be posted this week.*
- *All BIA expenses to be reported within 30 days of the expense for reimbursement.*
- *Holiday Dinner with BIA Board Tuesday December 6, 2022, 6:00pm, confirm for Tanners.*

XI. Budget – Patricia Daleman, Grant Thornton LLP.

- *Motion to approve 2023 Budget.*

First: Mike Albano (The Town of Halton Hills)

Second: Monica Galway (Profile Hair Salon)

All in favour

Motion Carried

XII. Adjournment

- *Motion to adjourn*

First: Patricia Daleman (Grant Thornton LLP)

Second: Mike Albano (Town of Halton Hills)

All in favour.

Motion Carried.

Meeting was adjourned at 8:21pm.

Next Meeting:

- Board Meeting Monday December 5th, 2022, 6:30pm

November 14, 2022

Coordinator's Report

Brittany Sedore

- Trick or Treat event was a success, participants say more people came this year, than last year.
- Downtown Acton website is being updated continuously, as events and other information unfolds.
- The banners that had been installed a few weeks ago, were removed, and the Christmas decorations were installed today.
- I arranged for the clearing of the leaves in the parkette over the weekend.
- We have a date for the Artist Talk to showcase the Mural our Resident Artist created during our Farmers Market this year, it will be on November 26 at 2pm, at the Acton Library
- The store front banners/films have been ordered and are in production.
- The Acton Solstice Festival is in the planning stages and well underway to creating a successful event.
- Our advertisement and an article outlining recent developments within the BIA was published in Scott Brooks' Acton Monthly.

NOV 2022

SUN	MON	TUE	WED	THU	FRI	SAT
			01	02	03	04
						Remembrance Day Parade
06	07	08	09	10	11	12
				Meeting with Glodeane	Remembrance Day Service	
13	14	15	16	17	18	19
	-Board Meeting -Christmas Deco Installed		-Post BIA Coordinator Job Classified -Meeting with Glodeane and Catherine -Meeting with Glodeane and Corey			-Santa Claus Parade -Photos with Santa
20	21	22	23	24	25	26
				-Meeting with Glodeane	-Booking BIA Holiday Dinner	-Ingrid Mayrhofer's Art Presentation @ Acton Public Library
27	28	29	30			
		(Estimated) Business Front Art Installation	(Estimated) Business Front Art Installation			

TASK / PROJECT:	DEADLINE:
Planning and Coordination of Markets	Ongoing
Planning the reveal of the Farmers' Market artist residency project	November 26 th , 2022
Beautification Progress: Coordinate with Town on installation of garbage cans etc.	Dates TBD
Organize intermodal container for easy use.	Ongoing
Planning and organizing events and other projects through HHBTRF	December 1 st , 2022
Planning installation for projects completed	Dates TBD
Keep membership informed of upcoming events, projects, and installation dates	Ongoing
Add Monthly Task Calendar as an item of discussion to Monthly BIA Meeting Agenda	Monthly
Send Board Meeting Agenda to Board and Membership	Monthly – 10 days prior to meeting
Plan Photos with Santa	November 19 th , 2022
Weekly meetings with Glodeane for grant updates	Ongoing
Plan Acton Solstice Festival	December 18 th , 2022
Post Job Opening for Coordinator Position	November 16 th , 2022
Send BIA Board Meeting Minutes to Town and Membership.	By end of week that meeting takes place.
Coordinate with The Town of Halton Hills to create MOU.	Ongoing
BIA social media presence.	Ongoing
Update and organize The Downtown Acton website	Ongoing



COMMITTEE OF ADJUSTMENT MINUTES

Minutes of the Committee of Adjustment hearing held on **November 2, 2022**, at 6 p.m. via Zoom.

Members Present: Todd Jenney (Chair), Jane Watson, Lloyd Hillier, Neal Panchuk
Regrets: Thomas Hill

Staff Present: Greg Macdonald, Senior Planner
Josh Salisbury, Planner
Niloo Hodjati, Secretary-Treasurer, Committee of Adjustment & Consent Official

1. CALL TO ORDER

2. DISCLOSURE OF PECUNIARY/CONFLICT OF INTEREST

None.

3. APPLICATIONS HEARD

The Chair's comments about the procedure were as follows:

- Town staff would speak.
- Owner or agent would be given an opportunity to speak.
- Any members of the public would be given an opportunity to speak (owner or agent would have an opportunity to respond, if needed).
- The Committee would then deliberate, ask any questions, and make a decision.
- A decision would be subject to a 20 day appeal period.

a) **Minor Variance D13VAR22.038H – Figueira**

Location: 68 Curry Crescent, Town of Halton Hills (Georgetown), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To permit a door providing access to the interior of a dwelling to be located in a wall that is 1 m from a lot line, whereas the by-law requires the wall to be located a minimum of 1.2 m from a lot line.

To accommodate a proposed side door.

Owner(s): Stephan Figueira & Kate Celan

The Town Planner referenced public comments received since the report was finalized (support: 19 Curry Crescent; objection: 54 Curry Crescent), noted no staff objections to approval, and asked that a standard condition be added to the decision. The owners were present to speak to the application.

It was MOVED by Todd Jenney, SECONDED, and CARRIED

THAT the application be approved, subject to condition(s).

The Committee considered the requested variance(s) to:

1. Meet the intent and purpose of the Official Plan.
2. Meet the intent and purpose of the Zoning By-law.
3. Be desirable for the appropriate use of the land, building or structure.
4. Be minor in nature.

b) Minor Variance D13VAR22.039H – Enbridge Gas Inc.

Location: 16824 Steeles Avenue, Town of Halton Hills (Premier Gateway), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 00-138, as amended,

1. To reduce the lot coverage from the minimum 25% of the lot area (9,550 sq m) to permit a lot coverage of 9.9% of the lot area (3,812 sq m).
2. To increase the lot coverage of all accessory structures from the maximum 55 sq m to permit a total of 536 sq m.
3. To increase the height of an accessory structure from the maximum 6 m to permit a height of 6.6 m.

To accommodate a proposed public utility building and accessory storage.

Owner(s): Enbridge Gas Inc., Amr Ali, **Agent:** Wellings Planning Consultants Inc., Glenn Wellings

The Town Planner noted a correction to the report (Official Plan designation is 'Gateway'), referenced the Region's request for the deferral of the decision, responded that the Minor Variance approval will have no bearing on the technical requirements of

the Site Plan, and noted no staff objections to approval. The agent and owner (Project Manager) were present to speak to the application, and noted they understand that a future Minor Variance application may be required to deal with additional deficiencies.

It was MOVED by Jane Watson, SECONDED, and CARRIED

THAT the application be approved.

The Committee considered the requested variance(s) to:

1. Meet the intent and purpose of the Official Plan.
2. Meet the intent and purpose of the Zoning By-law.
3. Be desirable for the appropriate use of the land, building or structure.
4. Be minor in nature.

4. ADJOURNMENT

Adjourned at approximately 6:25 p.m.

Halton Hills Public Library Board

Wednesday, October 12, 2022

Hybrid: Georgetown Branch Boardroom and Zoom

7:00 p.m.

Minutes

Present: Ted Brown, Lisa Caissie, Betsy Cosper, Matt Kindbom, Keith Medenblik (Chair), James Schumacker, Tamara Smith

Staff Present: Jennifer Corrin, Clare Hanman, Beverley King, Jodie Mandarino, Lori Mazza Brenton (recorder) Mary Querques,

Regrets: Ann Lawlor, Marilyn Willis, Joanna Meler

1. Declaration of Quorum

K. Medenblik declared a quorum was present and called the meeting to order at 7:02 p.m.

2. Land Acknowledgement

K. Medenblik read an Indigenous Land Acknowledgement.

3. Approval of Agenda

B. King added two items to the agenda:

- Item Number 11.2: Year-End Operating Budget Projections
- Item Number 11.3: 2023 Budget Update

Moved by M. Kindbom

That the agenda be approved as amended.

Seconded by T. Smith

10/12/22-1

CARRIED

4. Declaration of pecuniary interest

None declared.

5. Minutes

5.1. Minutes of September 14, 2022

Moved by J. Schumacker

That the Minutes of September 14, 2022, be approved as presented.

Seconded by T. Brown

10/12/22-2

CARRIED

6. Consent Agenda

None.

7. Correspondence

None.

8. Delegations/Presentations

None.

9. Business Arising

9.1. Library Board Recruitment Card

B. King presented the finalized information card.

- The QR code will link to the board recruitment information on the website, which will go live next week. The Clerks Division confirmed that Library Board applications would go out in the next few weeks, and interviews will be in late November or early December 2022. The new Library Board should be in place in January or February 2023.
- Board members will be surveyed to determine who is interested in returning. There was interest in waiving the formal application process for returning Board members, as was the process for the 2018-2022 term, if permitted. There was consensus that K. Medenblik and B. King would identify skills needed for Board members for the next four years and provide this information as input into the Council Advisory Committee appointment process.

9.2. Report No. LBD-2022-033 re: Board Policy Review: Local History & Archives Policy, Programming Policy, and Resource Sharing Policy (1st Review)

J. Mandarin reported on three board policies reviewed for approval.

- Edits were made to improve clarity in language, reflect current practices, and include references to other relevant board policies.
- It was noted that footnotes were used for the comments on the policy updates because the comments feature doesn't work the same way in Office 365 as it did in Office 2016. The consensus was that the footnotes were harder to follow.
- Changes suggested by the Board will be incorporated into the second review of the policies.

Moved by L. Caissie

That Report LBD-2022-033 regarding Board Policy Review: Local History & Archives Policy, Programming Policy, and Resource Sharing Policy (1st Review) be received for review and comment as amended.

Seconded by M. Kindbom
10/12/22-3

CARRIED

9.3. Report No. LBD-2022-034 Library Website Refresh and Rebranding Update

C. Hanman provided an update on HHPL's website refresh, which happens every five years.

- Library staff is working with its existing vendor to add improved features and modules. A thorough analysis of the navigational structure of the website was conducted to identify areas that needed improvement. These will be incorporated in the refresh along with a full rebranding. The following features were noted:
 - The most significant change will be on the homepage.
 - The Chatbot will no longer be a feature.
 - The new site and the mobile version will be more accessible and easier to navigate.
 - A shared content feature in collaboration with the Town of Halton Hills and Visit Halton Hills websites will allow for uniform content across all three sites.
 - The Library's domain name will be hhpl.ca going forward (the previous URL was hhpl.on.ca).
- The website launch is tentatively scheduled for November. The Board requested a website walkthrough for the November meeting.

Moved by J. Schumacker

That Report LBD-2022-034 regarding Library Website Refresh and Rebranding Update be received for information.

Seconded by B. Cospers

10/12/22-4

CARRIED

9.4. Strategic Plan Overview

B. King presented the final draft of the Strategic Plan Overview for information.

- The new strategic plan and brand is approximately two months behind schedule due to a change in graphic designer. The delay gives time to finalize the visual identity guide with the new designer and allows Library staff to tie everything together and promote the new plan and brand with a splash.
- The launch is being delayed until the new website is ready, which is expected in early November.
- Branded marketing materials will be ordered, as well as new banners, branch signage, library cards, and staff name badges.
- The remote lockers are expected to be installed, connected, and operational after December 5, 2022, and as a result, a separate launch will be held closer to the end of the month.

10. Updates (including sub-committees)

10.1. Advocacy Committee

- No Update.

10.2. Friends of the Library

- Friends of the Library met on September 15. They reported 112% increase in income from 2021 since they resumed the book sale pop-ups in the plaza in June. Their next meeting is October 27.

10.3. Council Update

- T. Brown indicated that there is nothing to report as the election is well-underway.

10.4. Community Connections Update

- T. Smith reported her appreciation that D. Austin, Children's Librarian, invited her to judge the artwork in the Art at the Library Program and indicated that it was very organized and well laid-out.

11. Financial Report

11.1. Month End Report (August)

M. Querques reported that:

- Currently, the financial statements are unavailable.
- HHPL is within 7% of budget mainly due to staffing gaps.
- Financials are consistent with the previous year.
- The verbal update was received for information.

11.2. Year-End Operating Budget Projections

- B. King reported that the Town has requested departments prepare projections for the year-end budget.
- Currently, HHPL is projecting approximately 1% surplus or \$45,000. This is primarily due to staffing gaps. Two vacant positions are currently in the process of being filled.

11.3. 2023 Budget Update

- B. King reported an FTE increase of 2.97 due to the reorganizational changes due to retirements of long-time positions and a review of all staffing positions with vacancies.
- The Town requires a needs assessment form for all FTE changes.
- At this time, the FTE increase has a financial impact of approximately \$60,000-\$80,000. It includes 2023 associated salary level changes from normal grid movement, vacation entitlement, and benefit changes for all staff. Town staff is still working through the final compensation numbers.
- An update will be provided at the November board meeting.

12. New Business

12.1. Report No. LBD-2022-035 re: Proposed 2023 Board Meeting

B. King presented options for the proposed 2023 Board meeting schedule.

- The Board expressed a preference for Option 2, with the following amendments:
 - The March meeting will be scheduled for March 15.
 - The December meeting will be scheduled for December 13.
 - Meetings in Acton will resume twice a year and will be scheduled according to previous years' schedules.
 - Meetings will be in-person, with the hybrid model available as requested.
- The revised 2023 Board Meeting Schedule will be added to the Consent Agenda in November for information.

Moved by J. Schumacker

That LBD-2022-035 regarding Proposed 2023 Board Meeting Schedule be received and that the Board approves Option 2 as amended.

Seconded by M. Kindbom
10/12/22-5

CARRIED

12.2. Report No. LBD-2022-036 re: Summer Programming 2022

J. Mandarin reported that HHPL returned to a full roster of in-person programming for all ages. Highlights include:

- Participation in the summer reading challenges was up 63% overall over 2021. The increase in participation was likely the result of the expanded outreach that HHPL offered.
- A highlight was the Summer Launch Parties. In Georgetown, the event was paired with Bike It to Market Day. In Acton, HHPL offered an interactive reptile show that attracted over 80 people to the Acton Branch.
- One of the goals this summer was to increase visits to the Acton Branch, and to that end, HHPL rented a corn snake named Kyle to live at the Acton Branch from June to August. Kyle became a well-loved and engaging addition to the branch, with community members of all ages interacting with him.

- Another new program, Discovery Days, displayed and encouraged participation with different technology each week. Over 350 people participated in Discovery Days over the summer. The program led to increased circulation of the library's technology collections, use of the Creativity Centre, and interest in future technology-based programs.

Moved by L. Smith

That Report No. LBD-2022-036 regarding Summer Programming 2022 be received for information.

Seconded by T. Brown
10/12/22-6

CARRIED

12.3. Report No. LBD-2022-037 re: Halton Newcomer InfoPods

J. Mandarinino provided an update on the Halton Newcomer Info Pods.

- Halton Information Providers received a five-year grant to develop user-friendly terminals for newcomers seeking community information and support services in Halton Region. InfoPods are estimated to help connect approximately 10,000 newcomers in Halton Hills with the information they need to thrive.
- InfoPods will be setup throughout Halton Region with one in each HHPL Branch in 2023.
- Newcomers will be made aware of the InfoPods through the Library's connections with the community and the organizations that work with newcomers. It will also be included in HHPL's Welcome to Halton Hills package.
- The Board asked for user statistics on the pods to see the breakdown of the usage. This information will get added to the infographic with the metrics reports.

Moved by B. Cospier

That Report No. LBD-2022-037 regarding Halton Newcomer InfoPods be received for information.

Seconded by T. Smith
10/12/22-7

CARRIED

12.4. Report No. LBD-2022-038 re: Chief Librarian's Report – October 2022

Highlights noted from the Chief Librarian's Report – October 2022:

- Culture Days is wrapping up. This year, HHPL featured a Truth and Reconciliation Learning kit that included the Attachment Heart activity among other activities.
- The return of TIFF OnScreen at the John Elliott Theatre has been well received. Over seventy people attended the first film screening during Culture Days. The next film is part of Ontario Public Library Week on October 21.
- Ontario Public Library Week will see a return to Children's, Youth, and Adult programs.
- Ontario Small Business Week coincides with Ontario Public Library Week. Library staff is working with the Town's Economic Development team to offer the Picture Perfect program.
- Art at the Library is underway. Items are currently on display.
- HHPL's iPads have new software which has improved functionality and privacy for users. It also allows them to log in with their own Apple ID or they can use the default apps.

Moved by M. Kindbom

That Report Number LBD-2022-038 regarding the Chief Librarian's Report – October 2022 be received for information.

Seconded by L. Caissie
10/12/22-8

CARRIED

13.0 Health and Safety Report
Nothing to report.

14.0 Next Meeting
Wednesday, November 9, 2022
7:00 p.m.
Hybrid: Georgetown Branch Boardroom and Zoom

15.0 Adjournment
Moved by T. Brown
Seconded by J. Schumacker
10/12/22-9

That the meeting be adjourned.

CARRIED

The meeting adjourned at 8:31 pm.

Signed: _____
Keith Medenblik, Chair
Halton Hills Public Library Board

Signed: _____
Beverley King, Acting Chief Librarian & CEO
Halton Hills Public Library

APPROVED: November 9, 2022
DATED: November 9, 2022

To Attend: Suzanne Clarke, Councillor Jane Fogal, Randy Kerman (Vice Chair), Sandy Mackenzie, Cindy Robinson (Treasurer), Derek Smith (Chair), Jamie Watt

Regrets: Beverley King (Secretary), Ron Quinlan

Staff: Nikki Jackson (BIA Manager)

1. Declaration of Quorum and meeting called to order at 9:065AM by Derek Smith, Chair.
2. Approval of Agenda – approved as presented
3. Declaration of Interest – none declared
4. Approval of Previous Meeting Minutes
 - a) September 20, 2022

Motion to approve minutes of September 20, 2022.

Moved by Sandy Mackenzie, Seconded by Jane Fogal. Motion passed.

5. Correspondence
 - o Economic Support and Recovery Task Force: Memorandum to Members
 - In response to the Covid19 Pandemic, the Economic Support and Recovery Task Force was established in April 2020 to continue and build on support for the local business community.
 - Throughout the pandemic, the Task Force has established, supported or amplified many initiatives and other accomplishments.
 - Economic development staff will continue to assess the most current economic data, and continue to take proactive, decisive and coordinated action to respond to COVID-19 in coordination with the continued implementation of the Economic Development and Tourism Strategy,

6. Financial Report – Cindy
 - a) September Financial Report

Motion to accept September 2022 financial statements as presented.S

Moved by Cindy Robinson, Seconded by Randy Kerman. Motion passed.

- b) 2023 Budget
 - 2% increase in levy
 - increases in plant and maintenance expense, entertainment for events expense, and staff development due to OBIAA and FM conferences being out of town
 - 2% increase in wages

Motion to accept the 2023 Budget as presented.

Moved by Cindy Robinson, Seconded by Randy Kerman. Motion passed.

7. Manager's Report – Nikki
 - An instagram rule change related to repost had decreased the impact of a repost vs original post. This impacts the BIA as many members' posts are reposted on the BIA instagram site. Staff will continue to repost and monitor.
 - Staff had received a request from the owners of The Shepherd's Crook to support their application to the Town to permanently allow their outdoor patio. This temporary patio was allowed as part of the Al Fresco in The Hills Patio Program.
 - The below motion was made

Motion:

Whereas the Downtown Georgetown BIA received a request from a restaurant in the BIA asking for support for the continuation of the Town's AI Fresco in The Hills patio program.

And whereas our downtown restaurants are continuing to struggle due to the losses incurred during the pandemic restrictions,

And whereas patios are a benefit to the BIA as they activate the street and create an interesting and inviting atmosphere.

And whereas the cities of Toronto, Kitchener, Burlington and Oakville have decided to make their temporary patio program permanent.

Therefore the DG-BIA requests that the Town reverse its decision to end the AI Fresco in the Hills patio with a view to making patio approvals a permanent program whereby once a patio is approved, its continued existence, if all conditions are met, could expect to be approved into the future.

Moved by Randy Kerman, Seconded by Sandy Mackenzie Motion passed.

8. Business Arising

- a) MoU draft document
 - A draft MofU was presented to the Board.
 - Draft MofU will be presented to the new council in 2023
- b) Strategic Plan Work Plan for 2023- presented to Board
- c) Masquerade on Main and Mill - will be taking place on Oct 26, with road closure
- d) Georgetown Holiday Market- will be taking place on December 3 and 10 from 10-3, with road closure
- e) AGM - will be taking place on November 8th, at 6:30pm
 - Board members were reminded that Quorum is needed at the AGM
 - It was noted that Ron Quinlan would not be attending the AGM
 - Representatives from Amico, Economic Development, and Planning will be speaking at the AGM

9. Council Update – Councillor Fogal

- On October 17 the Town held the inauguration of the recently installed orange Indigenous crosswalk at the intersection of Main and Confederation streets, in Glen Williams. The event was attended by Mayor Rick Bonnette and Chief Stacey Laforme

10. Committee updates

- a) Marketing and Events Committee – Suzanne
 - This committee had not met since the last Board meeting.
 - The next committee meeting is December 16
- b) Farmers Market – Nikki
 - The Farmers Market had been well attended with approximately 2000 per Saturday
 - Positive feedback from vendors and visitors
 - FM committee is meeting in November
- c) Beautification Committee - Jamie

- Major install of Christmas Decorations will take place between Nov 12-19
- power is an issue, and as a result investing in ground lighting, and will wrap the posts with ribbon

11. New Business

a) Ted Flanagan – resignation from BIA board

- It was reported that the Board had received a formal letter of resignation from Ted Flanagan and that Ted's resignation had been accepted.

b) Holiday décor - Jamie

- covered in Beautification Committee report

12. Next Meeting:

Tuesday, November 15, 2022

13. Adjournment

Motion to Adjourn.

Moved by Suzanne Clarke. Seconded by Cindy Robinson. Motion passed.



COMMITTEE OF ADJUSTMENT MINUTES

Minutes of the Committee of Adjustment hearing held on **October 5, 2022**, at 6 p.m. via Zoom.

Members Present: Todd Jenney (Chair), Jane Watson, Lloyd Hillier, Neal Panchuk, Thomas Hill

Staff Present: Greg Macdonald, Senior Planner
Josh Salisbury, Planner
Ruth Conard, Planner
Niloo Hodjati, Secretary-Treasurer, Committee of Adjustment & Consent Official

1. CALL TO ORDER

2. DISCLOSURE OF PECUNIARY/CONFLICT OF INTEREST

None.

