



AGENDA

BUDGET COMMITTEE MEETING

2020 BUDGET - CAPITAL AND OPERATING

Monday, December 2, 2019, 1:30 pm
Halton Hills Town Hall, Council Chambers
1 Halton Hills Drive

1. OPENING OF THE BUDGET MEETING

The purpose of this meeting is to discuss the 2020 Proposed Capital and Operating Budget and Business Plans.

2. DISCLOSURES OF PECUNIARY INTEREST

3. BUDGET DELEGATIONS

4. PRESENTATIONS

- a. Opening Remarks by A.B. Marshall, Chief Administrative Officer and Presentation by M. Leighton, Town Treasurer and Manager of Accounting**

Presentation to Committee regarding the 2020 Proposed Capital and Operating Budget.

(PowerPoint)

(Refer to Item No. 6.b of the Agenda, Report No. CORPSERV-2019-0045)

- b. S. Jones, Clerk and Director of Legislative Services, D. Szybalski, Director of Economic Development, Innovation and Culture and R. Cockfield, Director of Strategic Initiatives**

Presentation to Committee regarding the Office of the CAO Business Plan and Overview of the 2020 Proposed Capital and Operating Budget for the department.

(PowerPoint)

(Refer to the 2020 Budget Document, Office of the CAO Section)

c. J. Diamanti, Commissioner of Corporate Services

Presentation to Committee regarding the Corporate Services Business Plan and Overview of the 2020 Proposed Capital and Operating Budget for the department.

(PowerPoint)

(Refer to the 2020 Budget Document, Corporate Services Section)

d. G. Cannon, Chief Librarian

Presentation to Committee regarding the Library Services Business Plan and Overview of the 2020 Capital and Operating Budget for the department.

(PowerPoint)

(Refer to the 2020 Budget Document, Library Services Section)

e. H. Olivieri, Fire Chief and Commissioner of Fire Services

Presentation to Committee regarding the Fire Services Business Plan and Overview of the 2020 Proposed Capital and Operating Budget for the department.

(PowerPoint)

(Refer to the 2020 Budget Document, Fire Services Section)

f. C. Mills, Commissioner of Transportation and Public Works

Presentation to Committee regarding the Transportation and Public Works Business Plan and Overview of the 2020 Proposed Capital and Operating Budget for the department.

(PowerPoint)

(Refer to the 2020 Budget Document, Transportation and Public Works Section)

g. J. Linhardt, Commissioner of Planning and Development

Presentation to Committee regarding the Planning and Development Business Plan and Overview of the 2020 Proposed Capital and Operating Budget for the department.

(PowerPoint)

(Refer to the 2020 Budget Document, Planning and Development Section)

h. W. Harris, Commissioner of Recreation and Parks

Presentation to Committee regarding the Recreation and Parks Business Plan and Overview of the 2020 Proposed Capital and Operating Budget for the department.

(PowerPoint)

(Refer to the 2020 Budget Document, Parks and Recreation Section)

i. C. Robinson and Y. Ennin of the Downtown Georgetown Business Improvement Area (BIA)

Presentation to Committee regarding Overview of the Downtown Georgetown Business Improvement Area (BIA) Budget for 2020.

(Refer to Item No. 6.b. of the Agenda, Report No. CORPSERV-2019-0045 - Appendix E)

j. P. Daleman of the Downtown Acton Business Improvement Area (BIA)

Presentation to Committee regarding Overview of the Downtown Acton Business Improvement Area (BIA) Budget for 2020.

(Refer to Item No. 6.b. of the Agenda, Report No. CORPSERV-2019-0045 - Appendix D)

5. BUDGET REFERRALS

Review of Budget Referrals.

