



June 18, 2021

Mayor & Members of Council  
Town of Halton Hills  
1 Halton Hills Drive  
Halton Hills, ON  
L7G 5G2

Your Worship and Members of Council:

I am writing today to provide you with information about the status of the Georgetown Hospital and a planning process that we are currently undertaking that I believe will be an important factor to consider in your Growth Concept options deliberations. Under ordinary circumstances, myself or Denise Hardenne, President and CEO of Halton Healthcare would delegate and participate in the workshop. Unfortunately, the demands of the pandemic have challenged hospitals like never before and we are unable to address you in person.

Let me reassure you that every resource, every team member and every leader in our organization is focused on responding to this pandemic and nothing is more important to us than ensuring the health and safety of our patients, our community and our healthcare teams.

We also recognize the importance of planning for the future.

The pandemic has underscored the urgent need to redevelop our hospital to ensure we are better prepared to respond to issues such as infectious diseases and have the space required to treat more patients.

Space constraints and aging infrastructure have become obstacles to delivering the comprehensive care our patients deserve. There is no doubt the redevelopment of the Georgetown Hospital is required to meet the growing needs of our communities and accommodate state-of-the-art technology and evolving models of care.

The Ministry of Health capital planning process uses a multi-staged method to advance project proposals through various approvals and typically takes several years to complete.

Halton Healthcare has a successful record of delivering major capital infrastructure projects on time and on budget and we are committed to progressing through the required planning stages despite the pandemic.

I am pleased to inform you that during this challenging time, we have continued to meet planning timelines and have advanced our planning through the first two steps of the Ministry's planning process. The first step is a Pre-Capital planning stage that requires the Hospital to document the need for redevelopment. This includes an exhaustive look at both the clinical service needs of the community and the physical capacity of the Hospital facilities to accommodate those services. This work confirmed with the Ministry that redevelopment was required and moving to Stage 1 planning, which is a form of "business case" for a major capital project was endorsed by the Ministry. This Stage includes options for the redevelopment.

**HALTON HEALTHCARE**

3001 Hospital Gate  
Oakville, ON L6M 0L8

Our Board of Directors approved the Stage I submission and we formally submitted the documents to the Ministry of Health in April 2021, for Ministry review. While all options for redevelopment are currently on the table with the Ministry, we believe there is a likelihood the existing site may not be suitable to support the scope of redevelopment currently contemplated in our Stage I submission. In anticipation that the planning process outcome might dictate the need for a new green field redevelopment, the Hospital would need to find a site of approximately 40 to 45 acres to accommodate the project. Simply put, parcels of land of that size are not available inside the existing Georgetown urban boundary.

The redevelopment of Georgetown Hospital is a transformative capital project for our community, the likes of which has not been seen for many decades. Please consider the future healthcare needs of the residents of your community and the future growth needs of the Georgetown Hospital during your planning and growth options deliberations.

Sincerely,

A handwritten signature in blue ink, appearing to read "William J. Bailey".

Bill Bailey  
Senior Vice President, Redevelopment, Facilities & Retail Operations  
Halton Healthcare