3. APPLICATIONS HEARD

The Chair's comments about the procedure were as follows:

- Town staff would speak.
- Owner or agent would be given an opportunity to speak.
- Any members of the public would be given an opportunity to speak (owner or agent would have an opportunity to respond, if needed).
- The Committee would then deliberate, ask any questions, and make a decision.
- A decision would be subject to a 20 day appeal period.

a) **Minor Variance D13VAR22.035H – Pancevski**

Location: 48 Confederation Street, Town of Halton Hills (Glen Williams), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To reduce the interior side yard setback from the minimum 2.25 m to permit an interior side yard setback of 0.91 m (south).
2. To reduce the interior side yard setback from the minimum 2.25 m to permit an interior side yard setback of 1.94 m (north).

To accommodate a proposed attached garage and rear addition to the dwelling.

Owner(s): Toni & Kristina Pancevski, **Agent:** Matthews Design & Drafting, Doug Matthews / Bethany VanRavens

The Secretary-Treasurer stated that an additional variance is required and once that variance is confirmed, another circulation will need to take place, and noted that the decision for this application needs to be deferred.

It was MOVED by Neal Panchuk, SECONDED, and CARRIED

THAT the decision for the application be deferred.

b) Minor Variance D13VAR22.036H – Sood

Location: 10 Elizabeth Street, Town of Halton Hills (Georgetown), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To reduce the width of one of the parking spaces from the minimum 2.75 m to permit a width of 2.7 m.

To accommodate a proposed width reduction for one parking space for a proposed accessory dwelling unit in an existing detached dwelling.

Owner(s): Varun Sood & Somya Kalra, **Agent:** Muhammad Afzal

The Town Planner noted no staff objections to approval, subject to condition(s). The agent was present to speak to the application.

It was MOVED by Todd Jenney, SECONDED, and CARRIED

THAT the application be approved, subject to condition(s).

The Committee considered the requested variance(s) to:

1. Meet the intent and purpose of the Official Plan.
2. Meet the intent and purpose of the Zoning By-law.
3. Be desirable for the appropriate use of the land, building or structure.
4. Be minor in nature.

c) Minor Variance Minor Variance D13VAR22.037H – Morris

Location: 105 Acton Boulevard, Town of Halton Hills (Acton), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To increase the height of an accessory structure from the maximum 3.5 m to permit a height of 5.13 m.

To accommodate the existing backyard structure.

Owner(s): Jill Morris, **Agent:** Kelvin Hollenbeck

The Town Planner referenced additional letters of support, and noted no staff objections to approval, subject to condition(s). The owner and agent were present to speak to the application.

It was MOVED by Thomas Hill, SECONDED, and CARRIED

THAT the application be approved.

The Committee considered the requested variance(s) to:

1. Meet the intent and purpose of the Official Plan.
2. Meet the intent and purpose of the Zoning By-law.
3. Be desirable for the appropriate use of the land, building or structure.
4. Be minor in nature.

d) Minor Variance D13VAR22.033H – Madduluri

Location: 98 Autumn Circle, Town of Halton Hills (Esquesing), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To permit an accessory structure to be built closer to the exterior side lot line (9.45 m) than the main building from the exterior side lot line (26.19 m)
2. To increase the floor area of an accessory structure from the maximum 60 sq m to permit a floor area of 346.61 sq m.
3. To increase the total floor area of all accessory structures from the maximum 80 sq m to permit a total floor area of 346.61 sq m.
4. To increase the height of an accessory structure from the maximum 4.5 m to permit a height of 8.84 m.

To accommodate a proposed detached garage / cabana with loft.

Owner(s): Swamy & Rukmini Madduluri, **Agent:** Matthews Design & Drafting, Doug Matthews / Bethany VanRavens

The Town Planner referenced the deferral, acknowledged the changes to the proposal, and noted that the objections from the previous hearing remain the same: including the accumulative impact of the height and size of structure, the proximity to lot line, and its appearance as a second dwelling, and recommended that the application be refused.

The agent was present to speak to the application, and noted that if the structure was to be attached, then variances would not be required.

Committee deliberations included: elevation, addition of a breezeway, and the accumulative effect of the variances not being minor.

It was MOVED by Jane Watson, SECONDED, and CARRIED

THAT the application be refused.

4. ADJOURNMENT

Adjourned at approximately 6:25 p.m.



COMMITTEE OF ADJUSTMENT MINUTES

Minutes of the Committee of Adjustment hearing held on **September 7, 2022**, at 6 p.m. via Zoom.

Members Present: Todd Jenney (Chair), Jane Watson, Lloyd Hillier, Neal Panchuk, Thomas Hill

Staff Present: Greg Macdonald, Senior Planner
Josh Salisbury, Planner
Niloo Hodjati, Secretary-Treasurer, Committee of Adjustment & Consent Official

1. CALL TO ORDER

2. DISCLOSURE OF PECUNIARY/CONFLICT OF INTEREST

None.

3. APPLICATIONS HEARD

The Chair's comments about the procedure were as follows:

- Town staff would speak.
- Owner or agent would be given an opportunity to speak.
- Any members of the public would be given an opportunity to speak (owner or agent would have an opportunity to respond, if needed).
- The Committee would then deliberate, ask any questions, and make a decision.
- A decision would be subject to a 20 day appeal period.

a) **Minor Variance D13VAR22.029H – Lefevre-Schlick**

Location: 51 Ontario Street, Town of Halton Hills (Georgetown), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To increase the height of an accessory structure from the maximum 3.5 m to permit a height of 4.6 m.

2. To increase the floor area of an accessory structure from the maximum 20 sq m to permit a floor area of 28.7 sq m.

To accommodate a proposed shed.

Owner(s): Florent Lefevre-Schlick

The Town Planner noted no staff objections to approval, subject to condition(s). The owner was present to speak to the application.

It was MOVED by Thomas Hill, SECONDED, and CARRIED

THAT the application be approved, subject to condition(s).

The Committee considered the requested variance(s) to:

1. Meet the intent and purpose of the Official Plan.
2. Meet the intent and purpose of the Zoning By-law.
3. Be desirable for the appropriate use of the land, building or structure.
4. Be minor in nature.

b) Minor Variance D13VAR22.030H – St. Denis

Location: 15 Ann Street, Town of Halton Hills (Georgetown), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To increase the height of an accessory structure from the maximum 3.5 m to permit a height of 4.1 m.

To accommodate an existing shed.

Owner(s): Gabriel St. Denis, **Agent:** Matthews Design & Drafting, Doug Matthews / Bethany VanRavens

The Town Planner noted no staff objections to approval. The agent was present to speak to the application.

It was MOVED by Todd Jenney, SECONDED, and CARRIED

THAT the application be approved.

The Committee considered the requested variance(s) to:

1. Meet the intent and purpose of the Official Plan.
2. Meet the intent and purpose of the Zoning By-law.

3. Be desirable for the appropriate use of the land, building or structure.
4. Be minor in nature.

c) Minor Variance D13VAR22.031H – Manson

Location: 21 Meadvale Road, Town of Halton Hills (Acton), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To increase the driveway width from the maximum 7 m, to permit a driveway width of 8.53 m.
2. To reduce the rear yard setback from the minimum 7.5 m to permit a rear yard setback of 4 m.

To accommodate a proposed attached garage.

Owner(s): Reegan Manson, **Agent:** Matthews Design & Drafting, Doug Matthews / Bethany VanRavens

The Town Planner noted no staff objections to approval, subject to condition(s). The agent was present to speak to the application.

It was MOVED by Thomas Hill, SECONDED, and CARRIED

THAT the application be approved.

The Committee considered the requested variance(s) to:

1. Meet the intent and purpose of the Official Plan.
2. Meet the intent and purpose of the Zoning By-law.
3. Be desirable for the appropriate use of the land, building or structure.
4. Be minor in nature.

d) Minor Variance D13VAR22.032H – Jeffery

Location: 27 George Street, Town of Halton Hills (Georgetown), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To reduce the front yard setback from the minimum 6 m to permit a front yard setback of 4.36 m.

To accommodate a proposed alteration to the second storey of an existing dwelling.

Owner(s): Justin & Lisa Jeffery, **Agent:** Matthews Design & Drafting, Doug Matthews / Bethany VanRavens

The Town Planner noted no staff objections to approval, subject to condition(s). The agent was present to speak to the application.

It was MOVED by Thomas Hill, SECONDED, and CARRIED

THAT the application be approved, subject to condition(s).

The Committee considered the requested variance(s) to:

1. Meet the intent and purpose of the Official Plan.
2. Meet the intent and purpose of the Zoning By-law.
3. Be desirable for the appropriate use of the land, building or structure.
4. Be minor in nature.

e) Minor Variance D13VAR22.033H – Madduluri

Location: 98 Autumn Circle, Town of Halton Hills (Esquesing), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To permit an accessory structure to be built closer to the exterior side lot line (9.45 m) than the main building from the exterior side lot line (26.19 m)
2. To increase the floor area of an accessory structure from the maximum 60 sq m to permit a floor area of 346.61 sq m.
3. To increase the total floor area of all accessory structures from the maximum 80 sq m to permit a total floor area of 346.61 sq m.
4. To increase the height of an accessory structure from the maximum 4.5 m to permit a height of 8.84 m.

To accommodate a proposed detached garage / cabana with loft.

Owner(s): Swamy & Rukmini Madduluri, **Agent:** Matthews Design & Drafting, Doug Matthews / Bethany VanRavens

The Town Planner noted staff objections, including: the accumulative impact of the height and size of structure, the proximity to the lot line, and its appearance as a second dwelling; referenced drawings; and recommended that the application be refused.

The agent was present to speak to the application; discussed the proposal and noted that trees would be planted.

Committee deliberations included: elevation, setbacks, size of other houses and structures on the street, visual impacts, and whether the variances can be considered minor.

The agent noted that he would consult with the owners about revisions to the proposal, and asked about a deferral.

The Secretary-Treasurer spoke to the deferral process, and advised that a deferral and revisions to the proposal would not be a guarantee of approval, and would just mean that the Committee would set aside the decision until a later date.

It was MOVED by Thomas Hill, SECONDED, and CARRIED

THAT the decision for the application be deferred.

f) Minor Variance D13VAR22.034H – Hillcrest United Church

Location: 8958 Trafalgar Road, Town of Halton Hills (Esquesing), Regional Municipality of Halton

Purpose: Requesting relief from Zoning By-law 2010-0050, as amended,

1. To permit a Hospice, defined as housing or a premises occupied by not more than ten residents, exclusive of staff and receiving family, designed to accommodate individuals with specific needs, who live under supervision and require 24-hour palliative care, where varying degrees of support services are provided, in an Agricultural (A) Zone.
2. To reduce the rear yard setback from the minimum 15 m to permit a rear yard setback of 9 m.

To accommodate a proposed hospice.

Owner(s): The Trustees of the Hillcrest Congregation of the United Church of Canada, John Field, **Agent:** Wellings Planning Consultants Inc., Glenn Wellings

The Town Planner noted no staff objections to approval, subject to condition(s). Stated that the agricultural areas in Halton Hills already permit residential care facilities and group homes, and that the general form, function, operation, and characteristics of a hospice is similar and comparable to a Type 1 Group Home. Noted that the unique use will be in a shared building with worship space, spoke to the conditions, addressed received letters of support, and requested a change to the wording of the variance, to remove any reference to the Zone (noting that the agent was in support of this change).

The agent was present to speak to the application. Discussed the proposal, referenced the received letters of support, and stated that the Town's Official Plan permits

residential care facilities within agricultural areas, and that the Region was the approval authority for the Town's Official Plan. Opposed the conditions, as the hospice use will be subject to a future Site Plan, and any studies would be determined through the formal Pre-Consultation process. Noted that the conditions are not related to a Minor Variance and should not be attached to the application. Also noted that a conditional Minor Variance would not enable the purchase of the property to go through, and would stop any hospice plans. Stated that the intention is not to circumvent reports and studies, but to have the discussion about what is required at the Pre-Consultation stage.

Committee deliberations included: elimination of conditions, the Region and Town having different opinions, and why the Committee was being asked to permit a hospice, in effect mediating between the Town and the Region.

The Town planner responded that there is simply a difference in planning opinion: the Town is of the opinion that a hospice falls under the residential category of residential care facility use, which is permitted in agricultural areas, and the Region is of the opinion that the combined facility is institutional. Noted that the difference in opinion is whether it is an institutional facility use, or a residential care facility use. Advised that there is no conflict between the Town and Regional Official Plans, but simply a difference of opinion, and that the decision is within the purview of the Committee.

In response to questions, the Secretary-Treasurer clarified that a motion would be needed to amend the application to revise the wording of the first variance, in order to remove the zone reference, and read out the amended variance.

It was MOVED by Thomas Hill, SECONDED, and CARRIED

THAT the application be approved, as amended.

The Committee considered the requested variance(s) to:

1. Meet the intent and purpose of the Official Plan.
2. Meet the intent and purpose of the Zoning By-law.
3. Be desirable for the appropriate use of the land, building or structure.
4. Be minor in nature.

4. ADJOURNMENT

Adjourned at approximately 7:15 p.m.

**DOWNTOWN GEORGETOWN BUSINESS IMPROVEMENT AREA
ANNUAL GENERAL MEETING
Tuesday, October 26, 2021**



Present: Councillor Jane Fogal, Jamie Watt (Chair), Derek Smith, Cindy Robinson , Beverley King (Recorder), Suzanne Clarke, Ted Flanagan, Randy Kerman, Sandy Mackenzie

Guests: Melanie Fraser (Halton Hills Chamber of Commerce)

Staff: Yaw Ennin

Regrets: Ron Quinlan (Board Member), Nikki Jackson (staff)

6:30 pm Welcome and Introductions – Jamie Watt
Regrets from Mayor Bonnett.

6:40 pm Introduction of Board of Directors and BIA Staff – Jamie Watt

6:45 pm AGM Call to Order – 6:33 pm

Declaration of Quorum

Adoption of Agenda

Motion to approve the 2021 AGM Agenda as circulated

Motion made by: Randy Kerman

Seconded by: Ted Flanagan

Motion passed

Declaration of Conflict of Interest

None declared

1) Chair’s Report – Jamie Watt

Welcoming remarks. Highlighted expanded marketing campaign, new gift cards, movie night, new banners, holiday market

2) Adoption of 2020 AGM Minutes

Motion to approve the 2020 AGM Minutes as circulated

Motion made by: Beverley King

Seconded by: Suzanne Clarke

Motion carried

3) Financials – Cindy Robinson, Treasurer

a. 2020 Audited Financial Statement

Motion to receive the 2020 Audited Financial Statement be approved as circulated.

Motion made by: Cindy Robinson

Seconded by: Randy Kerman

Motion Carried

b. Review and approval of the 2022 Budget

Motion to approval of the 2022 Proposed Budget as circulated.

Motion made by: Cindy Robinson

Seconded by: Ted Flanagan

Motion carried

4) Presentation:

a. Melanie Frazer, Executive Director, Halton Hills Chamber of Commerce

Highlights included:

Shop Local

- Shop Local Campaign joint grant that included Halton Hills Chamber of Commerce, the Town of Halton Hills and the Acton and Georgetown BIAs.
- Main focus for Nov to Jan
- Shop local promotion at Farmer's Market featured Paw Patrol who gave bags to residents on Church Street. Many were new residents to Georgetown. Intention is to educate them on local services such as where to get carpets, dry cleaning, etc.
- Shop local directory will be in IFP featuring subsidized ads. It's a 58 page directory and will have lots of fun editorial.
- Currently 3000 bags left and Chamber will give them out.
- Plan to partner with Town on Shop Local scavenger hunt on social media for opportunities to wind merchandise such as mugs and baseball caps.

Encourage use of #ShopTheHills

- Frosty and Olof will be at two of the Holiday Markets.
- Encouraging everyone to take selfie with shop local signs.

Taste the Hills

- Will launch in Jan.
- Feature conversations with food establishments

Chamber's services

- Rapid Antigen Testing had 15,000 tests picked up and distributed locally. All negative tests.
- Website
- Member to member discounts
- Mayors lunch at Club at North Halton
- In person event planned for Dec.

5) Adjournment 7:00 pm

Motion to adjourn

Motion made by: Randy Kerman

Seconded by: Ted Flanagan

Motion carried

**Ministry of
Transportation**
Major Projects Office
Central Region
7th Floor
159 Sir William Hearst Ave
Toronto, ON M3M 1J8
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Fax (416) 235-5339

**Ministère des
Transports**
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Télééc: (416) 235-5339



November 2, 2022

Valerie Petryniak
Town of Halton Hills
1 Halton Hills Drive,
Georgetown, ON L7G 5G2
Email: valeriep@haltonhills.ca

Re: Ontario Regulation Amendments for Highway 401 from east of Credit River in the City of Mississauga to west of Regional Road 25 in the Town of Milton

The Ministry of Transportation (MTO) is proposing legislative amendments to two Ontario Regulations under the *Highway Traffic Act* (HTA), related to the Highway 401 Expansion P3 project.

The Highway 401 Expansion P3 project included an 18 kilometre widening from east of Credit River in the City of Mississauga to west of Regional Road 25 in the Town of Milton. Details of the Highway 401 Expansion P3 project are shown in Attachment 1.

Construction started in November 2019 and MTO is expecting all lanes to be available to the public by November 30, 2022. Stakeholders will be notified of the actual opening date once confirmed by the Ministry.

The following HTA amendments are being undertaken by MTO:

- Regulation 608 – Restricted Use of Left Lanes by Commercial Motor Vehicles:
 - Highway 401 widening will consist of a combination of 10 lane rural and 12 lane rural core-distributor sections between Credit River and Regional Road 25 and thereby requires a restriction to prohibit commercial vehicles from using the left lane within sections where three or more general purpose lanes are provided.
- Regulation 620/05 – High Occupancy Vehicle Lanes for Highway 401:
 - New HOV lanes are being constructed on Highway 401 eastbound and westbound from east of Credit River to west of Regional Road 25.
 - The new HOV lanes will tie in with existing eastbound and westbound HOV lanes to the east at Highway 410.

MTO is proceeding with the above noted legislative changes. If you have any questions regarding this matter, please feel free to contact Shane Giguere at (416) 576-5731, or via email at Shane.Giguere@ontario.ca.

Sincerely,

A handwritten signature in black ink, appearing to read 'P. Van Roon', with a long horizontal flourish extending to the right.

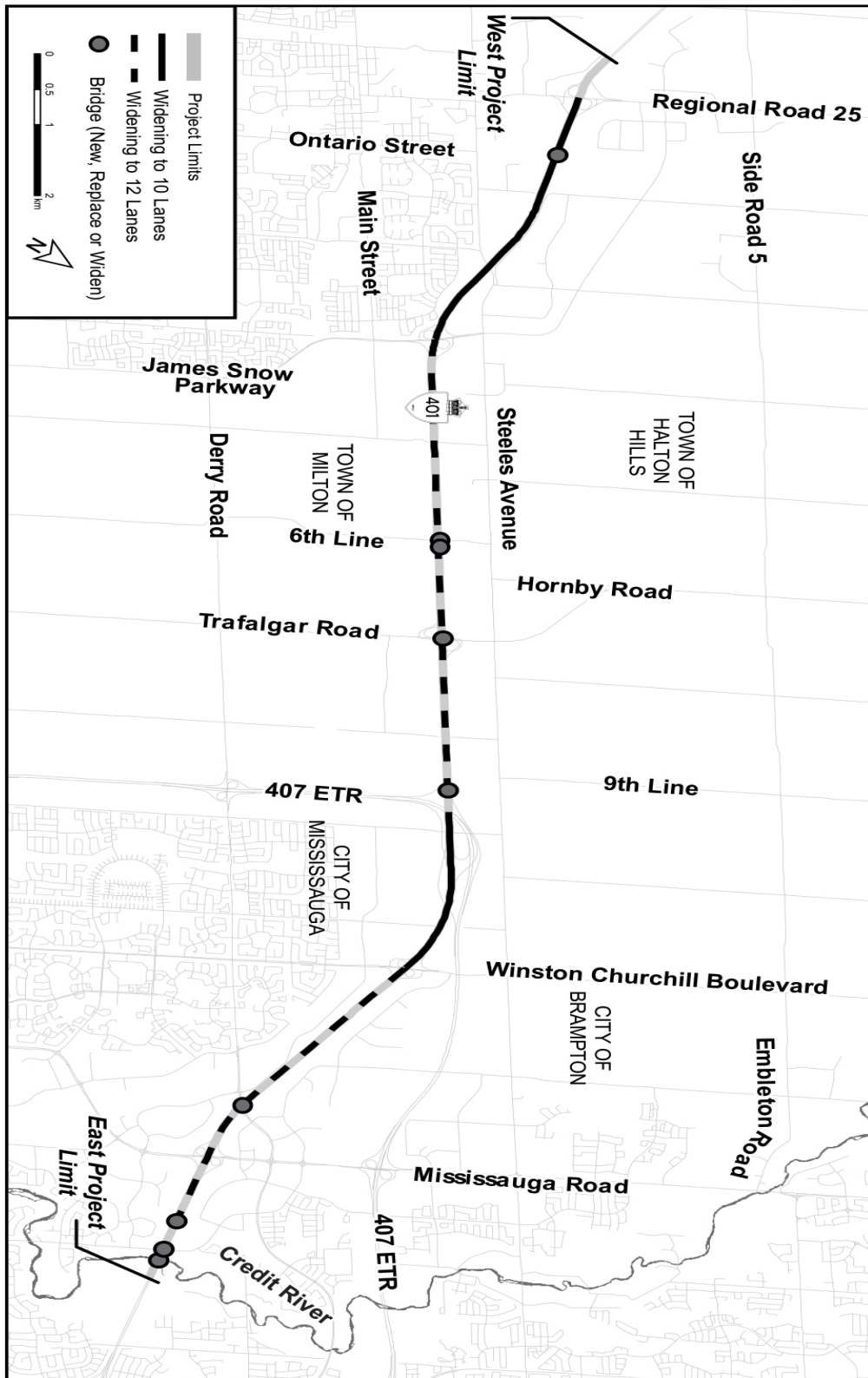
Pauline Van Roon, P. Eng.
Manager, Major Projects Office

CC Shane Giguere
Nancy Rao

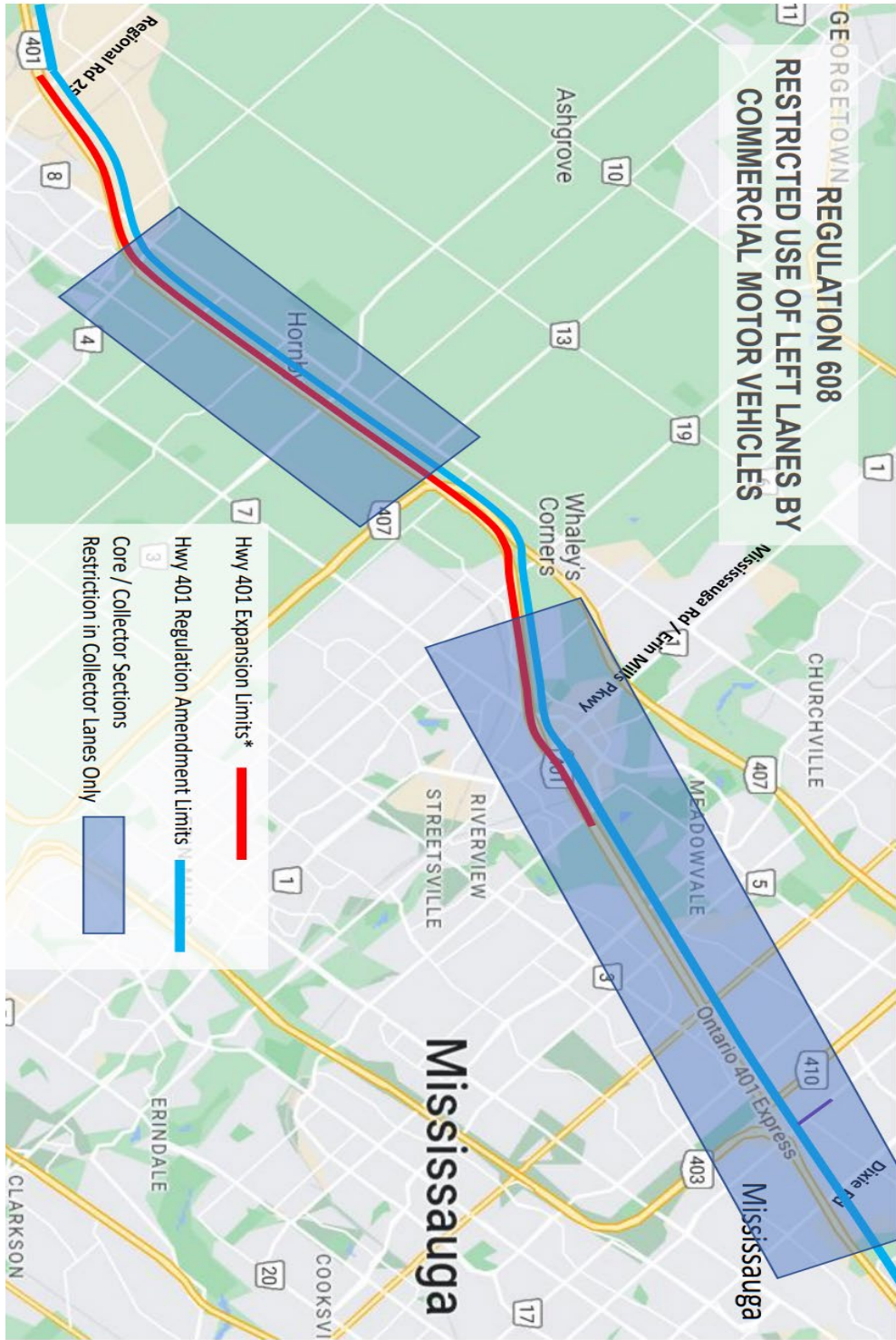
Attach.