(Refer to Item No. 6.b of the Agenda, Report No. CORPSERV-2019-0045 - Appendix C)

6. REPORTS FROM OFFICIALS

a. REPORT NO. CORPSERV-2019-0047

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CORPORATE SERVICES REPORT NO. CORPSERV-2019-0047 dated November 20, 2019 regarding Ontario Regulation 284/09-Budget Matters-Expenses.

b. REPORT NO. CORPSERV-2019-0045

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CORPORATE SERVICES REPORT NO. CORPSERV-2019-0045 dated November 25, 2019 regarding 2020 Proposed Capital and Operating Budget and Business Plans.

1. 2020 Budget Document

Previously delivered under separate cover.

7. CLOSED SESSION/CONFIDENTIAL REPORTS FROM OFFICIALS

8. ADJOURNMENT

REPORT

REPORT TO: Chair and Members of the Budget Committee

REPORT FROM: Dana Stanescu – Accounting Supervisor

DATE: November 20, 2019

REPORT NO.: CORPSERV-2019-0047

RE: Ontario Regulation 284/09-Budget Matters-Expenses

RECOMMENDATION:

THAT Report No. CORPSERV-2019-0047 dated November 20, 2019 regarding Ontario Regulation 284/09-Budget Matters-Expenses be received;

AND FURTHER THAT Council adopts this report, which meets the requirements of Regulation 284/09 and outlines the 2020 Operating and Capital Budgets in a format that is compliant with the Public Service Accounting Board (PSAB).

BACKGROUND:

In 2009, accounting standards and financial reporting requirements changed significantly, with the most notable change being the reporting requirements on Tangible Capital Assets (TCA). However, these new accounting standards do not require budgets to be prepared on the same basis.

The Town of Halton Hills, like many municipalities, continues to prepare budgets on a traditional cash basis. These budgets do not include the Public Sector Accounting Board (PSAB) requirements of accrual accounting and accounting for non-financial assets such as Tangible Capital Assets.

Ontario Regulation 284/09 requires municipalities that have excluded expenses in their budgets to prepare a report detailing those excluded expenses and adopt the report by resolution prior to adopting a budget for the year. Allowable excluded expenses as per Ontario Regulation 284/09 can be all or a portion of the following:

- a. Amortization expenses
- b. Post-employment benefit expenses
- c. Solid waste landfill closure and post-closure expenses

The Town excludes expenses related to amortization as they are non-cash expenses. Post-employment benefit expenses are included in the budget, therefore no adjustment is required. The post-closure solid waste landfill expenses are included in the waste management levy from the Region as they monitor the former landfill site, which was closed in 1973.

The Regulation requires the report to contain at a minimum:

- a. An estimate of the change in accumulated surplus (revenues less expenditures) of the municipality to the end of the year resulting from the exclusion of expenses
- b. An analysis of the estimated impact of the exclusion of expenses on future tangible capital asset funding requirements

In addition to these excluded expenses, the cash-based budgets prepared by the Town include certain types of transactions that need to be excluded for PSAB reporting purposes. These are not covered in Ontario Regulation 284/09; however, for purposes of transparency and consistency, the accumulated surplus contained in this report will be included as budget figures in the 2020 published financial statements, as approved by Council. As such, the following items that are included in the cash-based budget will be excluded from the PSAB-based budget:

- a. Debenture principal repayment expenditures net of recoveries
- b. Transfers to reserve funds
- c. Contributions from reserve funds
- d. Tangible Capital Asset costs
- e. Cash inflows from debenture issues reported as revenue in cash-based budget

COMMENTS:

Table 1 outlines the changes made to convert the balanced 2020 budget prepared under the cash basis of accounting to increase the Town's accumulated surplus in the amount of \$5,438,376.