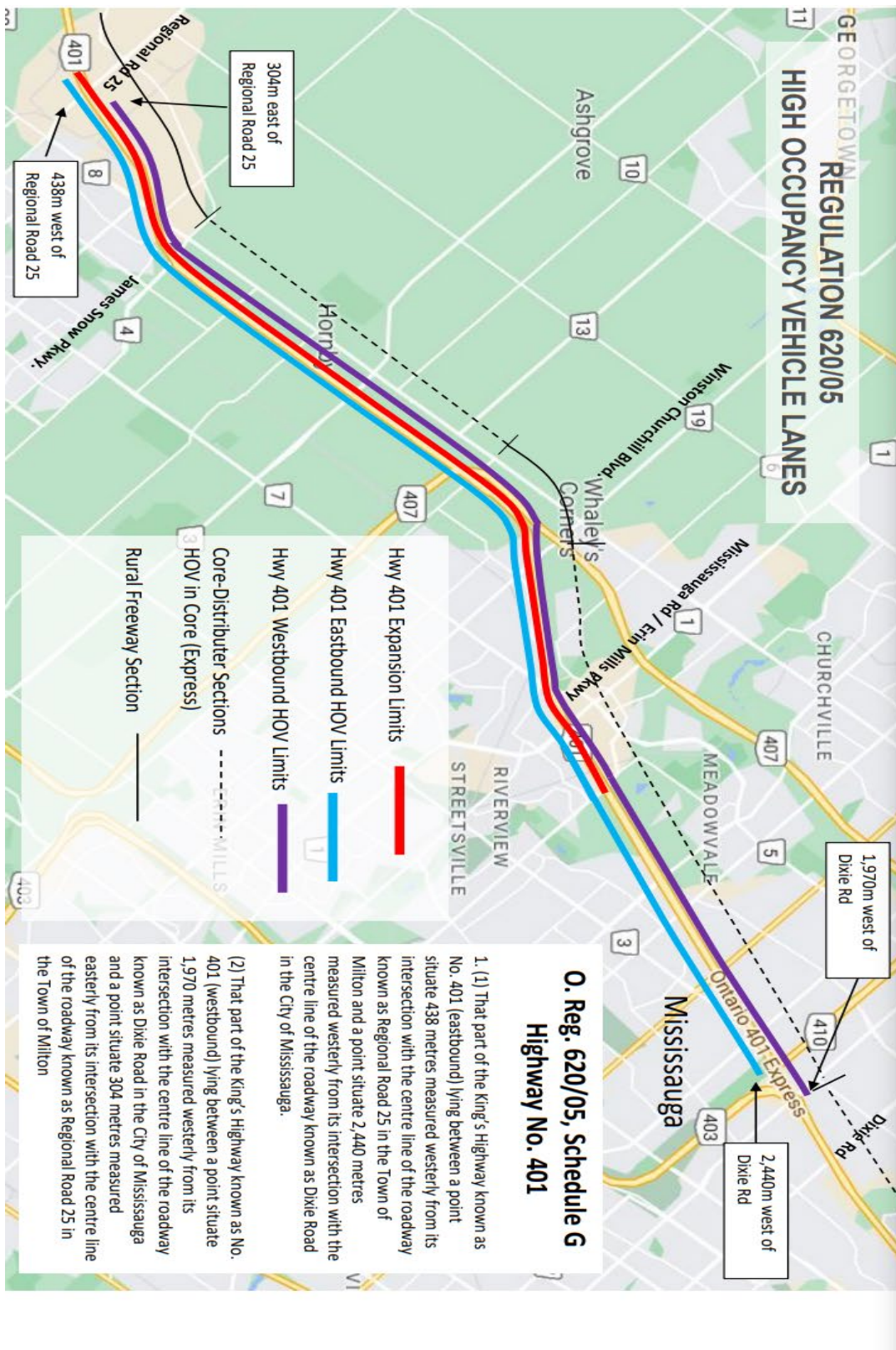
Attachment 1: Map of Highway 401 Expansion Project
Attachment 2: Reg 608 Schematic
Attachment 3: Reg 620/05 Schematic

Attachment 1 – 401 Expansion Project



Attachment 2: Reg 608 Schematic





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December 1, 2022

In This Issue

- Call for applications to fill AMO Board vacancies.
- Call for nominations to the ROMA Board of Directors.
- Next Generation 9-1-1 (NG9-1-1) support.
- Emerging vehicle pilot programs.
- Regulation changes - Temporary extensions of outdoor physical premises.
- MECP Excess Soil webinars.
- Upcoming early bird deadline for ROMA 2023 Conference.
- AMO's iconic New Head of Council Training & New Councillor Training is back.
- New dates for Planning and OFIFC Indigenous Community Awareness trainings.
- Cloudpermit webinar: An Electronic Permitting System for Municipalities.
- OMERS resource on non-full-time enrolment.
- Canoe vendor spotlight: Bucher.

AMO Matters

AMO is soliciting applications to fill seven Caucus vacancies on the AMO Board of Directors; positions for elected officials and municipal employees are open. Application package can be found [here](#).

Please be advised that in accordance with the Rural Ontario Municipal Association's Policies and Procedures, ROMA is requesting nominations for Zone Representatives to the 2023-2027 ROMA Board of Directors. Nomination package [available here](#).

Provincial Matters

\$208 million in grant funding is available to support with the transition to the new Next Generation 9-1-1 emergency services communications system. Deadline to apply is December 21, 2022.

The Ontario Ministry of Transportation is interested to know if you have opted into any of the available [emerging vehicle pilot programs](#). Your response to the [questionnaire](#) would be greatly appreciated before December 23, 2022.

The [regulations](#) under the LLCA taking effect January 1 provide municipalities with permanent and flexible authority to approve temporary creation or extension of an outdoor licensed area, among other changes.

The Ministry of Environment, Conservation and Parks is hosting webinars on the key [Excess Soil O.Reg 406/19](#) requirements coming into effect on January 1, 2023. [Project Area Requirements](#) will be held on November 30 at 9:30 am and [Reuse Site Requirements](#) on December 7 at 9:30 am. Click on the links to register.

Eye on Events

Early Bird [registration](#) deadline for *ROMA 2023: Breaking New Ground* is **Friday**,

December 2. Register now to take advantage of savings.

AMO has modernized its training to reflect the realities, responsibilities, challenges and opportunities of municipally elected officials in today's context. Essential information on legislation, policy, roles, responsibilities and managing relationships are only some of the things attendees will gain insight and tools on. Register today for [New Head of Council](#) or [New Councillor](#) training.

Registration is now open for AMO's [foundational and strategic planning](#) courses. We have also released two new training dates for [AMO-OFIFC Indigenous Community Awareness Training](#). These sessions provide you with insight and skills to community building and decision making. Click [here](#) for more information.

Interested in streamlining your building permit approvals process? Or maybe enhancing your approach to planning and by-law enforcement? On December 7, join AMO's electronic permitting partner, [Cloudpermit](#), for an overview of the partnership, a demonstration of the cloud based system in action, as well as an interactive Q&A session with presenters. [Register today](#).

MEPCO

As municipal employers prepare for the January 1, 2023 change to allow non-full-time employees to enrol in the OMERS Plan, please review the [OMERS FAQ resource](#) on non-full-time enrolment.

LAS

Canoe continues to expand! We're pleased to welcome Bucher to the program, offering a wide range of sweepers to keep your municipality clean. Purchase through the [Canoe Procurement Group](#) to save time and access national discounts. [Contact Simon](#) to learn more.

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

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AMO's Partners



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November 24, 2022

In This Issue

- AMO's Standing Committee Submission on Bill 23.
- AMO submission to *Cannabis Act* Review.
- Call for nominations to the ROMA Board of Directors.
- MECP Excess Soil webinars.
- Upcoming deadlines for ROMA 2023 Conference.
- AMO's iconic New Head of Council Training & New Councillor Training is back.
- AMO has your training needs covered.
- Cloudpermit webinar: An Electronic Permitting System for Municipalities.
- Blog: Municipal Insurance Renewal.
- Canoe vendor spotlight: Food Cycle Science Corporation.
- Careers: MoT, Simcoe and FCM.

AMO Matters

On November 17, AMO submitted [written comments](#) on *Bill 23, More Homes Built Faster Act, 2022* to the Legislature's Standing Committee on Heritage and Culture.

AMO has provided a [submission](#) to the legislative review of the *Cannabis Act*. More information on the review can be found [here](#).

Please be advised that in accordance with the Rural Ontario Municipal Association's Policies and Procedures, ROMA is requesting nominations for Zone Representatives to the 2023-2027 ROMA Board of Directors. Nomination package [available here](#).

Provincial Matters

The Ministry of Environment, Conservation and Parks is hosting webinars on the key [Excess Soil O.Reg 406/19](#) requirements coming into effect on January 1, 2023. [Project Area Requirements](#) will be held on November 30 at 9:30 am and [Reuse Site Requirements](#) on December 7 at 9:30 am. Click on the links to register.

Eye on Events

Early Bird [registration](#) deadline for *ROMA 2023: Breaking New Ground* is **Friday, December 2**. Register by then for reduced fees. The deadline to [request a delegation meeting](#) with provincial Ministers is **Monday, November 28**. Full conference information is located [here](#).

AMO has modernized its training to reflect the realities, responsibilities, challenges and opportunities of municipally elected officials in today's context. Essential information on legislation, policy, roles, responsibilities and managing relationships are only some of the things attendees will gain insight and tools on. Register today for [New Head of Council](#) or [New Councillor](#) training.

From the complexities of human rights legislation, planning legislation and strategic

decision making, understanding Indigenous relationships and managing your local relationships, these are some of the training opportunities AMO is offering to assist you in your excelling at local leadership. [AMO roster of training](#).

Interested in streamlining your building permit approvals process? Or maybe enhancing your approach to planning and by-law enforcement? On December 7, join AMO's electronic permitting partner, [Cloudpermit](#), for an overview of the partnership, a demonstration of the cloud based system in action, as well as an interactive Q&A session with presenters. [Register today](#).

LAS

Municipal risk managers and their colleagues hope for smooth insurance renewals with modest changes to premium, coverage, and deductibles, but that isn't always the case. [Our blog outlines](#) what to look for when preparing your municipal insurance for renewal.

Be sure to check out Food Cycle Science Corporation under our [Canoe Procurement Group](#). They offer an exciting green-bin alternative for household composting which is taking the Canadian market by storm. [Contact Simon](#) to find out more.

Careers

[Director, Design and Engineering - Ministry of Transportation](#). Lead the development and implementation of the design and engineering program that ensures efficient performance of provincial highways and related infrastructure. Please [apply online](#), only, by November 30.

[Program Coordinator, Local Immigration Partnership, Bilingual - County of Simcoe](#). Responsible for facilitating, resourcing and supporting the development and implementation of capacity building activities. [Apply online](#) by December 9.

[Senior Director, Corporate Services & Finance - Federation of Canadian Municipalities](#). Responsible for the overall direction and leadership of the financial, accounting, enterprise risk, planning and reporting functions. [Apply online](#) by December 22.

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November 17, 2022

In This Issue

- 2022 Municipal Elections - post election analysis.
- Call for nominations to the ROMA Board of Directors.
- Ontario Municipal Partnership Fund allocations.
- EnAbling Change Funding applications now open.
- Don't miss ROMA Conference Keynote Dr. Thomas Homer-Dixon.
- Upcoming deadlines for ROMA 2023 Conference.
- AMO's iconic New Head of Council Training & New Councillor Training is back.
- AMO has your training needs covered.
- Webinar: A Risk & Claims Management System for municipalities.
- Cloudpermit webinar: An Electronic Permitting System for Municipalities.
- Canoe Vendor Spotlight: Gtechna.
- Careers: Kingston, MOT, ADSAB, Kitchener, Lambton County and Simcoe County.

AMO Matters

AMO worked with Municipal Clerks from across Ontario to provide insights into the hundreds of municipal elections that were held across Ontario on October 24. Post election analysis is now available [here](#). As of publishing this information, the post-election data is not final.

Please be advised that in accordance with the Rural Ontario Municipal Association's Policies and Procedures, ROMA is requesting nominations for Zone Representatives to the 2023-2027 ROMA Board of Directors. Nomination package [available here](#).

Provincial Matters

The Ministry of Finance has issued allocation notices for the [2023 Ontario Municipal Partnership Fund \(OMPF\)](#). Through OMPF, \$500 are distributed amongst 389 municipal governments across the province and provide unconditional operating support for local frontline services.

The EnAbling Change program [provides grants](#) for projects that show the value and benefits of accessibility through tools and educational resources. Applications for funding are open now until December 8.

Eye on Events

ROMA 2023: Breaking New Ground welcomes Dr. Thomas Homer-Dixon to address delegates as the Closing Keynote speaker on "Commanding Hope: The Power We Have to Renew a World" in Peril. Full conference information is located [here](#).

Early Bird [registration](#) for *ROMA 2023: Breaking New Ground* deadline has been extended to **Friday, December 2**. The deadline to [request a delegation meeting](#) with provincial Ministers is **Monday, November 28**. Full conference information is located [here](#).

AMO has modernized its training to reflect the realities, responsibilities, challenges and opportunities of municipally elected officials in today's context. Essential information on legislation, policy, roles, responsibilities and managing relationships are only some of the things attendees will gain insight and tools on. Register today for [New Head of Council](#) or [New Councillor](#) training.

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Interested in streamlining your building permit approvals process? Or maybe enhancing your approach to planning and by-law enforcement? On December 7, join AMO's electronic permitting partner, [Cloudpermit](#), for an overview of the partnership, a demonstration of the cloud based system in action, as well as an interactive Q&A session with presenters. [Register today](#).

LAS

We're pleased to welcome Gtechna to the [Canoe Procurement Group](#). Gtechna provides solutions for parking enforcement, license plate recognition, and ticket management. [Contact Simon](#) to learn more.

Careers/RFP

[Manager, Accounting Services - City of Kingston](#). Provides leadership and accountability in financial management. [Apply online](#) by December 9.

[Senior Issues Advisor - Ministry of Transportation](#). The ideal candidate will have experience developing issues products, a solid understanding of government issues, and sharp political acuity. [Apply online](#) by November 24.

[Manager of Finance - Algoma District Services Administration Board \(ADSAB\)](#). Seeking a strong communicator with excellent interpersonal skills, who can work effectively with all levels of staff, auditors, and external agencies. Apply to hrdepartment@adsab.on.ca by November 28.

[Director, Parks and Cemeteries - City of Kitchener](#). Responsible for planning, design, operations, maintenance and rehabilitation of parks, playgrounds and amenities, trails, horticulture, sports fields, forestry and cemeteries to ensure the safe, efficient and effective delivery of core services. [Apply online](#) by December 9.

[Communications Officer - Lambton County](#). Responsible for the development and implementation of external communication materials that promote the programs and services offered by the County Library system. [Apply online](#) by November 20.

[Technical Compliance Supervisor - County of Simcoe](#). Responsible for coordinating environmental monitoring programs, managing projects and contracts, and following through with related issues. [Apply online](#) by December 5.

Special Projects Supervisor - County of Simcoe. Responsible for implementing and updating the Solid Waste Management Strategy, supervising special projects and managing processing and transfer contracts. Apply online by December 5.

About AMO

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November 10, 2022

In This Issue

- Call for nominations to the ROMA Board of Directors.
- Ontario Municipal Partnership Fund allocations.
- EnAbling Change Funding applications now open.
- Update on IESO E-LT1 RFP procurement.
- ROMA 2023: Breaking New Ground: Program announcement.
- ROMA 2023 registration now open.
- ROMA 2023: Request ministerial delegation meetings.
- AMO's iconic New Head of Council Training & New Councillor Training is back.
- AMO's customized councillor training.
- AMO has your training needs covered.
- Webinar: A Risk & Claims Management System for municipalities.
- Cloudpermit webinar: An Electronic Permitting System for Municipalities.
- LAS presenting at speed enforcement event.
- Canoe vendor spotlight: NIU Toilet.
- Fixed Income in a Rising Interest Rate Environment - ONE Investment webinar.
- Register now - Rural transit workshops.
- Careers: Orillia, Loyalist, MOT, OMAA and Toronto.

AMO Matters

Please be advised that in accordance with the Rural Ontario Municipal Association's Policies and Procedures, ROMA is requesting nominations for Zone Representatives to the 2023-2027 ROMA Board of Directors. Nomination package [available here](#).

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The EnAbling Change program [provides grants](#) for projects that show the value and benefits of accessibility through tools and educational resources. Applications for funding are open now until December 8.

The IESO is extending the schedule for the Expedited Process (E-LT1 RFP). The final E-procurement materials will be published on December 6. Changes to the proposal submission date and contract award date of the E-LT1 procurement will be communicated shortly. For more information, visit the [LT RFP Community Engagement webpage](#).

Eye on Events

ROMA is pleased to announce nationally syndicated columnist, indigenous advocate and author, Jesse Wenthe as the 2023 Conference opening keynote speaker. Mr.

Wente will take delegates through his acclaimed novel, *Unreconciled: Family Truth and Indigenous Resistance to Life*. Click [here](#) for more information.

Registration for *ROMA 2023: Breaking New Ground*, January 22 - 24, 2023 is open. To register and for hotel and program information, [click here](#). For questions, contact events@ROMA.on.ca.

Delegates at *ROMA 2023: Breaking New Ground* can request to meet with provincial Ministers. Submit your request [here](#) by November 28, 2022. Register for the conference [here](#).

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LAS

LAS and our partner Conduent are excited to present at an [Automated Speed Enforcement](#) event hosted by Canoe partner, [TrafficLogix](#). Join us in Hamilton on November 17 at 8:30 am as we educate ourselves about all things ASE.

We're pleased to welcome NIU Toilet to the [Canoe Procurement Group](#). They offer mobile and permanent washroom solutions for your public community spaces and special events. [Contact Simon](#) to learn more.

ONE Investment

ONE Investment is hosting a webinar on November 17 collaborating with our external Portfolio Manager: MFS Investment Management "Fixed Income in a Rising Interest Rate Environment." To register and find what will be covered in the webinar, [click here](#).

Municipal Wire*

Later in November, the Ontario Public Transit Association is holding free in-person

rural transit workshops in Ottawa and Waterloo. Find more details, including how to register, [here](#).

Careers/RFP

Economic Development Coordinator - City of Orillia. Coordination of the Downtown Tomorrow Community Improvement Grant Program pre-consultations, presentations, public meetings, and marketing activities. [Apply online](#) by November 18.

CAO - Loyalist Township. Seeking a dynamic CAO with a proven record of accomplishment in achieving administrative, financial, and strategic planning excellence. Apply to Kartik Kumar at careers@lesp.ca by December 3.

ADM, Contract Management and Agency Oversight - Ministry of Transportation. The division will take a steadfast approach in delivering on the ministry's mandate to strengthen oversight and accountability with key agencies. [Apply online](#) by November 26.

Executive Director - Ontario Municipal Administrators' Association (OMAA). This is a newly defined role in that the position is evolving from part time to full time. Apply to maureen@omaa.on.ca by December 1.

Project Lead SWM - City of Toronto. Responsible for activities related to communications, engagement, consultation and outreach. [Apply online](#), quoting Job ID 32054, by December 6.

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November 3, 2022

In This Issue

- Call for nominations to the ROMA Board of Directors.
- MTO consultation on EV charging infrastructure.
- Ontario One Call Administrative Penalty Regime consultation.
- ROMA 2023 registration now open.
- ROMA 2023: Request ministerial delegation meetings.
- AMO's iconic New Head of Council Training & New Councillor Training is back.
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- AMO has your training needs covered.
- Webinar: A Risk & Claims Management System for municipalities.
- Pandemic recovery support for Municipal Health and Safety Programs.
- Canoe vendor spotlight: Laerdal Medical and Virage.
- LAS to present at upcoming Automated Speed Enforcement event.
- Fixed Income in a Rising Interest Rate Environment - ONE Investment webinar.
- Careers: Southwest Middlesex and Orillia.

AMO Matters

Please be advised that in accordance with the Rural Ontario Municipal Association's Policies and Procedures, ROMA is requesting nominations for Zone Representatives to the 2023-2027 ROMA Board of Directors. Nomination package [available here](#).

AMO issued [an initial response](#) and [press release](#) about the province's *More Homes Built Faster Act, 2022*. Analysis of [Bill 23](#) and the associated [Regulatory](#) and [ERO](#) postings is underway.

Provincial Matters

MTO is seeking feedback on improving public electric vehicle (EV) charging infrastructure in Ontario until November 6, 2022. Comments can be submitted [here](#).

MPBSD is seeking feedback on a draft administrative penalties regime for Ontario One Call until November 21, 2022. Comments can be submitted [here](#).

Eye on Events

Registration for *ROMA 2023: Breaking New Ground*, January 22 - 24, 2023 is now open. To register and for hotel and program information, [click here](#). For questions, contact events@ROMA.on.ca.

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Laerdal Medical supplies and Virage Simulation are now part of the [Canoe Procurement Group](#)! They are leading providers of both medical simulation equipment and education services such as CPR. [Contact Simon](#) to learn more.

LAS and our partner Conduent have been invited to present at an upcoming [Automated Speed Enforcement](#) event hosted by Canoe partner, [TrafficLogix](#). Join us in Hamilton on Thursday November 17 at 8:30 am as we educate ourselves about all things ASE.

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Careers/RFP

[Chief Administrative Officer - Municipality of Southwest Middlesex](#). Lead a skilled staff team in implementing Council's directions and be the primary policy advisor. Apply to mhenry@thamescentre.on.ca by November 25.

[City Clerk - City of Orillia](#). Responsible for planning, directing and administering all activities of the Clerk's Division. [Apply online](#) by January 3, 2023.

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November 10, 2022

SUBJECT: Consultations on Bill 23 More Homes Built Faster Act, 2022 (CS-12-22)

Please be advised that at its meeting held Tuesday, November 8, 2022, the Council of the City of Burlington approved the following resolution:

Whereas Bill 23, the More Homes Built Faster Act, 2022, if passed, will make substantial changes to multiple pieces of existing legislation and supporting regulations as part of Ontario's Housing Supply Action Plan for 2022-2023; and

Whereas, Ontario is in the midst of a housing affordability crisis. And the City of Burlington is committed to delivering housing options that meet the needs of current and future residents, at all stages of their life and that are attainable at all income levels; and

Whereas, the Province of Ontario through its MOU with the Association of Municipalities of Ontario has committed to prior consultation, that is informed to by the diversity of municipal governments benefits municipalities and Ontario and to cooperating with municipal governments in considering new legislation or regulations that will have a municipal impact; and

Whereas, introducing legislation that significantly affects municipal financing, infrastructure planning and funding, climate change strategies and staffing levels without meaningful consultation has the potential for unintended negative impacts to the municipalities and their ability to provide normal services; and

Whereas, both the Provincial and Federal governments have initiated conversations on how all three levels of government can collaborate to solve the housing crisis; and

Whereas, the current timing for input on these substantial changes in legislation and regulations is not adequate for the municipal sector to provide fulsome, effective, and constructive feedback or to identify the unintended consequences and serious implications that may arise from these changes that may ultimately frustrate the Provincial Government goal;

Therefore be it resolved that Burlington City Council requests that the Province of Ontario extend the comment period for all 30- and 31-day postings for feedback on potential legislative, regulatory, policy and other changes, to 66-day postings, to allow for fulsome municipal consultation; and

That a copy of this resolution be forwarded to the Honourable Doug Ford, Premier of Ontario, the Honourable Steve Clark, Minister of Municipal Affairs and Housing, Natalie Pierre, MPP Burlington, Effie Triantafilopoulos, MPP North-Burlington Oakville, the Honourable Parm Gill, Minister of Red Tape Reduction, Mike Schreiner, Leader of the Ontario Green Party and MPP Guelph, John Fraser, Interim Leader of the Ontario Liberal Party and MPP Ottawa South, Peter Tabuns, Interim Leader Ontario NDP Party and MPP Toronto-Danforth, Halton Region, Town of Halton Hills, Town of Oakville, Town of Milton, Association of Municipalities of Ontario, the Ontario Big City Mayors Caucus, BILD Halton Chapter, Burlington Chamber of Commerce, and the Federation of Canadian Municipalities.

If you have any questions, please contact me at extension 7702 or the e-mail address above.

Sincerely,

A handwritten signature in blue ink that reads "Kevin Arjoon".

Kevin Arjoon
City Clerk

November 15, 2022

Please be advised that during the regular Council meeting of November 8, 2022 the following motion regarding a response to the *More Homes Built Faster Act* (Bill 23) was carried:

RESOLUTION NO. 2022-448

DATE: November 8, 2022

MOVED BY: Councillor Hirsch

SECONDED BY: Councillor MacNaughton

WHEREAS; there has been an exceptionally small timeframe to comment on the *More Homes Built Faster Act* (Bill 23);

WHEREAS; the bulk of the changes contemplated in Bill 23 will be enacted by regulation;

WHEREAS; those regulations have been published on the government of Ontario website for comment by November 24, 2022;

AND WHEREAS; the following elements of Bill 23 and its proposed regulations are not in the best interest of The County:

- provision regarding inclusionary zoning for affordable housing has a proposed limit of only 5% of units in a subdivision of 10 or more units which should be increased to 15% to be effective.
- provisions regarding the *Heritage Act* which would have the effect of forcing municipalities to quickly make designation decisions on all properties currently on the heritage register.
- provisions relating to the *Conservation Authorities Act* which would have the effect of removing the Conservation Authority from providing effective and necessary comments on planning applications.
- provisions relating to the *Conservation Authorities Act* which would allow development in certain wetlands on an offset basis.
- proposed changes to municipal development charged, parkland, dedication levies, and community benefits charges that may contradict the goal of building more housing in the long-term.

THEREFORE, BE IT RESOLVED THAT; the Council of the Corporation of the County of Prince Edward advise the Provincial government that it does not support certain aspects of the More Homes Built Faster Act (Bill 23);

THAT; the Council of the Corporation of the County of Prince Edward direct the Mayor to submit objections with respect to the provisions listed above through the formal comment process within the timeframes for comment;

THAT; the Council of the Corporation of the County of Prince Edward advise the provincial government that it supports the submission made by Conservation Authorities in Ontario; and,

THAT; this resolution be shared with all 444 municipalities, FCM, AMCTO, AMO and Quinte Conservation.

CARRIED

Yours truly,

Catalina Blumenberg, **CLERK**





Clerks and Bylaw

November 17, 2022

SENT VIA E-MAIL TO:

Hon. Steve Clark
Minister of Municipal Affairs and Housing
Steve.Clark@pc.ola.org

Dear Minister Clark:

Re: Bill 23 "More Homes Built Faster Act, 2022"

On behalf of the Council of The Corporation of Norfolk County, please be advised that Council passed the following resolution at the November 16, 2022 Council-in-Committee meeting:

Resolution No. 13

Moved By: Mayor Martin

Seconded By: Councillor Columbus

WHEREAS on October 25, 2022, the Provincial government introduced Bill 23 known as the "More Homes Built Faster Act, 2022";

AND WHEREAS the overall stated purpose of Bill 23 is to introduce several legislative changes to increase housing supply throughout Ontario and to achieve the province's goal of 1.5 million homes over the next ten years;

AND WHEREAS the proposed changes include significant changes to six pieces of legislation including but not limited to development charges reform, diminished role of conservation authorities, removal of legislated planning responsibilities from some upper-tier municipalities, removal of public consultation in relation to subdivisions, adjusting the rights of appeal by third parties, and adjusting how growth-related capital infrastructure is paid for;

AND WHEREAS commenting timelines for these new proposed changes is constricted with some comments due on November 24, 2022, for many of the proposed changes;

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norfolkcounty.ca

AND WHEREAS given the enormity of the proposed changes and potential long-term financial impacts to municipalities, including Norfolk County, additional time is needed to review, engage, and analyze the proposal to provide informed feedback;

NOW THEREFORE BE IT RESOLVED THAT

1. the County formally request the Ministry of Municipal Affairs and Housing extend the commenting period for all components of the proposed Bill 23 to at least January 15, 2023 to allow for a more informed consultation period.
2. That the Mayor be directed to submit a letter on behalf of Norfolk County Council to the Ontario Minister of Municipal and Affairs MP, and local MPP, expressing concerns with the proposed legislation as detailed in staff memo CD-22-110, and the letter be circulated to all municipalities in the Province of Ontario.

Carried.

Should you have any questions regarding this matter or should you require additional information, please contact the Office of the County Clerk at 519-426-5870 x. 1261, or email: Clerks@norfolkcounty.ca.

Sincerely,

Teresa Olsen
County Clerk
Norfolk County

CC:

- Leslyn Lewis, M.P., Haldimand-Norfolk
leslyn.lewis@parl.gc.ca
- Bobbi Ann Brady, M.P.P., Haldimand-Norfolk
BABrady-CO@ola.org
- All Ontario municipalities

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Legislative Services
Michael de Rond
905-726-4771
clerks@aurora.ca

Town of Aurora
100 John West Way, Box 1000
Aurora, ON L4G 6J1

November 23, 2022

The Honourable Doug Ford, Premier of Ontario
Premier's Office, Room 281
Legislative Building, Queen's Park
Toronto, ON M7A 1A1

Delivered by email
premier@ontario.ca

Dear Premier:

Re: Town of Aurora Council Resolution of November 22, 2022; Re: Motion 7.2 – Mayor Mrakas – Opposition to Bill 23, More Homes Built Faster Act, 2022

Please be advised that this matter was considered by Council at its meeting held on November 22, 2022, and in this regard, Council adopted the following resolution:

Whereas Bill 23, the More Homes Built Faster Act, omnibus legislation that received first reading in the provincial legislature on October 25, 2022, proposes changes to nine Acts. Many of these proposed changes are significant and will restrict how municipalities manage growth through implementation of the official plan and the ability to provide essential infrastructure and community services; and

Whereas the effect of Bill 23 is that the Conservation Authority will no longer be able to review and comment on development applications and supporting environmental studies on behalf of a municipality; and

Whereas Bill 23 proposes to freeze, remove, and reduce development charges, community benefits charges, and parkland dedication requirements; and

Whereas Bill 23 will remove all aspects of Site Plan Control of some residential development proposals up to 10 units. Changes would also remove the ability to regulate architectural details and aspects of landscape design;

- 1. Now Therefore Be It Hereby Resolved That the Town of Aurora oppose Bill 23, More Homes Built Faster Act, 2022, which in its current state will severely impact environmental protection, heritage preservation, public participation, loss of farmland, and a municipality's ability to provide future services, amenities, and infrastructure, and negatively impact residential tax rates; and**

- 2. Be It Further Resolved That the Town of Aurora call upon the Government of Ontario to halt the legislative advancement of Bill 23, More Homes Built Faster Act, 2022 to enable fulsome consultation with Municipalities to ensure that its objectives for sound decision-making for housing growth that meets local needs will be reasonably achieved; and**
- 3. Be It Further Resolved That a copy of this Motion be sent to The Honourable Doug Ford, Premier of Ontario, The Honourable Michael Parsa, Associate Minister of Housing, The Honourable Steve Clark, Minister of Municipal Affairs and Housing, Peter Tabuns, Interim Leader of the New Democratic Party, local Members of Parliament Tony Van Bynen for Newmarket–Aurora and Leah Taylor Roy for Aurora–Oak Ridges–Richmond Hill, and all MPPs in the Province of Ontario; and**
- 4. Be It Further Resolved That a copy of this Motion be sent to the Association of Municipalities of Ontario (AMO) and all Ontario municipalities for their consideration.**

The above is for your consideration and any attention deemed necessary.

Yours sincerely,



Michael de Rond
Town Clerk
The Corporation of the Town of Aurora

MdR/lb

Copy: Hon. Michael Parsa, Associate Minister of Housing
Hon. Steve Clark, Minister of Municipal Affairs and Housing
Peter Tabuns, Interim Leader, New Democratic Party
Tony Van Bynen, MP Newmarket–Aurora
Leah Taylor Roy, MP Aurora–Oak Ridges–Richmond Hill
All Ontario Members of Provincial Parliament
Association of Municipalities of Ontario (AMO)
All Ontario Municipalities



November 23rd, 2022

Ministry of Municipal Affairs and Housing
College Park, 17th Floor
777 Bay Street
Toronto, Ontario
M7A 2J3

By E-Mail To: minister.mah@ontario.ca

ATTENTION: Honorable Minister Steve Clark

Dear Minister Clark:

RE: Resolution – Strong Mayors, Building Homes Act

Please be advised that the Council of the Corporation of the Township of Lanark Highlands passed the following resolution at their regular meeting held November 22nd, 2022:

Moved by Reeve McLaren

Seconded by Councillor Closs

THAT, the Council of the Township of Lanark Highlands supports the resolution from the Town of Gravenhurst regarding Strong Mayors;

AND THAT, this resolution be provided to the Minister of Municipal Affairs and Housing and to all Ontario Municipalities.

Carried

Sincerely,

Amanda Noël,
Clerk

Encls.

c.c. All Ontario Municipalities



Sent via Email

September 23, 2022

RE: TOWN OF GRAVENHURST RESOLUTION – STRONG MAYORS

At the Town of Gravenhurst Committee of the Whole meeting held on September 20, 2022, the following resolution was passed:

BE IT RESOLVED THAT the Correspondence from the Town of Wasaga Beach regarding Strong Mayors be received for information.

AND THAT a letter be sent to the Minister of Municipal Affairs and Housing outlining these proposed powers are not appropriate and to outline other ways for the province to institute housing and others matters.

AND FINALLY THAT this motion be circulated to all Ontario municipalities.

Sincerely,

J. G.

Jacob Galvao
Administrative Clerk II – Legislative Services
Town of Gravenhurst

November 15, 2022

Please be advised that during the regular Council meeting of November 8, 2022 the following motion regarding a response to the *Strong Mayors, Building Act*, (Bill 3) was carried:

RESOLUTION NO. 2022-446

DATE: **November 8, 2022**

MOVED BY: **Councillor Nieman**

SECONDED BY: **Councillor Roberts**

WHEREAS; the Government of Ontario, through the Minister of Municipal Affairs and Housing; has introduced Bill 3 which is described as "An Act to amend various statutes with respect to special powers and duties of heads of council" for the head of council of Toronto and Ottawa that will be expanded to include other growing municipalities;

WHEREAS; Council must work together in concert with the Mayor as a consensus-builder in order to accomplish local initiatives, and Bill 3 presents a very significant shift within the system of local governance in Ontario;

WHEREAS; this Bill will give Mayors additional authority and powers, and correspondingly take away authority and powers from councils and professional staff, which include but is not limited to giving the mayor the authority to propose and adopt the municipal budget, determine the organizational structure of the municipality, establish, dissolve and assign functions to committees, and veto decisions of Council;

WHEREAS; new section 284.2 to the *Municipal Act, 2001* provides that the Minister of Municipal Affairs and Housing may, by regulation, designate municipalities to which the strong mayor system will apply, thereby eroding municipal autonomy and independence while creating instability for council and municipal administration;

AND WHEREAS; these are surprising and unnecessary changes to the historical balance of power between a Mayor and Council, and which historically gave the final say in all matters to the will of the majority of the elected Council;

THEREFORE, BE IT RESOLVED THAT the Council of the Corporation of the County of Prince Edward strongly opposes these unnecessary changes to the *Municipal Act, 2001* and *Municipal Conflict of Interest Act*;



From the Office of the Clerk
The Corporation of the County of Prince Edward
T: 613.476.2148 x 1021 | F: 613.476.5727
clerks@pecounty.on.ca | www.thecounty.ca

THAT Council further directs the Clerk to ensure that a copy of this resolution be provided to the Premier of Ontario, the Minister of Municipal Affairs and Housing, MPP Todd Smith, all 444 municipalities, FCM, AMCTO, and AMO.

CARRIED

Yours truly,

A handwritten signature in black ink, appearing to read "Catalina Blumenberg".

Catalina Blumenberg, **CLERK**





VIA EMAIL

Office of the Regional Chair
1151 Bronte Road
Oakville ON L6M 3L1

November 23, 2022

The Honourable Sylvia Jones
Minister of Health
777 Bay St. 5th Floor
Toronto ON
M7A 2J3
sylvia.jones@ontario.ca

Dear Minister Jones:

Re: Role of Halton Region in the Ontario Health Team Landscape

Thank you again for meeting with Halton Region's delegation at the recent Association of Municipalities of Ontario (AMO) conference to discuss the Region's shared priorities with the Provincial Government.

As was noted, Halton Region has key leadership roles with the two Ontario Health Teams (OHTs) in Halton region – Burlington OHT and Connected Care Halton OHT. Halton Region believes that there is a strong value proposition for the Region to remain in a leadership role with the OHTs as there are benefits for Halton Region, the OHTs, the Province and the community. As a partner at the OHT table, Halton Regional staff provide in-kind contributions through their participation, expertise, and advice.

The future direction, responsibilities and funding mechanisms of the OHTs remains unclear. As such, Halton Region engaged in discussions with community stakeholders to prepare a discussion paper that would articulate and provide direction related to Halton Region's relationship to and role within OHTs. This paper also positions Halton Region to respond to the anticipated formalization of governance for OHTs later this year. Please find attached for your information the resulting discussion paper, "Role of Halton Region in the Ontario Health Team Landscape Discussion Paper."

Through this exercise, the value proposition and potential future role of Halton Region in the OHT model was identified. Clearly articulated strategic directions were also set that will guide Halton Region's role in the OHTs moving forward including the opportunity to strengthen links between the local OHTs, Halton's Community Safety and Well-Being Plan and Halton Region programs. It is important to strengthen these links as the objective of Halton's Community Safety and Well-Being Plan is to reduce the need for emergency response in the community by focusing and investing in social development, prevention and risk intervention. It also outlines a model for collaboration, planning and action to identify and address system-level issues that impact safety and well-being in Halton, particularly among priority populations that may be more vulnerable to negative health or social outcomes.

Regional Municipality of Halton

HEAD OFFICE: 1151 Bronte Rd, Oakville, ON L6M 3L1
905-825-6000 | Toll free: 1-866-442-5866

As a result of this work, at the Halton Regional Council meeting held Wednesday, November 9, 2022, Regional Council adopted the following resolution through report No. CA-08-22:

THAT the "Role of Halton Region in the Ontario Health Team Landscape Discussion Paper" appended to Report No. CA-08-22 as Attachment #1 be received for information.

THAT a copy of the "Role of Halton Region in the Ontario Health Team Landscape Discussion Paper" be sent to the Ontario Minister of Health, Halton's Members of Provincial Parliament and the Association of Municipalities of Ontario for their information.

As outlined above, there is an opportunity to work together in the short-term to take action on key priorities related to the Ontario Health Team landscape. I look forward to working with you to ensure that Halton and Ontario remain a great place to live, work, raise a family and retire.

Should you or Ministry staff wish to meet with Halton Region to discuss the results of this work further, we would be happy to do so.

Sincerely,



Gary Carr
Regional Chair

Att:

1. Report No. CA-08-22, "Role of Halton Region in the Ontario Health Team Landscape Discussion Paper"
2. Attachment #1 to Report No. CA-08-22, "Role of Halton Region in the Ontario Health Team Landscape Discussion Paper"

CC:

The Honourable Ted Arnott, MPP, Wellington-Halton Hills
The Honourable Parm Gill, MPP, Milton
Stephen Crawford, MPP, Oakville
Natalie Pierre, MPP, Burlington
Effie Triantafilopoulos, MPP, Oakville North – Burlington
Kevin Arjoon, City Clerk, City of Burlington
Valerie Petryniak, Town Clerk, Town of Halton Hills
Meaghen Reid, Town Clerk, Town of Milton
Vicki Tytaneck, Town Clerk, Town of Oakville
Brian Rosborough, Executive Director, Association of Municipalities of Ontario



The Regional Municipality of Halton

Report To:	Regional Chair and Members of Regional Council
From:	Jane MacCaskill, Chief Administrative Officer
Date:	November 9, 2022
Report No:	CA-08-22
Re:	Role of Halton Region in the Ontario Health Team Landscape Discussion Paper

RECOMMENDATION

1. THAT the “Role of Halton Region in the Ontario Health Team Landscape Discussion Paper” appended to Report No. CA-08-22 as Attachment #1 be received for information.
2. THAT a copy of the “Role of Halton Region in the Ontario Health Team Landscape Discussion Paper” be sent to the Ontario Minister of Health, Halton’s Members of Provincial Parliament and the Association of Municipalities of Ontario for their information.

REPORT

Executive Summary

- In 2019, two local Ontario Health Teams (OHTs) in Halton region were approved as part of the first cohort of a total of 30 OHTs in the province.
- In 2020, Halton Region entered into Memoranda of Understanding (MOUs) with both the Burlington OHT and the Connected Care Halton OHT (Oakville, Milton and Halton Hills) with Halton Region taking on key leadership roles.
- The Provincial Government has indicated that guidance will be provided this fall to OHTs regarding their future governance models and accountabilities.
- In preparation for discussions regarding the future governance of the OHTs and in support of the upcoming update to the Region's Strategic Plan, staff have prepared a discussion paper titled “Role of Halton Region in the Ontario Health Team Landscape Discussion Paper”.

Background

The purpose of this report is to provide Regional Council with an update on staff's work within the OHT framework, and to provide the "Role of Halton Region in the Ontario Health Team Landscape Discussion Paper" for their information.

The *People's Health Care Act, 2019*, introduced the framework for the OHTs to organize and deliver local health care services. The goals of the legislation are to organize health services providers to work as one coordinated team, focused on patients and specific local needs, and, to improve the patient experience while strengthening local service integration and coordination.

The early work of the Halton Region Health and Social Services Planning Committee positioned Halton Region to participate in the applications for two local OHTs covering the Region of Halton geography. In December 2019, both OHT applications in Halton Region were approved as part of the first cohort of a total of 30 OHTs across the province. In 2020, Halton Region entered into MOUs with both the Burlington OHT and the Connected Care Halton OHT (Oakville, Milton and Halton Hills) which identify key leadership roles with these OHTs. Halton Region is a member of the Steering Committee for the Burlington OHT and the Collaborative Committee for the Connected Care Halton OHT.

In Report CA-13-19: Ontario Health Team Application Process, Regional Council approved the Region's involvement in the OHTs, and Council was advised through a memorandum dated October 16, 2019, on the application process for the two local OHTs. Since that time, Halton Region staff have been actively participating with the two local OHTs and have been an integral component in, the implementation of integrated services and programs to benefit the residents of the Region of Halton.

Discussion

The Provincial Government has indicated that guidance will be provided to OHTs in late 2022 regarding their governance models. While there continues to be uncertainty regarding the future direction, responsibilities and funding of the OHTs, Halton Regional staff believe that there is a strong value proposition for the Region to remain in a leadership role with the OHTs as there are benefits for Halton Region, the OHTs, the Provincial Government and the community. Staff have prepared a discussion paper that details the value proposition titled "Role of Halton Region in the Ontario Health Team Landscape Discussion Paper" to support on-going discussions (Attachment #1 to CA-08-22).

The discussion paper positions Halton Region to provide input into the discussions surrounding the formalization of governance for OHTs later this year. It also identifies the

following four value propositions for Halton Region to remain in a leadership role with the OHTs:

1. Strong alignment with Halton Region's commitment to Community Well-being.
2. Regional services are integral to a population health management approach.
3. Halton Region, together with community partners, plays a critical role in addressing the social determinants of health and advancing health equity including through Halton's Community Safety and Well-Being Plan.
4. Halton Region makes significant funding investments into the health system.

Based on these value propositions and Council's approval, strategic directions have been identified and will guide Halton Region's role in the OHTs moving forward. Halton Region will:

1. Commit to continue its leadership roles for the Burlington OHT and the Connected Care Halton OHT.
2. Strengthen links between the local OHTs, Halton's Community Safety and Well-Being Plan and Halton Region programs.
3. Champion consistency of health services delivery for all Halton residents.
4. Be a valued partner with the Provincial Government in the integration and transformation of human services.

The opportunity to strengthen the links between the local OHTs, Halton's Community Safety and Well-Being Plan and Halton Region's programs and services is important. This will reduce the need for emergency response in the community by focusing and investing in social development, prevention and risk intervention, particularly among priority populations that may be more vulnerable to negative health or social outcomes.

Halton Region's continued involvement in the local OHTs, including the work related to the above-noted strategic directions, will be considered in the development of the Region's 2023-2026 Strategic Business Plan.

Association of Municipalities of Ontario Delegation

At the Association of Municipalities of Ontario (AMO) conference held in August, the Regional Chair, Mayors of Halton's Local Municipalities, and AMO President and Regional Councillor Best, participated in a delegation meeting with Sylvia Jones, Minister of Health, to discuss Halton Region's health related shared priorities with the Provincial Government. At this meeting, the Halton delegation provided Minister Jones with an advocacy document (Attachment #2 to CA-08-22), which highlights Halton Region's position on key topics including the role the Region plays in OHTs.

The advocacy document requested that the Provincial Government and Ontario Health recognize the value proposition for municipal leadership in the OHTs including the significant role of municipalities in funding the health system as they consider the future governance of OHTs. It also requested that Provincial investments in key health services delivered by Halton Region including public health, long-term care and paramedic

services be dedicated and predictable in order to meet the needs of the community. Halton Region further requested that the Provincial Government and Ontario Health establish standards for the OHTs including those related to technology, data sharing and governance. Such standards would promote consistency of service delivery for residents and minimize duplication of efforts, particularly where there are multiple OHTs within a municipality or region.

Next Steps

Once received by Regional Council, the final discussion paper will be sent to the Minister of Health and their staff for their consideration as part of OHT governance discussions.

FINANCIAL/PROGRAM IMPLICATIONS

There are no financial/program implications associated with the approval of the discussion paper. Any financial considerations related to Halton Region's ongoing collaboration with the local OHTs are included in the Region's annual operating budget.

Respectfully submitted,



Lynne Simons
Director, Strategic Policy & Government
Relations

Approved by



Jane MacCaskill
Chief Administrative Officer

If you have any questions on the content of this report,
please contact:

Lynne Simons

Tel. # 6008

Attachments: Attachment #1 – Role of Halton Region in the Ontario Health Team Landscape Discussion Paper
Attachment #2 – Advocating for a Strong Halton

Role of Halton Region in the Ontario Health Team Landscape Discussion Paper

September 19, 2022



CONTENTS



- 1 Report Objectives
- 2 Background
- 3 Value Proposition
- 4 Risks
- 5 Strategic Directions
- 6 Appendices
 - Case Studies
 - Acknowledgments

DRAFT

Discussion Paper Objectives



Goal

To articulate and provide direction related to Halton Region's relationship to and role within Ontario Health Teams (OHTs). This report will also position Halton Region to respond to the anticipated formalization of governance for OHTs later this year.



Objectives

- Identification of the value proposition and potential future role of Halton Region in the OHT model.
- Clearly articulated strategic directions to guide Halton Region's role in the OHTs moving forward.



BACKGROUND

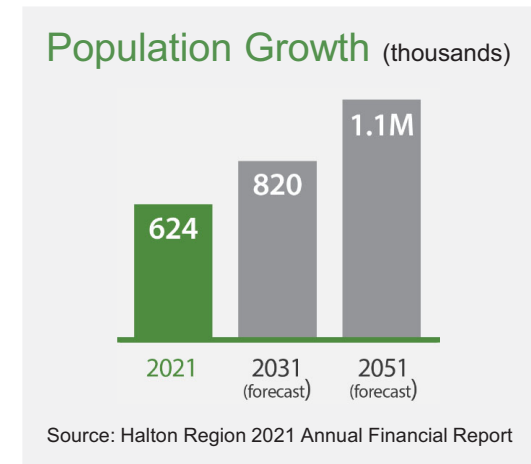
BACKGROUND

Halton Region Snapshot



Our programs and services

-  Business services and economic development
-  Paramedic services
-  Children's services
-  Public health programs and services
-  Emergency planning
-  Regional roads and transportation
-  Financial assistance
-  Services for seniors
-  Housing services
-  Waste management
-  Infrastructure and construction
-  Wastewater treatment and collection
-  Land use planning and growth management
-  Water purification and distribution



BACKGROUND

The Evolution of OHTs in the Region of Halton



Halton Region had been working closely with the local hospitals and the LHINs through the Halton Region Health and Social Services Planning Committee since 2016 with a goal of improving access, navigation and delivery of health and social services for patients within the region of Halton.



On April 18, 2019, the Provincial Bill 74, *The People's Health Care Act, 2019*, received Royal Assent. The stated goal of the legislation is to organize health services providers to work as one coordinated team, focused on patients and specific local needs, to improve the patient experience while strengthening local service integration and coordination.



The legislation established Ontario Health through the consolidation of 20 health services agencies including the LHINs. It also introduced the framework for OHTs to organize and deliver local health services.



The early work of the Halton Region Health and Social Services Planning Committee positioned Halton Region to participate in the applications for two local OHTs covering the region of Halton geography (it should be noted that, at this time, the recommended size of OHTs was less than 300,000 which resulted in the two applications in Halton Region).

BACKGROUND

The Evolution of OHTs in the Region of Halton



Both OHT applications in Halton Region were approved as part of the first cohort of a total of 30 OHTs in the province. A 2020 report by the Health System Performance Network (HSPN) indicated that one-half of the OHTs in the first cohort included representation from municipalities in 2020. The participation by the municipal sector continues to vary across the province.

In 2020, Halton Region entered into Memorandums of Understanding (MOUs) with both the Burlington OHT and the Connected Care Halton OHT (Oakville, Milton and Halton Hills) and is a member of the Steering Committee for the Burlington OHT and the Collaborative Committee for the Connected Care Halton OHT.

The Provincial Government has indicated that guidance will be provided to OHTs regarding their future governance models and accountabilities. To fulfil their mandate and targeted outcomes, it will be necessary for OHTs to have legal status going forward to effectively hire staff, enter into contracts and receive funding.



VALUE PROPOSITION



VALUE PROPOSITION

This section summarizes how Halton Region can provide value to the OHTs and how the OHTs can provide value to Halton Region.

- 1** Strong alignment with Halton Region's commitment to Community Well-Being.
- 2** Regional services are integral to a population health approach.
- 3** Halton Region, together with community partners, plays a critical role in addressing the social determinants of health and advancing health equity including through Halton's Community Safety and Well-Being Plan.
- 4** Halton Region makes significant funding investments in health and social services.

1

VALUE PROPOSITION

Strong alignment with Halton Region's commitment to Community Well-Being.

Community Well-Being is one of the five priority areas identified in the Halton Region 2019-2022 Strategic Business Plan (Strategic Business Plan). The focus is on collaborating with partners to deliver programs, services and supports that the community needs to be safe and healthy.



Planning and Growth Management

Ensuring that the necessary infrastructure and services are in place to maintain the high quality of life as the region continues to grow.



Transportation and Infrastructure

Investing and delivering on capital improvements that provide efficient and safe transportation options and maintain infrastructure in a state-of-good-repair.



Community Well-Being

Collaborating with partners to deliver the programs, services and supports that the community needs to be safe and healthy.



Environmental Sustainability and Climate Change

Protecting and enhancing the natural environment and reducing our collective carbon footprint to mitigate the impacts of climate change.



Effective Government

Transforming service delivery through innovation, technology and process improvements. Maintaining a strong financial position is critical for the future.

1

VALUE PROPOSITION

Strong alignment with Halton Region's commitment to Community Well-Being.

The vision of the OHTs to integrate care through population health and equity approaches strongly aligns with Halton Region's objectives related to Community Well-Being in the Strategic Business Plan.

Community Well-Being Objectives



Partner to deliver additional assisted and affordable housing



Deliver provincial programs to support families and individuals



Partner to respond to the needs of older adults



Collaborate on initiatives to support the health, safety and well-being of the community



Prevent illness and improve the health of residents while reducing health inequities



Promote emergency preparedness

2

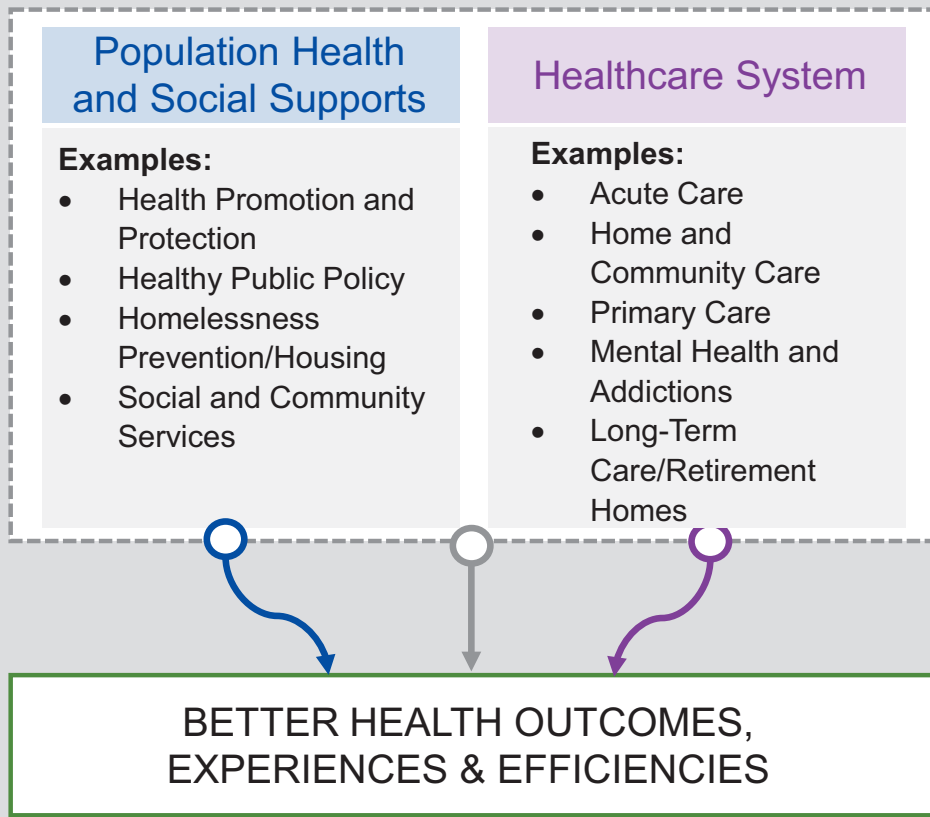
VALUE PROPOSITION

Regional services are integral to a population health approach.

Population Health Approach

- The OHTs are expected to take a population health approach aimed at improving the health of the entire population they serve while reducing health inequities among population groups to achieve better health outcomes and reduce demands on the health system.
- This requires taking a broader perspective, beyond the traditional health system, to focus on health promotion, health protection and the social determinants of health.

Elements of a Population Health Approach



2

VALUE PROPOSITION

Regional services are integral to a population health approach.

In-Scope Services for OHTs

- Provincial guidance documents for OHTs indicate the following full and coordinated continuum of services will be offered by OHTs including various services delivered by Halton Region:
 - Primary Care
 - Secondary Care
 - **Home Care***
 - **Community Support Services***
 - Mental Health and Addictions
 - **Health Promotion and Disease Prevention***
 - Rehabilitation and Complex Care
 - Palliative Care
 - **Supportive Housing, Long-Term Care*** and Retirement Homes
 - Long-Term Care Placement
 - **Emergency Health Services***
 - Laboratory and Diagnostic Services
 - Midwifery Services
 - **Other social and community services as needed***

* Services delivered by Halton Region



2

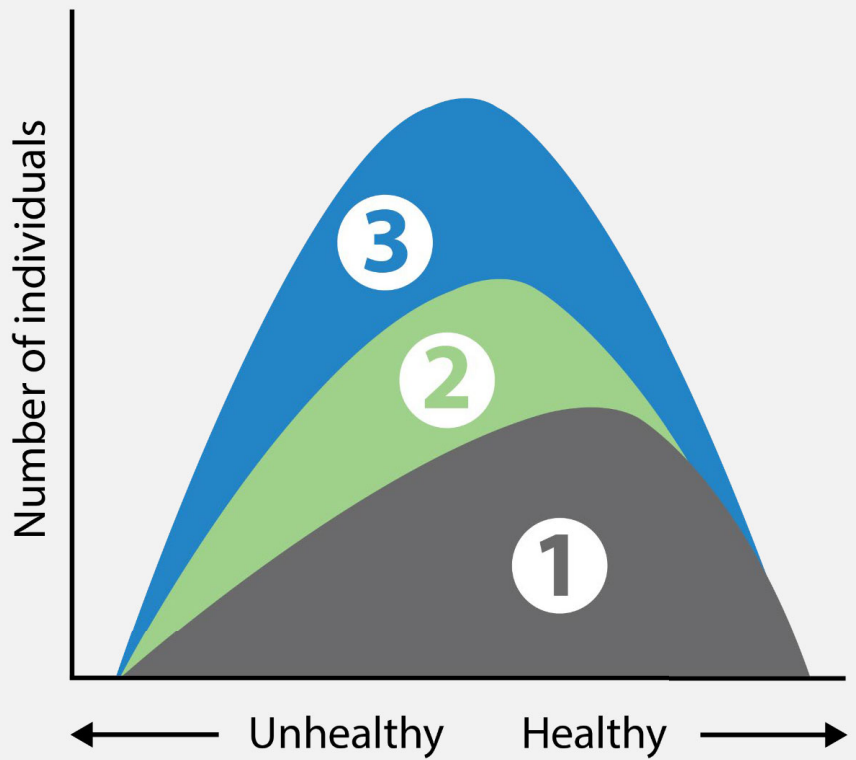
VALUE PROPOSITION

Regional services are integral to a population health approach.

Population Health Approach

This model is used to describe population health approach for OHTs. Traditionally health-related care has focused on the acute care system. Health system transformation requires increased focus on prevention, promotion and action to address the social determinants of health.

- 1 Timely access to high-quality acute care services. Reacts to acute health needs 'one-by-one'.
- 2 Proactive management of health risks and ongoing conditions. Uses an equity lens and addresses barriers.
- 3 Focus is on social determinants of health.



Source: McMaster RISE brief 6, February 2020

2

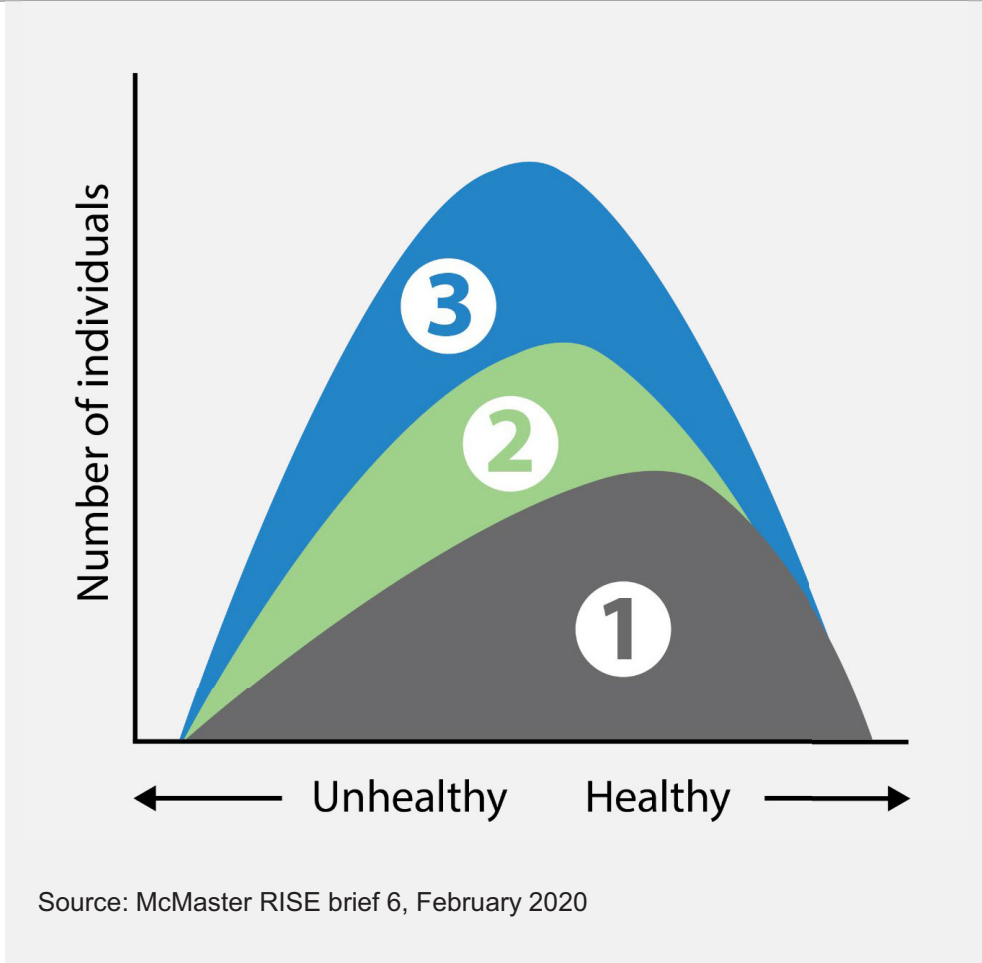
VALUE PROPOSITION

Regional services are integral to a population health approach.

Regional Services and the Population Health Approach

Halton Region provides services in each area of the population health model. Many of these services are focused on population-based policies and interventions which brings a unique and important perspective to the work of the OHTs.

- 1 Care for Acute Health Problems**
 - Paramedic Services
 - Sexual Health Clinics
 - Long-Term Care
- 2 Clinical Population Health Management**
 - Community Paramedicine
 - Outbreak Management
 - Immunization Services
 - Healthy Babies/Healthy Children
- 3 Population-based Policies and Interventions**
 - Assisted and Supportive Housing
 - Financial Supports
 - Children’s Services
 - Homelessness Prevention
 - Public Health Surveillance and Policy
 - Health Promotion and Disease Prevention
 - Smoking legislation and by-laws
 - Healthy Public Policy (Planning, Climate Change, Clean Water, Waste Management)
 - Community Safety and Well-Being



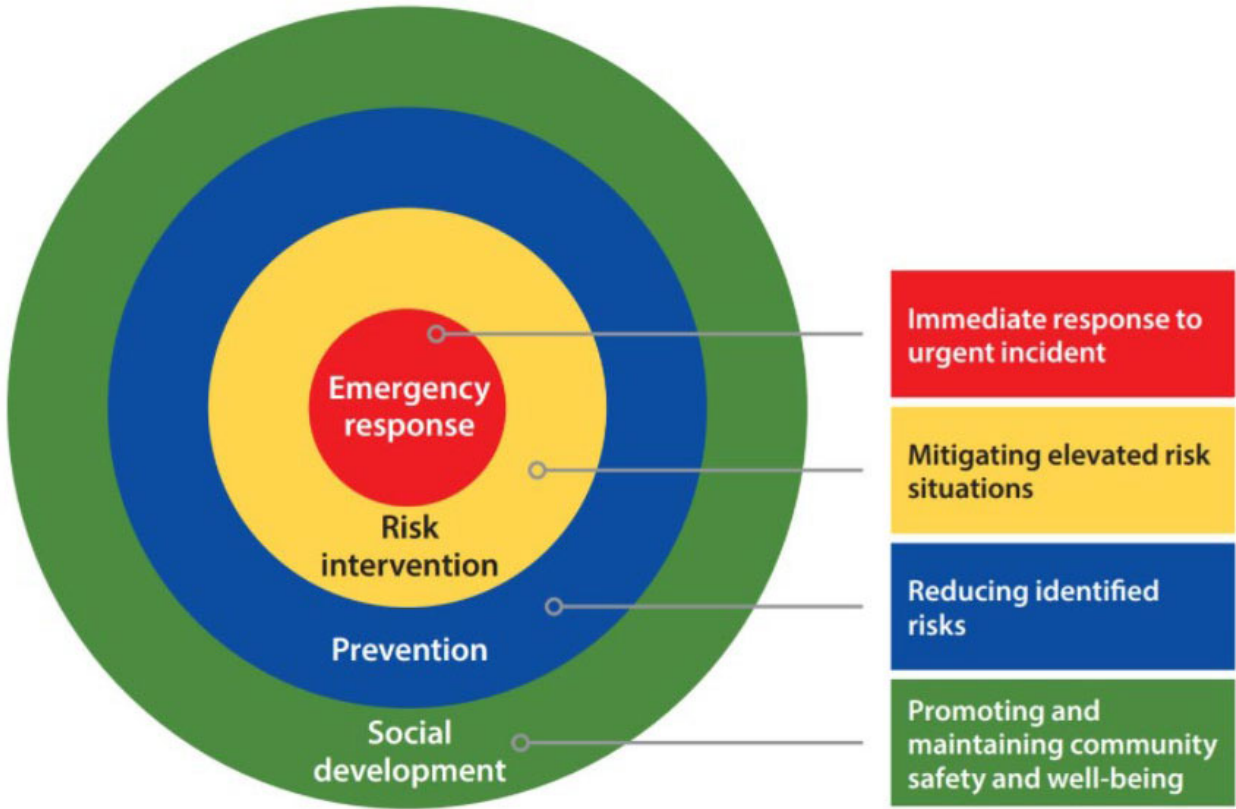
3

VALUE PROPOSITION

Halton Region, together with community partners, plays a critical role in addressing the social determinants of health and advancing health equity including through Halton's Community Safety and Well-Being Plan.

Halton's Community Safety and Well-Being Plan

The objective of Halton's Community Safety and Well-Being Plan is to reduce the need for emergency response in the community by focusing and investing in social development, prevention and risk intervention. Halton Region is required by Provincial legislation to have a Community Safety and Well-Being Plan.



3

VALUE PROPOSITION

Halton Region, together with community partners, plays a critical role in addressing the social determinants of health and advancing health equity including through Halton’s Community Safety and Well-Being Plan.

Halton’s Community Safety and Well-Being Plan

Halton’s Community Safety and Well-Being Plan, originally approved in 2018, outlines a model for collaboration, planning and action to identify and address system-level issues that impact safety and well-being in Halton region, particularly among priority populations that may be more vulnerable to negative health or social outcomes.



Health

A community where everyone is supported to reach both physical and mental well-being.



Safety

A community where everyone can go about their daily activities without risk or fear of harm.



Community Well-Being

A community where everyone is connected and engaged with a vibrant, healthy environment and strong social supports.

3

VALUE PROPOSITION

Halton Region, together with community partners, plays a critical role in addressing the social determinants of health and advancing health equity including through Halton’s Community Safety and Well-Being Plan.

Community Safety and Well-Being Action Tables

Action tables have been established to address priority issues identified by the community. Significant progress has been made in many areas. These priorities are closely aligned with the priority populations identified by the OHTs including mental health and seniors.

Health



Crisis Mental Health Services: Crisis mental health services for all in Halton

Dual Diagnosis: Support for children and youth with a developmental disability and a mental health issue

Food Insecurity: A coordinated approach to addressing food insecurity

Alcohol: Reducing harmful alcohol consumption

Opioids: Addressing opioid use and related harms

Youth Mental Health: Enhancing access to mental health supports for children and youth

Safety




Intimate Partner Violence: Access to supports for individuals experiencing intimate partner violence

Sexual Assault: Improving the response to survivors of sexual assault

Building Safer Communities: Supporting community-led prevention and intervention initiatives that address gun and gang violence

Community Well-being



Homelessness Prevention: Creating a more coordinated approach to homelessness

Senior Community Wellness Hub: Providing holistic health and social services based on members’ health, social and wellness goals

Older Adult Isolation: Reducing social isolation among older adults

COVID-19: Coordination during the COVID-19 pandemic

Youth Transitioning From Care: Support for youth transitioning from the care of child welfare services

3

VALUE PROPOSITION

Halton Region, together with community partners, plays a critical role in addressing the social determinants of health and advancing health equity including through Halton’s Community Safety and Well-Being Plan.

Community Leadership

The following organizations participate as senior leaders in the governance of Halton’s Community Safety and Well-Being Plan:

- Burlington OHT
- City of Burlington
- Connected Care Halton OHT
- Conseil Scolaire Viamonde
- Halton Catholic District School Board
- Halton Children’s Aid Society
- Halton District School Board
- Halton Healthcare (Georgetown Hospital, Milton District Hospital and Oakville Trafalgar Memorial Hospital)
- Halton Regional Police Service
- Halton Regional Police Services Board
- Halton Region
- Halton Region Public Health
- Halton Region Social & Community Services
- Joseph Brant Hospital
- Ontario Health West Region
- Ontario Health Central Region
- Town of Halton Hills
- Town of Milton
- Town of Oakville

3

VALUE PROPOSITION

Halton Region, together with community partners, plays a critical role in addressing the social determinants of health and advancing health equity including through Halton's Community Safety and Well-Being Plan.

Community Partners

Halton Region has established or strengthened relationships with community partners through the work of the Community Safety and Well-Being Action Tables. The following organizations have participated or are participating on an Action Table:

- Acclaim Health
- Acton Food Share
- Alcohol and Gaming Commission of Ontario
- Alzheimer Society of Hamilton Halton
- Bob Rumball Canadian Centre of Excellence for the Deaf
- Bridging the Gap Halton
- Burlington Fire Department
- Burlington Food Bank
- Burlington OHT
- Burlington Salvation Army
- Canadian Mental Health Association (CMHA), Halton Region Branch
- Centralized West Specialized Developmental Services
- Centre for Innovation in Peer Support
- Centre for Skills Development
- Children's Aid Society of Halton
- City of Burlington
- Community Development Halton
- Community Youth Program
- Connected Care Halton OHT
- Country Heritage Park
- Distress Centre Halton
- Elder Abuse Prevention Ontario
- Food for Life
- Food4Kids
- Georgetown Bread Basket
- Halton ADAPT
- Halton Alcohol Drug and Gambling Assessment Prevention and Treatment (ADAPT)
- Halton Catholic District School Board
- Halton Community Legal Services
- Halton Developmental Services Planning Table
- Halton District School Board
- Halton Food for Thought
- Halton Healthcare
- Halton Housing Help Centre
- Halton Industry Education Council (HEIC)
- Halton Multicultural Council
- Halton Region Public Health
- Halton Region Social and Community Services
- Halton Regional Police Services
- Halton Violence Prevention Council

3

VALUE PROPOSITION

Halton Region, together with community partners, plays a critical role in addressing the social determinants of health and advancing health equity including through Halton’s Community Safety and Well-Being Plan.

Community Partners – cont’d

Halton Region has established or strengthened relationships with community partners through the work of the Community Safety and Well-Being Action Tables. The following organizations have participated or are participating on an Action Table:

- Halton Women’s Place
- Hamilton Niagara Haldimand Brant LHIN
- HMC Connections
- Home Suite Hope
- Joseph Brant Hospital
- Kerr Street Mission
- Kerry’s Place Autism Services
- Links2Care
- Milton Community Resource Centre (MCRC) Infant Food Bank
- Milton Halal Food Bank
- Milton Salvation Army
- Milton Transitional Housing
- Ministry of the Attorney General
- Mississauga Halton Health Links
- Mississauga Halton LHIN
- Nelson Youth Centres
- Nina’s Place
- Oak Park Neighbourhood Centre (OPNC)
- Oakville Community Foundation
- Open Doors at St. Christopher’s Church
- Radius
- Radius Child & Youth Services
- Reach Out Centre for Kids (ROCK)
- Restorations Canada
- Salvation Army
- Sexual Assault & Violence Intervention Services (SAVIS)
- Sheridan College
- SHIFRA Homes
- STRIDE
- Summit Housing & Outreach
- Support & Housing Halton
- THRIVE Counselling
- Town of Halton Hills
- Town of Milton
- Town of Oakville
- United Way Halton & Hamilton
- Wellington Square United Church
- Wesley Urban Ministries
- Woodview Mental Health & Autism Services
- YMCA of Oakville

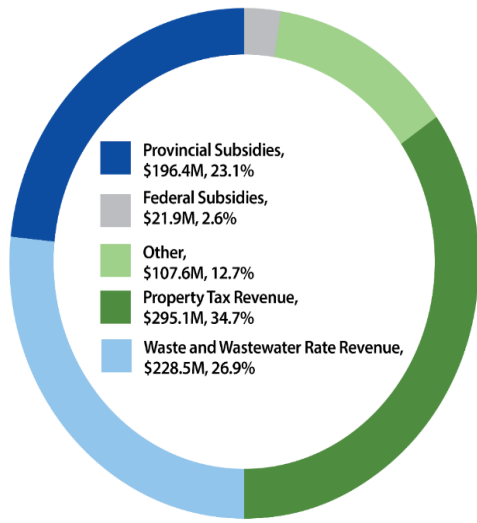
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VALUE PROPOSITION

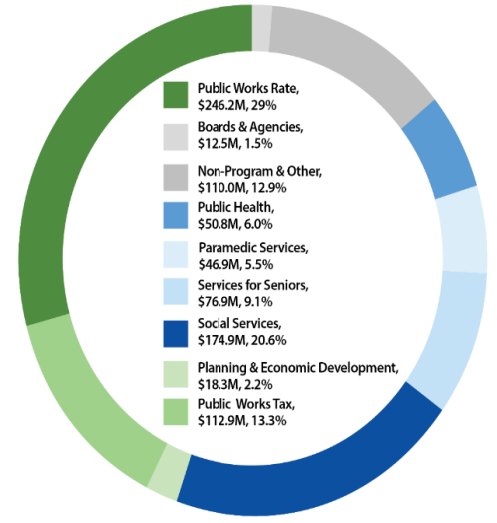
Halton Region makes significant funding investments in health and social services.

- Halton Region provides a wide-range of services to the community and has a total annual operating budget of \$850M.
- Over \$350M or approximately 40% of Halton Region’s operating budget funds health and social services.
- Regional property taxes fund \$120.2M or approximately 34% of budget for health and social services. Property taxes fund:
 - Ministry of Health supported services – \$42.6M
 - Social Services – \$57.2M
 - Long-Term Care – \$20.5M

2022 Budget Tax & Rate Gross Operating Revenues by Funding Source \$849.5M



2022 Budget Tax & Rate Gross Operating Expenditures by Program \$849.5M



Figures may not add due to rounding.

4

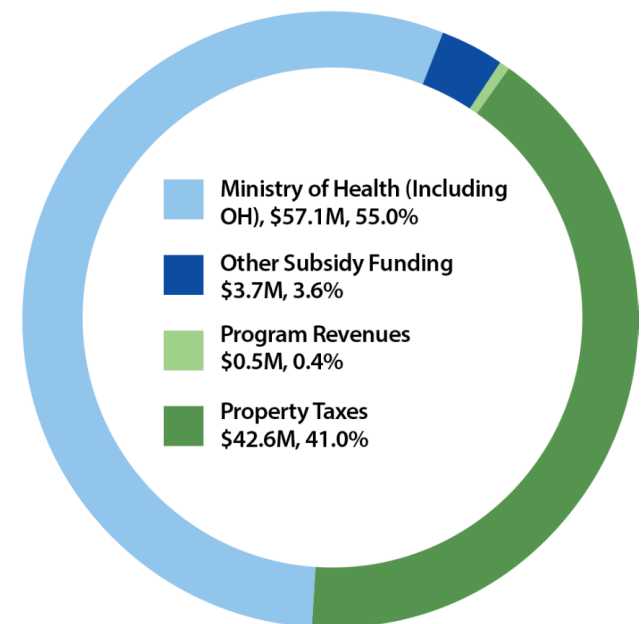
VALUE PROPOSITION

Halton Region makes significant funding investments in health and social services.

Ministry of Health Supported Services

- Halton Region delivers several Ministry of Health supported services with a total budget of \$103.8M including:
 - Public Health
 - Paramedic Services
 - Seniors Support Services
- Halton Region funds **\$42.6M** or 41% of the total Ministry of Health Supported Services **from property taxes**.
- In addition, Halton Region provides **\$1.2M from property taxes** to Halton Healthcare to fund much needed mental health services in north Halton. Delivery of these services were transferred from Halton Region to Halton Healthcare as part of a service integration initiative.

Total Ministry of Health Supported Services 2022 Budget \$103.8M



Figures may not add due to rounding.

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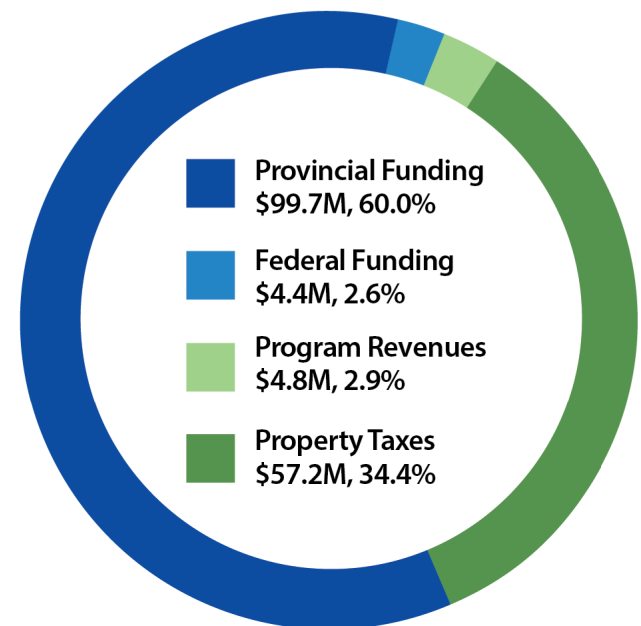
VALUE PROPOSITION

Halton Region makes significant funding investments in health and social services.

Social Services and Long-Term Care

- Halton Region also contributes **\$57.2M** in property tax funding of the total \$166.1M to services that directly impact the social determinants of health including:
 - **Employment and Social Services** – Ministry of Children, Community and Social Services, Ministry of Labour, Training and Skills Development
 - **Housing** – Ministry of Municipal Affairs and Housing
 - **Children’s Services** – Ministry of Education, Ministry of Children, Community and Social Services
- Halton Region also contributes **\$20.5M in property tax funding** to the operation of three Long-Term Care Homes.

Total Social Services (Ontario Works, Housing, Children’s Services) 2022 Budget \$166.1M



4

VALUE PROPOSITION

Halton Region makes significant funding investments in health and social services.

Halton Region Community Investment Fund

- The Halton Region Community Investment Fund provides one-year and multi-year grants to support non-profit human services programs that enhance the health, safety and well-being of Halton residents.
- In 2022, Halton Region committed funding of **\$3,750,000**, including \$1.4M for health services, through 74 grants to deliver programs and initiatives including:



Income and social protection
\$377,320



Learning opportunities for low income/vulnerable persons
\$285,883



Employment and job insecurity
\$134,449



Food security **\$583,687**



Housing, homelessness prevention **\$769,196**



Early childhood development
\$37,109



Social inclusion **\$788,381**



Navigation to health care and/or provision of wellness programs **\$778,444**



4

VALUE PROPOSITION

Halton Region makes significant funding investments in health and social services.

Community Partners

Halton Region has established relationships with many community partners through both Halton’s Community Safety and Well-Being Plan and the Halton Region Community Investment Fund. The following Community Partners have been supported over the last year with funding from the Halton Region Community Investment Fund:

- AbleLiving Services Inc.
- Acclaim Health and Community Care Services
- ArtHouse for Children and Youth
- Bereaved Families of Ontario - Halton / Peel operating as The Centre For Grief & Healing
- Big Brothers Big Sisters of Halton and Hamilton
- Black Mentorship Inc.
- Bob Rumball Canadian Centre of Excellence for the Deaf
- Brain Injury Association of Peel & Halton
- Burlington Baptist Church
- BurlingtonGreen Environmental Association Inc.
- Canadian Mental Health Association (CMHA) Halton Region Branch
- Catholic Family Services of Hamilton (CFS)
- Central West Specialized Developmental Services
- Centre canadien pour l'unité de la famille (CCF)
- Community Development Halton
- Community Living North Halton - Collaborative Proposal
- Community Living Oakville
- Compassion Society of Halton
- Dare To Be Youth Charity
- Distress Centre Halton
- Elizabeth Fry Society of Peel
- Food for Life Canada
- Food4Kids Halton
- Halton Environmental Network
- Halton Alcohol, Drug and Gambling Assessment, Prevention and Treatment Services (ADAPT)
- Halton Food for Thought

4

VALUE PROPOSITION

Halton Region makes significant funding investments in health and social services.

Community Partners – cont'd

- Halton Multicultural Council
- Heartache2Hope
- HIPPY Halton Home-Based Program
- Home Suite Hope
- Hope Place Centres
- Housing Help Centre for Hamilton-Wentworth
- Kerr Street Community Services
- Kids Help Phone/Jeunesse j'écoute
- Learning Disabilities Association of Halton
- Licensed to Learn Inc.
- Links2Care
- March of Dimes Canada
- Milton Community Resource Centre
- Oak Park Neighbourhood Centre
- Oakville Meals on Wheels
- Oakvillegreen Conservation Association
- Oasis Youth Care Programs
- Punjabi Community Health Services
- Restorations Second Stage Homes
- Safetynet Children and Youth Charities
- Shifra Homes Inc.
- Start2Finish Canada
- STRIDE (Supported Training and Rehabilitation in Diverse Environments)
- Support House
- Syyidah Centre
- Tetra Society of North America
- The AIDS Network
- The Canadian Caribbean Association of Halton
- The Canadian National Institute for the Blind
- The Cedarbrook Society (The Darling Home for Kids)
- The Children's Aid Society of the Regional Municipality of Halton
- The Women's Centre of Halton
- Wellspring Cancer Support Foundation/Foundation Wellspring pour les personnes atteintes de cancer (Birmingham Gilgan House)

4

VALUE PROPOSITION

Halton Region makes significant funding investments in health and social services.

- The Province has indicated that ultimately, at maturity, OHTs are to be funded through an integrated funding envelope and would have flexibility for how they spend their budget.
- It is unclear at this time if the Provincial Government will continue to directly provide funding for municipally-delivered services considered “in-scope” for the OHTs.
- Given Halton Region is a significant government funding partner for the municipally-delivered services identified as “in-scope” for the OHTs, **it is essential that Halton Region be at the table to represent the interests of Regional property taxpayers if funding decisions for Regional services will be made by the OHTs.**

How will municipally-delivered, in-scope OHT services be funded?

Halton Region Funding



Provincial Funding



Ontario Health Funding

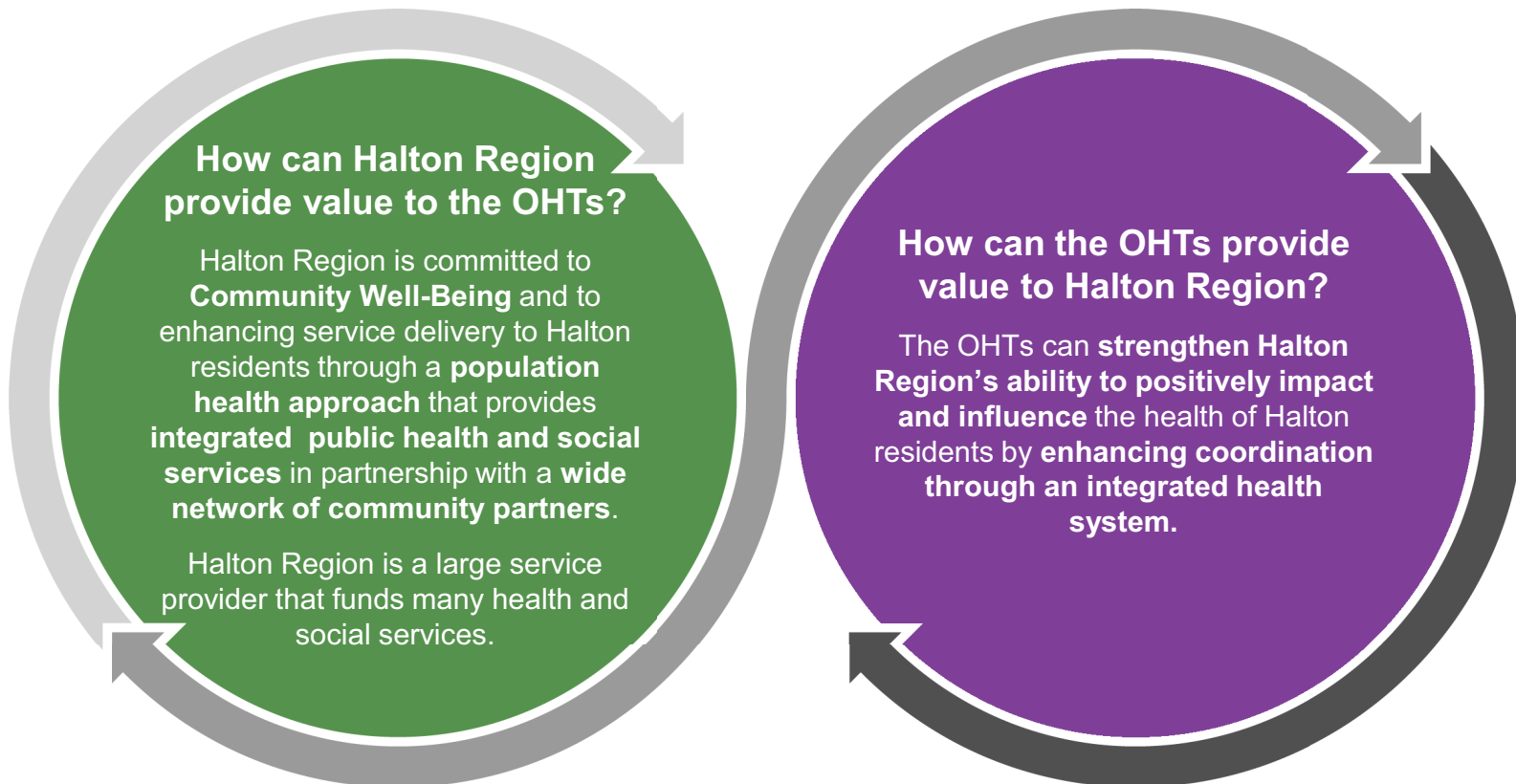


OHT Funding



SHARED VALUE PROPOSITION

The shared value proposition summarizes how Halton Region can provide value to the OHTs and how the OHTs can provide value to Halton Region.





RISKS

RISKS



1

Scale, scope and urgency of the health system transformation.

2

Uncertainty regarding the mature state of the OHTs and recognition of the municipal role in OHTs.

3

Halton Region has multiple OHTs connected to multiple Ontario Health regions.

1

RISKS

Scale, scope and urgency of the health system transformation.

- The health system is facing numerous challenges as it recovers from the COVID-19 pandemic.
- The objective of health system transformation is better health outcomes and better patient experiences while reducing demands on acute care.
- Need to ensure that investments are balanced between the immediate pressures in acute care and the longer term solutions focused on health promotion, health protection and the social determinants of health.



2

RISKS

Uncertainty regarding the mature state of the OHTs and recognition of the municipal role in OHTs.



Currently, the governance of the OHTs is primarily built on collaborative models with partners working together based on an MOU.



To meet growing expectations, it will be necessary for the OHTs to function as an organization rather than relying on members to fulfill roles such as:

- Hiring staff
- Receiving grant money
- Entering into procurement contracts
- Data sharing



Approved OHTs currently receive limited operating funding (\$750,000) from the Ministry of Health. This funding is insufficient to meet the expectation of a mature, sustainable OHT. There is significant uncertainty regarding the funding model for the OHTs and what it means for service delivery partners and existing funding agreements.

2

RISKS

Uncertainty regarding the mature state of the OHTs and recognition of the municipal role in OHTs.



At this time, the Provincial Government has not established standards for the governance of the OHTs and therefore approaches vary significantly among the OHTs. Halton Region's ability to participate and contribute to the OHTs may be influenced by the approach to governance for the OHTs moving forward.



The Provincial Government has committed to providing guidance for the governance of the OHTs this fall. AMO has recommended a municipal voice into healthcare planning, governance and decision-making by the OHTs by including municipal representation. This is particularly important from an accountability perspective given the funding from municipal property taxes provided to fund services considered is in-scope of the OHTs.



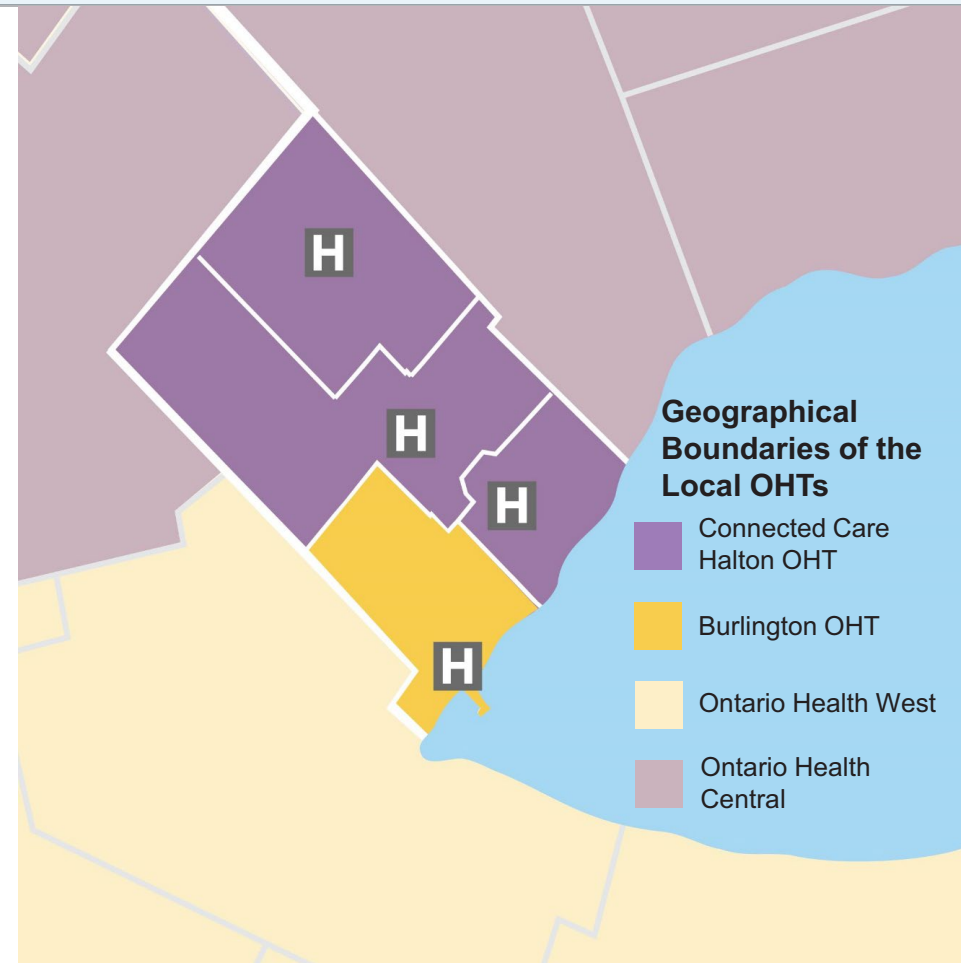
AMO has also clearly communicated that municipalities should not be responsible for operating funding of the OHTs.

3

RISKS

Halton Region has multiple OHTs connected to multiple Ontario Health regions.

- The Connected Care Halton OHT serves communities of the Town of Halton Hills, Town of Milton and the Town of Oakville and is part of Ontario Health’s central region.
- The Burlington OHT serves the City of Burlington community and is part of Ontario Health’s west region.
- Having multiple OHTs in different Ontario Health regions results in duplication of efforts and requires additional resources from Halton Region (and other regional service providers) which could influence future participation (see *Appendix – Case Studies – Seniors Community Wellness Hub* (pp. 46-52)).
- Regional services are delivered on a region-wide basis. There may be challenges if there are service level, funding or other differences between the OHTs for “in-scope” services.





STRATEGIC DIRECTIONS

STRATEGIC DIRECTIONS

Based on the value proposition to Halton Region and both OHTs, the following strategic directions are recommended.



Commit to continue leadership roles for the Burlington OHT and the Connected Care Halton OHT.



Champion consistency of health services delivery for all Halton residents.



Strengthen links between the local OHTs, Halton's Community Safety and Well-Being Plan and Halton Region programs.



Be a valued partner with the Provincial Government in the integration and transformation of human services.



STRATEGIC DIRECTIONS

Commit to continue leadership roles for the Burlington OHT and the Connected Care Halton OHT.

As a significant funder and service provider, Halton Region is well-positioned to provide leadership to the OHTs. Going forward, Halton Region will advocate for its role to continue to include:



Leadership in OHT Governance

- Identifying community needs
- Priority setting
- Funding decisions
- Resourcing decisions
- Governance decisions



Partner in service re-design

- OHT work stream member
- Partner in funding applications
- Partnership opportunities to enhance service levels (see *Appendix – Case Studies – Community Paramedics (pp. 53-56)*)



Service provider of “in-scope” services

- Health promotion and disease prevention
- Long-term care
- Supportive housing
- Emergency health services
- Other social and community services

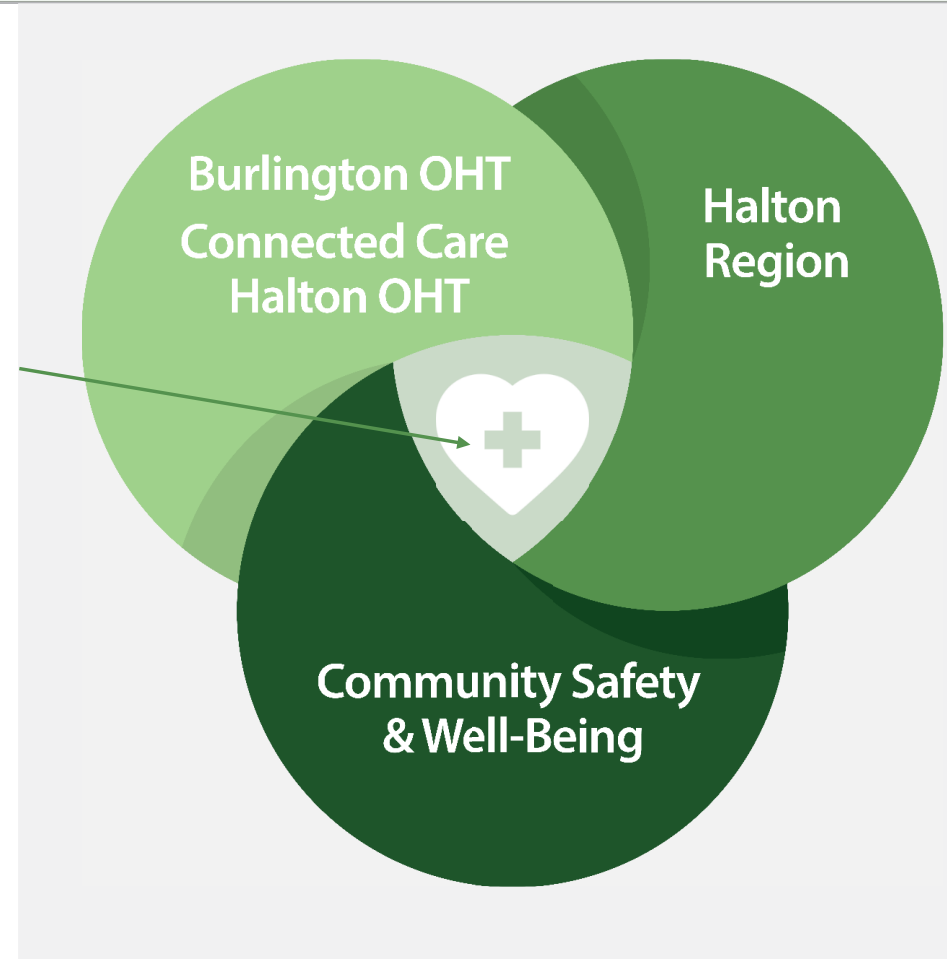


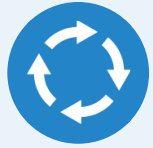
STRATEGIC DIRECTIONS

Strengthen links between the local OHTs, Halton's Community Safety and Well-Being Plan and Halton Region programs.

Halton's Community Safety & Well-Being (CSWB) Plan, supported by the Halton Region Community Investment Fund (HRCIF), fosters integrated human services approaches that impact population health with a focus on addressing the needs of vulnerable populations. This is consistent with the OHTs objectives related to addressing health equity. Going forward Halton Region will:

- encourage the continuation of the long-standing involvement of health sector partners in CSWB planning in Halton.
- leverage shared priorities identified by the CSWB and the OHTs to achieve better outcomes for vulnerable populations in Halton (for example see *Appendix – Case Studies – Seniors Community Wellness Hub (pp. 46-52)*).
- promote opportunities for health-related initiatives launched under the CSWB to be incorporated into sustainable OHT service models and care pathways.





STRATEGIC DIRECTIONS

Champion consistency of health services delivery for all Halton residents.

Halton Region has two OTHs in its geography. Halton residents will expect consistency accessing services within the region and beyond. Having multiple OHTs also generates an additional administrative burden. Going forward Halton Region will:

- promote consistency of service delivery, digital solutions and information sharing for all residents of Halton. This will include leveraging, where appropriate, the governance structure of Halton's Community Safety and Well-Being Plan to coordinate region-wide initiatives (see *Appendix – Case Studies – Seniors Community Wellness Hub (pp. 46-52)*).
- strongly encourage the Ministry of Health and Ontario Health to increase standardization and common approaches for all OHTs particularly related to governance, data collection and technology while ensuring OHTs have sufficient flexibility to address local needs.
- work with the local OHTs, Ontario Health and the Ministry of Health to share data to improve service planning and coordination for Halton residents.





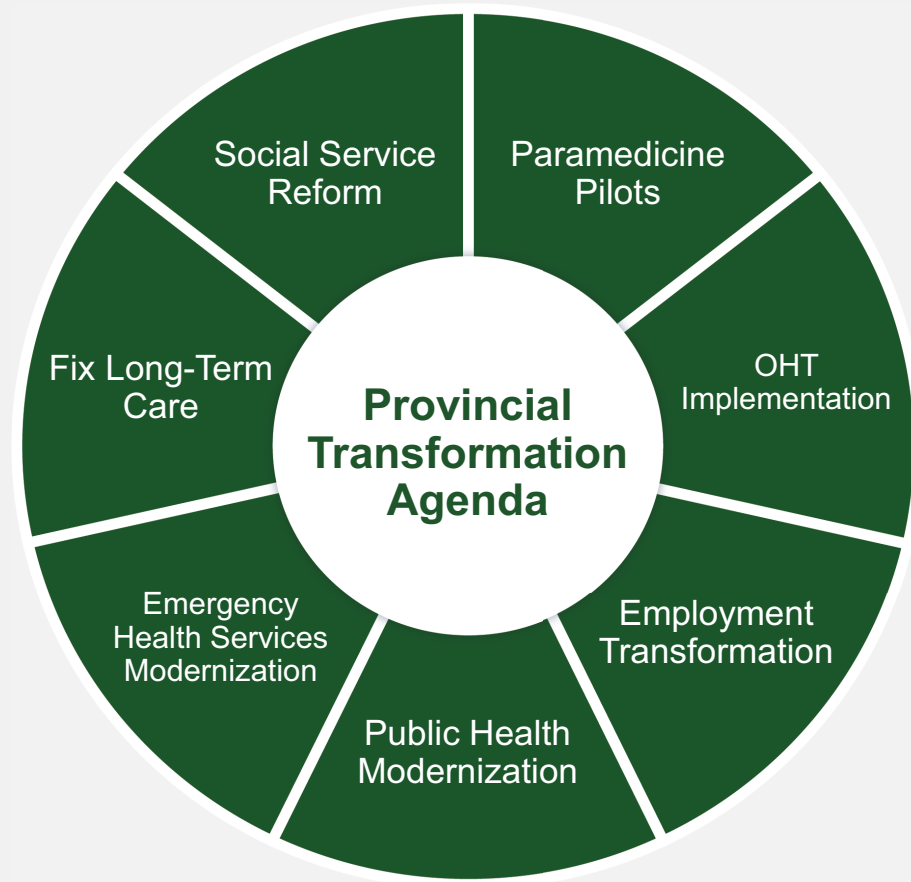
STRATEGIC DIRECTIONS

Be a valued partner with the Provincial Government in the integration and transformation of human services.

Halton Region is a key partner in the Provincial Government's transformation agenda, the goals of which include human service integration, population health and health equity. A strong, collaborative partnership between the Provincial Government and Halton Region is critical to achieving common goals of the transformation agenda. Going forward Halton Region will:

- as a key service provider with funding responsibilities for many human services, request a seat at the table to inform the Provincial transformation efforts.
- advocate for maintaining dedicated, predictable funding for services delivered by Halton Region that are in-scope for the OHTs.
- work with the Province and AMO to implement the changes to services delivered by Halton Region identified through the transformation implementation. This includes pursuing the opportunity to implement a permanent Community Paramedicine program-(see *Appendix – Case Studies – Community Paramedics (pp. 53-56)*).

DRAFT



STRATEGIC DIRECTIONS

Conclusion

The preceding analysis outlines the complementary roles of the OHTs and Halton Region in improving population health outcomes. Four significant value propositions for Halton Region's continued involvement in the OHTs are presented. As well, four strategic directions are outlined which are intended to guide Halton Region's emerging role in this space. Halton Region welcomes continued dialogue that drives forward this important work.





APPENDICES



CASE STUDIES

CASE STUDIES



Seniors Community Wellness Hub



Seniors Community Wellness Hub Expansion



Community Paramedicine



CASE STUDIES

Seniors Community Wellness Hub

- In 2019, the Burlington OHT identified, as a priority, a pilot initiative for a Seniors Community Wellness Hub based on the U.S. Program for All-Inclusive Care for the Elderly (PACE) model. The initiative was co-chaired by the Chief Operating Officer of the Halton Community Housing Corporation* (HCHC) and the Director of Systems Collaboration and Partnerships of the Burlington OHT.
- Like the U.S. PACE model, the services offered by the Seniors Community Wellness Hub generally provide home- and community-based health and social services to help chronically ill, low-income adults maintain independence in the community. In one integrated model, the services offered address needs such as aging in place, safety, food insecurity, social isolation, mental health and wellness. The goal is to keep seniors supported at home and out of crisis health services.
- Other organizations actively involved in the pilot and party to an MOU governing this initiative include:
 - Joseph Brant Hospital
 - Able Living – Thrive Group
 - Acclaim Health and Community Services
 - Alzheimer Society of Brant, Haldimand Norfolk, Hamilton Halton
 - Brant Arts Pharmacy
 - Burlington Family Health Team
 - Caroline Family Health Team
 - Carpenter Hospice
 - Community Living Burlington
 - Home and Community Care Support Services
 - March of Dimes Canada
 - Summit Housing and Outreach Program

* Halton Community Housing Corporation is fully owned and operated by Halton Region.



CASE STUDIES

Seniors Community Wellness Hub

- HCHC's property at 410 John Street was selected to house the Seniors Community Wellness Hub based on:
 - its location (close to transportation and social/health infrastructure) and existing amenities;
 - a high number of emergency calls for paramedic services;
 - a number of health and social service partners already providing individualized support to tenants of the building;
 - tenants of the building scored high on the marginalized index (measures poverty risks including economic, ethno-racial, age-based and social); and,
 - the desire of local social services and health partners to collaborate more effectively to provide services to the residents of the building.





CASE STUDIES

Seniors Community Wellness Hub

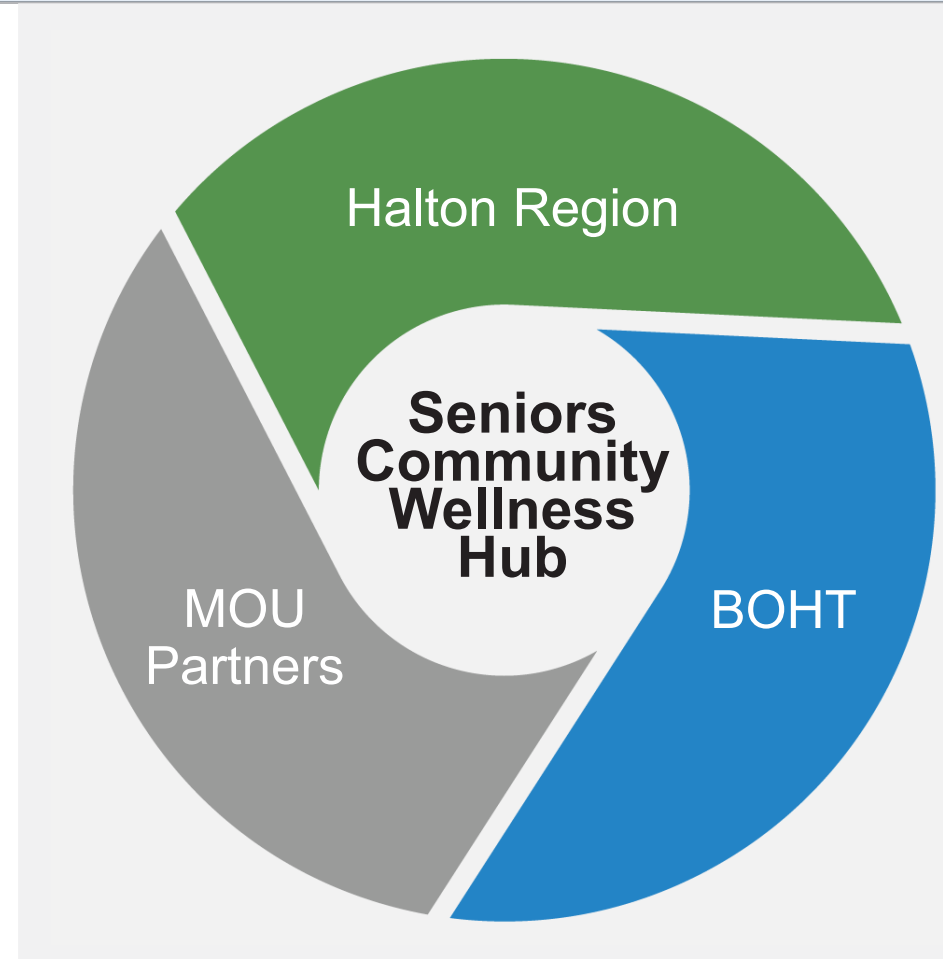
- Members receive holistic health and social services organized by a Hub Coordinator who works with members to identify their health, social and wellness goals, and leads coordinated care planning with all partner agencies.
- The Hub Coordinator is a single point of contact for members to access in-person and virtual health and wellness services. Members consent to allow their information to be shared with partner agencies to provide the highest quality support possible.
- The Hub Coordinator is also responsible for scheduling interdisciplinary meetings where partner agencies discuss members in the context of case management and develop individual coordinated care plans. This coordination:
 - improves customer service with a rationalized and streamlined delivery approach;
 - helps to reduce members' isolation;
 - helps to promote aging in place;
 - provides support to reduce crisis situations and emergency health services; and,
 - assists with more complex care needs as members age.



CASE STUDIES

Seniors Community Wellness Hub

- Interim funding for the Hub Coordinator position during the pilot was provided by Halton Region. Ongoing funding will be provided by the MOU partners through a recently negotiated cost sharing model.
- Longer-term, it is expected that the Hub Coordinator position will be funded by the health sector with permanent base funding.
- Capital improvements to the ground floor of 410 John Street to support the Seniors Community Wellness Hub totaled \$900,000 of which \$800,000 was funded by Halton Region through the HCHC capital budget and \$100,000 was funded by the Provincial Government for accessibility improvements.





CASE STUDIES

Seniors Community Wellness Hub Expansion

- In the spring of 2022, the Burlington OHT approved a scale and spread plan to offer the Seniors Community Wellness Hub model (informed by the U.S. PACE model) to more residents and the broader community over time. In addition, interest was expressed from the Connected Care Halton OHT to explore introducing the model into its geography (Oakville, Milton and Halton Hills). The goal is to expand the model across the Halton region in a standardized manner over time.
- The Seniors Community Wellness Hub model is a scalable model intended to support at-risk older adults living in community housing environments and in the community at large. The model demonstrates improved experience and outcomes through integrated services that address health, social and wellness needs of older adults living with risks due to social determinants of health.
- Supporting the health and well-being of seniors, particularly seniors at risk due to social determinants of health, aligns with the Community Safety and Well-Being framework's objectives. The Community Safety and Well-Being framework is an excellent mechanism to scale, spread and continue to evaluate its impact on population health.
- A Halton-wide approach recognizes that a number of health and social service partners, including Halton Region, operate in the geographies of both local OHTs. Having one coordinating body for all PACE activities across both OHTs' geographies through an Action Table under the Community Safety and Well-Being model, is expected to result in greater economies of scale and time/financial efficiency. Furthermore, it will improve customer service and enable a standard model of care regardless of the community served.



CASE STUDIES

Seniors Community Wellness Hub Expansion

- Halton Region ranks fourth in the Province in terms of the number of naturally occurring retiring communities (NORCs). There are 126 buildings in Halton region that are identified as NORCs, which means that more than 30% of the residents of each building are 65+ years old.
- The Halton region has 13,137 older adults, which comprises more than 60% of the residents of almost 80% of these 126 buildings.
- These numbers show the magnitude of need to expand the Seniors Community Wellness Hub to serve the entirety of this population, not just a limited number in one site.

Table: Number of NORC buildings in each PHU in Ontario (top 10 PHUs)

PHU	Total NORC Buildings
Toronto	489
Ottawa	152
York Region	133
Halton	126
Peel	104
Waterloo	96
Hamilton	84
Middlesex-London	84
Durham	79
Niagara	74
Windsor-Essex	74

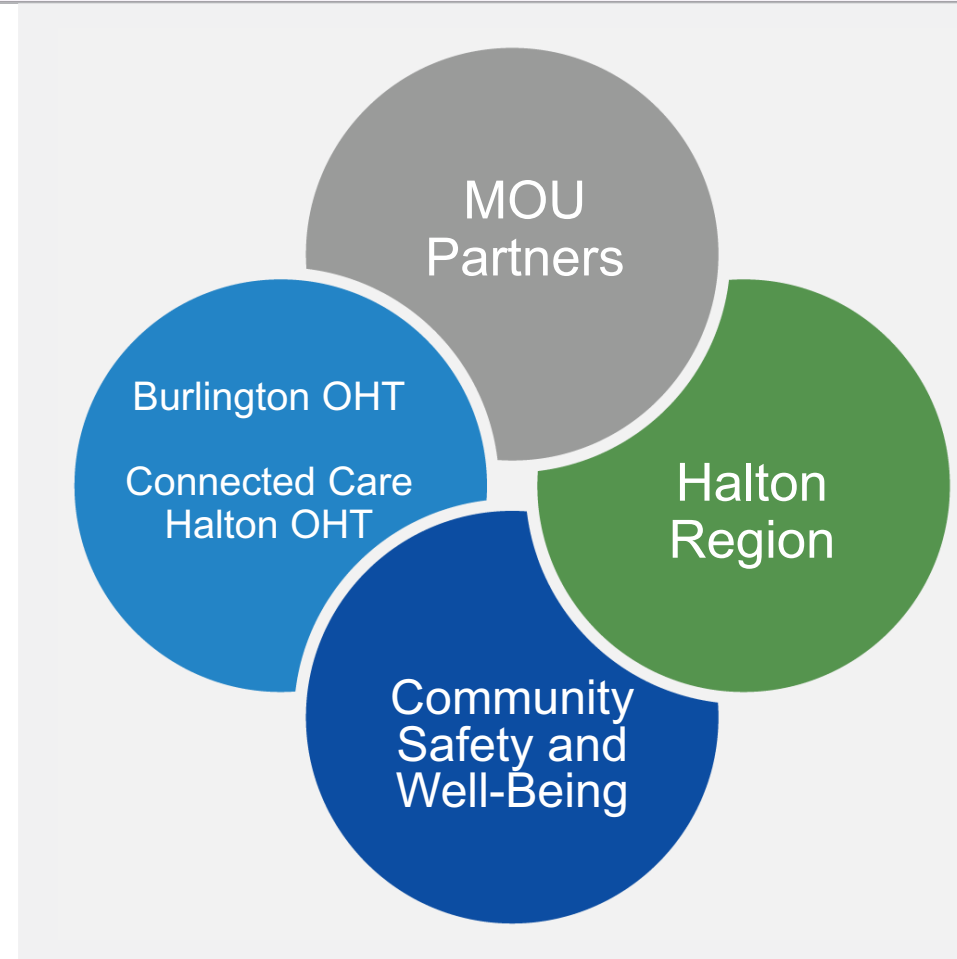
Source: Community Safety & Well-Being in Halton Action Brief, June 2021



CASE STUDIES

Seniors Community Wellness Hub Expansion

- Older adults with finite financial resources, who experience risk factors related to the **social determinants of health** and who require government-assisted housing subsidy in the Halton region, would be a priority population. Additional priority populations and specific strategies that focus on equity, diversity and inclusion could also be identified.
- New hub locations will be identified by selecting communities with higher needs and leveraging existing datasets including Census Data, Ontario's Marginalization Index, Ontario Health data segmented by a forward sortation area.





CASE STUDIES

Community Paramedicine

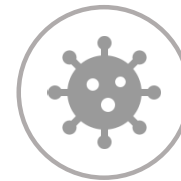
- Halton Region has been offering Community Paramedicine programs since 2016.
- The goal of Halton Region's community paramedic programs is to improve the health of participating residents by improving their use of health-appropriate resources and reducing their use of paramedic services which in turn helps to reduce their overall health services costs.
- Community paramedic programs have filled a need for support to vulnerable residents which has had a positive impact on residents' overall well-being. The programs have also shown that calls to 911 can be reduced by maintaining a proactive approach to health needs.
- There are multiple programs in which Community Paramedicine is or has been participating including:



Community
Paramedicine
(CP) @Clinic



Community Paramedicine
in Long-Term Care



Community Paramedicine
COVID-19 Response



Remote Patient
Monitoring



Community Paramedicine
Influenza Immunization



High Intensity Supports at
Home Program



CASE STUDIES

Community Paramedicine



CP@Clinic

- CP@clinic is offered to residents in select subsidized seniors' buildings.
- Focus is on falls risk, hypertension, diabetes, and other cardiovascular risk factors.
- This service is funded on a one-time basis each year from Ontario Health Central for sites in Oakville, Milton and Halton Hills, and by Ontario Health West for sites in Burlington.
- CP@clinic provides support to the Seniors Community Wellness Hub at 410 John Street.



Remote Patient Monitoring

- The remote patient monitoring program is delivered to seniors in their home environment to provide support to seniors who have one or more chronic conditions such as congestive heart failure, chronic obstructive pulmonary disease, diabetes and/or hypertension.
- The remote monitoring care team includes a nurse practitioner, registered practical nurse and a community paramedic working with Primary Care.
- One-time funding is provided from the Burlington OHT the Connected Care Halton OHT.



Community Paramedicine in Long-Term Care

- Focuses on the safety of seniors on long-term care waitlists while they are living in their own homes for a long period of time.
- Community paramedics are available on a 24/7 basis either in-person, by telephone or remote patient monitoring.
- Community paramedics conduct non-emergency home visits and in-home testing procedures, provide education about healthy living and managing chronic diseases and connect participants and their families to home care and community supports.
- Patients are identified by the Home and Community Care Coordinators.
- The Ministry of Long-Term Care provides 3-year base funding starting in 2021.
- In 2022/23, confirmed funding for the program is \$1,901,400.



CASE STUDIES

Community Paramedicine



Community Paramedicine Influenza Immunization

- Community paramedic clinics provided influenza immunization at seniors' buildings and in-home to isolated seniors who otherwise would have had difficulty obtaining a flu shot.
- For 2020/2021 a total of 1,031 seniors, most over the age of 75, received influenza immunization through this program with almost one-third being isolated individuals.
- The influenza immunization program was delivered with support from Halton Region's Public Health staff.
- One-time funding is received for this program annually from Ontario Health Central and from Ontario Health West).



Community Paramedicine COVID-19 Response

- COVID-19 response community paramedics assisted with COVID-19 swab testing in the community at the direction of Public Health.
- Support is provided to residents unable to attend a hospital-based COVID-19 Assessment Centre in-person, including palliative patients awaiting placement in hospice and residents being placed in long-term care directly from the community.
- A joint paramedic/public health mobile vaccine clinic was established to administer COVID-19 vaccine to residents and staff in long-term care facilities, retirement residences, and other congregate settings.
- These mobile clinics have administered over 27,000 doses of vaccine.



High Intensity Supports at Home Program

- The high intensity supports at home program is intended to expand in-home services and provide community care for patients waiting for long-term care placement.
- One-time funding of \$134,649 was received to support this initiative in 2020/2021.
- This program offers integrated, team-based care where multiple types of services are provided to the patient.



CASE STUDIES

Community Paramedicine

- Community paramedicine has proven to be a valuable service particularly through the COVID-19 pandemic.
- This service will continue to be valuable as the OHTs focus on population health and equity approaches to ensure high-risk populations are adequately serviced.
- Halton Region is committed to establishing a robust, permanent service with permanent funding from the Ministry of Health, Ontario Health and/or the OHTs.





ACKNOWLEDGMENTS



Acknowledgments

Halton Region would like to acknowledge the contributions of the following organizations in the preparation of this report:

- Acclaim Health
- Association of Municipalities of Ontario
- Burlington OHT
- Connected Care Halton OHT
- City of Hamilton
- Halton Healthcare
- Ministry of Health (OHT-related)
- Ontario Health
- Ontario Health Central Region
- Optimus SBR
- Peel Region
- Region of Waterloo
- York Region



halton.ca 311



Advocating for a Strong Halton

Working Together for a Strong, Integrated Health System

Halton appreciates the Province's strong leadership throughout the COVID-19 response and the funding support provided to municipalities. Halton Region is very proud of its COVID-19 response and the supports provided locally to the community including having 89 per cent of the population five and over with at least two doses of vaccine.

The COVID-19 pandemic has demonstrated many strengths of the current health system while highlighting opportunities for improvement.

The Province initiated the transformation of the health system in 2019, pre-pandemic, with The People's Health Care Act. Halton Region is a key partner in the Province's transformation agenda with goals that include health system integration, population health and health equity. As a key service provider with funding responsibilities for many health and human services, municipalities must have a seat at the table to inform the transformation efforts. A strong, collaborative partnership between the Province and municipalities is critical to achieving common goals of the health system transformation agenda including the following three priorities:

- Health System Recovery - Impacts on Paramedic Services
- Public Health
- Health System Transformation and Ontario Health Teams (OHTs)

Health System Recovery - Impacts on Paramedic Services

As the health system recovers from the COVID-19 pandemic, it has been under significant pressure with increasing wait times in emergency departments, lack of available in-patient hospital beds and staffing shortages across the health system.

These pressures are impacting Paramedic Services as they experience ongoing staffing shortages and corresponding reductions in the number of ambulances staffed on a daily basis. Staffing shortages are due to COVID-19 and non-COVID-19 related absences, seasonal absences due to approved leave and a lack of new paramedics available for recruitment provincially. Call volumes in Halton have also increased by 11 per cent compared to 2021.

This situation is compounded by the fact that local hospitals are under extreme pressure due to high patient volumes, sicker patients and staffing challenges. At times, these staffing shortages result in reduced capacity in emergency departments, which means increased offload delays for paramedics. These system pressures have resulted in an increased number of occurrences where there are inadequate paramedic resources available, including periods where only one or no ambulances are available for the entire region.

Paramedic Services continues to implement measures to try to manage the situation but these issues are system-wide and system-wide solutions will be required for the system to recover.

Halton requests:

- That the Province urgently implement measures to address the health system pressures.

Public Health

Halton Region is accountable for delivering Public Health programs and services to the community. Halton Region Public Health, like Public Health units across the province have been and continue to be on the front lines of Ontario's COVID-19 pandemic response providing essential services, such as vaccine clinics, contact tracing and outbreak management.

Prior to the COVID-19 pandemic, Halton Region provided written submissions as part of the Provincial Government's Public Health Modernization consultations. Experience throughout the COVID-19 pandemic response has reaffirmed much of the submission including:

- Public Health unit boundaries should reflect Halton Region's geography, be consistent with any community partners and support strong relationships, collaboration and connectedness.
- Public Health should be given a clear mandate to support the OHTs.
- Public Health should continue to be delivered by Halton Region with Regional Council serving as the Board of Health given proven effectiveness and direct accountability.
- Provincial funding formulas must recognize growth consistent with Provincial growth objectives and projections.
- Increased Provincial centralized support, including through Public Health Ontario, could reduce duplication, improve consistency and service delivery.

As the Province considers reinitiating the review of Public Health, it is important that it be done in the context of the health system transformation work now underway. Public Health is integral to the population health and the health equity focus of the Provincial health system transformation.

Halton requests:

- The review of Public Health be undertaken in collaboration with the Municipal sector leveraging the experience gained through the COVID-19 pandemic response and in alignment with the ongoing health system transformation including the work of the OHTs.
- That Halton Region's previous submission to the Public Health Modernization consultation be considered as part of any review of Public Health by the Province.
- A Provincial commitment to providing adequate and predictable funding for Public Health to ensure mandated services and the response to COVID-19 can be delivered to the Halton community.



The *People's Health Care Act, 2019* introduced the framework for the OHTs to organize and deliver local services. Halton Region has key leadership roles with the Burlington OHT and Connected Care Halton OHT. These teams were approved by the Province in the initial cohort of the OHTs.

The Province has indicated that guidance will be provided to the OHTs regarding their future governance models. Halton Region believes that there is a strong value proposition for the Region to remain in a leadership role with the OHTs as there are benefits for Halton Region, the OHTs, the Province and the community.

Value Proposition

Halton Region and the OHTs can provide value to each other and each other's work through:

1. Strong alignment with Halton Region's commitment to Community Well-being.

- The vision of the OHTs to integrate care through population health and equity approaches strongly aligns with Halton Region's objectives related to Community Well-Being.

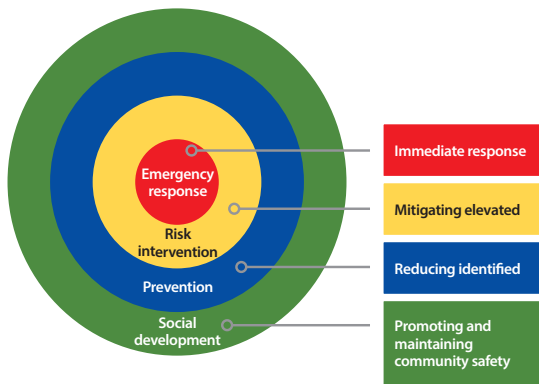
2. Regional services are integral to a population health management approach.

- The OHTs have committed to a population health approach focusing on the well-being of the population and of individuals. This approach requires increased focus on prevention, promotion and consideration of the social determinants of health.
- Some Regional Services have been identified as "in-scope" for the OHTs by the Province.
- Many of Halton Region's services are focused on addressing the social determinants of health through population-based policies and interventions. This brings a unique and important perspective to the work of the OHTs.

3. Halton Region, together with community partners, plays a critical role in addressing the social determinants of health and advancing health equity including through Halton's Community Safety and Well-Being Plan.

- Halton Region's Community Safety and Well-Being Plan fosters intergrated human services approaches that impact population health.
- Priorities identified by Halton's Community Safety and Well-Being Plan are well-aligned with the priorities being identified by the OHTs including mental health and addictions, and seniors. Working together, Halton Region, the local OHT's and the community partners in the Community Safety and Well-Being Plan have the opportunity to better serve vulnerable populations and address health inequities.

Community Safety and Well-Being Plan



Shared Strategic Directions



4. Halton Region makes significant funding investments into the health system.

- Ultimately, the OHTs at maturity will be funded through an integrated funding envelope and would establish priorities for healthcare spending. Given Halton Region is a significant funding partner for many of the services in-scope for the OHTs, it is essential that Halton Region have a voice at the table.
- Over \$350 million or approximately 40 per cent of Halton Region's operating budget is spent on health and social services. This includes \$120.2 million of Regional property taxes, including:
 - \$42.6 million for the Ministry of Health funded services
 - \$57.2 million for Social Services funded by various ministries
 - \$20.5 million for Long-Term Care

Halton requests:

- That the Province and Ontario Health recognize the value proposition for municipal leadership in the OHTs including the significant role of municipalities in funding the health system as it considers the future governance of the OHTs.
- That Provincial investments in key health services delivered by Halton Region including public health, long-term care and paramedic services be dedicated and predictable to meet the needs of the community.
- That the Province and Ontario Health establish standards for the OHTs including those related to technology, data sharing and governance to promote consistency of service delivery for residents and minimize duplication of effort, particularly where there multiple OHTs are within a municipality or region.





Legislative Services
Michael de Rond
905-726-4771
clerks@aurora.ca

Town of Aurora
100 John West Way, Box 1000
Aurora, ON L4G 6J1

November 23, 2022

The Honourable Doug Ford, Premier of Ontario
Premier's Office, Room 281
Legislative Building, Queen's Park
Toronto, ON M7A 1A1

Delivered by email
premier@ontario.ca

Dear Premier:

Re: Town of Aurora Council Resolution of November 22, 2022; Re: Motion 7.1 – Mayor Mrakas – Modifications to York Region Official Plan

Please be advised that this matter was considered by Council at its meeting held on November 22, 2022, and in this regard, Council adopted the following resolution:

Whereas the Province on November 4, 2022, approved the York Region Official Plan with 80 modifications; and

Whereas these modifications to the Regional Official Plan have been made by the Minister including two in the Town of Aurora; and

Whereas these modifications have been made without consultation or support by the Town of Aurora; and

Whereas Section 4.2 is modified by adding a new policy subsection after policy 4.2.29, titled "Special Provisions", followed by new policies: "4.2.30 Special provisions for the lands known municipally as 1289 Wellington Street East in the City of Aurora (PIN 036425499). Notwithstanding any other policies in this Plan to the contrary, the minimum density target to be achieved is 330 units per hectare and minimum building height of 12 storeys.";

- 1. Now Therefore Be It Hereby Resolved That the Town of Aurora opposes the modification by the Minister of Municipal Affairs and Housing for the lands known municipally as 1289 Wellington Street East in the Town of Aurora (PIN 036425499); and**
- 2. Be It Further Resolved That the Town of Aurora requests the Minister to revoke special provision 4.2.30 to allow for the normal planning process to occur, as the Modification to the Regional Official Plan is contrary to the**

planning applications (OPA and ZBA) currently before the OLT (case files: OLT-22-004187 and OLT-22-004188); and

- 3. Be It Further Resolved That a copy of this Motion be sent to The Honourable Doug Ford, Premier of Ontario, The Honorable Sylvia Jones, Deputy Premier of Ontario, The Honourable Steve Clark, Minister of Municipal Affairs and Housing, Peter Tabuns, Interim Leader of the New Democratic Party, and all MPPs in the Province of Ontario; and**
- 4. Be It Further Resolved That a copy of this Motion be sent to the Association of Municipalities of Ontario (AMO) and all Ontario municipalities for their consideration; and**
- 5. Be It Further Resolved That a letter be submitted to The Honourable Doug Ford, Premier of Ontario, The Honourable Steve Clark, Minister of Municipal Affairs and Housing, The Honourable Michael Parsa, Associate Minister of Housing and MPP Aurora—Oak Ridges—Richmond Hill, and Dawn Gallagher Murphy, MPP Newmarket—Aurora, expressing our disappointment with the lack of consultation and communication with the Town of Aurora and requesting that an explanation as to why this significant change was warranted be provided.**

The above is for your consideration and any attention deemed necessary.

Yours sincerely,



Michael de Rond

Town Clerk

The Corporation of the Town of Aurora

MdR/lb

Copy: Hon. Sylvia Jones, Deputy Premier of Ontario
Hon. Steve Clark, Minister of Municipal Affairs and Housing
Peter Tabuns, Interim Leader, New Democratic Party
All Ontario Members of Provincial Parliament
Association of Municipalities of Ontario (AMO)
All Ontario Municipalities



November 23rd, 2022

Association of Municipalities of Ontario (AMO)
200 University Avenue
Suite 801
Toronto, Ontario
M5H 3C6

By E-Mail To: amo@amo.on.ca

Dear Sir/Madam:

**RE: Resolution – OMAFRA Ontario Wildlife Damage Compensation Program
Administrative Fee**

Please be advised that the Council of the Corporation of the Township of Lanark Highlands passed the following resolution at their regular meeting held November 22nd, 2022:

Moved by Reeve McLaren

Seconded by Councillor Rodger

THAT, the Council of the Township of Lanark Highlands supports Tay Valley Township's resolution regarding OMAFRA Ontario Wildlife Damage Compensation Program Administrative Fee;

AND THAT, this resolution be circulated to the Association of Municipalities of Ontario (AMO) and all Ontario Municipalities for their consideration and support.

Carried

Sincerely,

Amanda Noël,
Clerk

Encls.

c.c. Hon. Sylvia Jones, Solicitor General of Ontario

sylvia.jones@ontario.ca



August 31, 2022

Association of Municipalities of Ontario (AMO)
200 University Ave., Suite 801
Toronto, ON M5H 3C6
Sent via email: resolutions@amo.on.ca

RE: RESOLUTION – OMAFRA Ontario Wildlife Damage Compensation Program Administrative Fee

The Council of the Corporation of Tay Valley Township at its Council meeting on August 23rd, 2022 adopted the following resolution:

RESOLUTION #C-2022-08-42

“WHEREAS, the Ontario Ministry of Agriculture, Food and Rural Affairs (OMAFRA) administers the Ontario Wildlife Damage Compensation Program to provide compensation to farm producers for livestock killed by wildlife;

AND WHEREAS, Ontario Municipalities administer the Program on behalf of OMAFRA by appointing a Livestock Investigator and staff to work on wildlife damage claims;

AND WHEREAS, the costs associated with wildlife damage claims typically exceed the administration fee of \$50.00 per claim as provided to the Municipality from OMAFRA;

NOW THEREFORE BE IT RESOLVED THAT, the Council of Tay Valley Township request the Ministry of Agriculture, Food and Rural Affairs to review the administrative fee provided to Municipalities for the administration of the Ontario Wildlife Damage Compensation Program;

AND FURTHER THAT, this resolution be circulated to the Association of Municipalities of Ontario (AMO) and all Ontario Municipalities for their consideration and support.”

ADOPTED

Tay Valley Township
217 Harper Road, Tay Valley, Ontario K7H 3C6
www.tayvalleytwp.ca
Phone: 613-267-5353 or 800-810-0161 Fax: 613-264-8516

If you require any further information, please do not hesitate to contact the undersigned at (613) 267-5353 ext. 130 or deputyclerk@tayvalleytwp.ca.

Sincerely,



Janie Laidlaw, Deputy Clerk

cc: All Municipalities of Ontario



PROCLAMATION
NOVEMBER 29, 2022
GIVING TUESDAY

WHEREAS Giving Tuesday has been established as a national day of giving on November 29, 2022; and

WHEREAS Giving Tuesday is a celebration of generosity and volunteerism where people give whatever they are able to give; and

WHEREAS Giving Tuesday is a day where citizens work together to share commitments, rally for favourite causes, build a stronger community, and think about other people; and

WHEREAS, it is fitting and proper on Giving Tuesday and on every day to recognize the tremendous impact of philanthropy, volunteerism, and community service in the Town of Halton Hills; and

WHEREAS Giving Tuesday is an opportunity to encourage citizens to serve others throughout this holiday season and throughout the year; and

NOW THEREFORE I, Rick Bonnette, Mayor of the Town of Halton Hills, DO HEREBY PROCLAIM November 29, 2022 as "GIVING TUESDAY" in the Town of Halton Hills.

A handwritten signature in black ink that reads "Rick Bonnette". The signature is written in a cursive style with a long horizontal stroke at the end.

Rick Bonnette
Mayor, Town of Halton Hills