Table 1**2020 Proposed Budget - Cash Based**

Proposed 2020 Operating Budget Tax Levy	\$ 53,557,300
Proposed 2020 Operating Budget Other Revenues	\$ 23,732,742
Proposed 2020 Operating Budget Expenditures	<u>\$ (77,290,042)</u>
Surplus/(Deficit)	<u>\$ -</u>

Proposed 2019 Capital Budget Funded	\$ 25,380,400
Proposed 2019 Capital Budget Expenditures	<u>\$ (25,380,400)</u>
Surplus/(Deficit)	<u>\$ -</u>

Acton & Georgetown BIA Budget Revenues	\$ 461,020
Acton & Georgetown BIA Budget Expenditures	<u>\$ (461,020)</u>
Surplus/(Deficit)	<u>\$ -</u>

Add Revenues Excluded from Cash Based Budget

Donated Tangible Capital Assets	\$ -
Equity Income on Investments	<u>\$ 4,300,000</u>
Exclusion Impact on Accumulated Surplus/(Deficit)	<u>\$ 4,300,000</u>

Add Expenditures Excluded from Cash Based Budget

Amortization Expense	<u>\$ (17,922,700)</u>
Exclusion Impact on Accumulated Surplus/(Deficit)	<u>\$ (17,922,700)</u>

Remove Non PSAB Items from Cash Based Budget

Debenture Principal Repayments (Net of Recoveries)	\$ 4,510,300
Transfers to Reserves	\$ 9,868,376
Contribution from Reserves (Capital Budget)	\$ (9,493,500)
Contribution from Reserves (Operating Budget)	\$ (1,870,500)
Funds from Debenture Issuances	\$ (1,900,000)
Fixed Asset/TCA Expenditures	<u>\$ 17,946,400</u>
Total Impact on 2020 Accumulated Surplus/(Deficit)	<u>\$ 5,438,376</u>

Amortization of \$17,922,700 listed in Table 1 above has a major impact on the 2020 accumulated surplus amount. The amortization expense reduces the surplus amount and also reduces the net book value of the Tangible Capital Assets reported on the annual audited statement of financial position.

Fixed assets purchases of \$17,946,400, documented in Table 1 above, are in line with amortization. This suggests that the Town's assets are being replaced proportional to the rate that they are declining.

Budgeted amortization amounts are based on a projection of existing assets and the associated annual amortization charge. It does not include a projection for assets not yet in service or new assets that have not as yet been recorded in the fixed asset sub-ledger.

Table 2 shows the proposed budget in PSAB format, this layout will be used in the preparation of the annual published financial statements, and will be adjusted to incorporate any budget night changes approved by Council.

Table 2 2020 PSAB Format Budget	
Revenues	
Taxation (Including Supps & PILs)	\$55,574,920
User Fees & Charges	\$10,204,793
Government Transfers	
Federal	\$1,856,400
Provincial	\$5,599,147
Other Municipalities	\$723,100
Investment Income	\$1,155,000
Development Charges	\$7,666,713
Donated Tangible Capital Assets	\$0
Donations	\$500
Interest from HHCEC	\$600,300
Equity income from HHCEC	\$692,000
Other	\$6,377,006
	<u>\$90,449,879</u>
Expenses	
General Government	\$13,307,100
Protection Services	\$9,689,155
Transportation Services	\$28,639,860
Environmental Services	\$3,661,359
Health Services	\$525,402
Social & Family Services	\$801,933
Recreation & Cultural Services	\$24,968,474
Planning & Development	\$3,418,220
	<u>\$85,011,503</u>
Annual Surplus/(Deficit)	<u><u>\$5,438,376</u></u>

RELATIONSHIP TO STRATEGIC PLAN:

This report supports Council's strategic priority to provide responsive and effective municipal government by ensuring accountability and transparency of the Town's operations and that appropriate management policies, practices and procedures are in place.

FINANCIAL IMPACT:

There is no direct financial impact with this report. The intent is to describe the conversion of the cash-based proposed budget to a Public Sector Accounting Board budget format and compliance thereof.

CONSULTATION:

Consultations were held with other municipalities on the format of this report.

PUBLIC ENGAGEMENT:

There was no public engagement required in reference to this report.

SUSTAINABILITY IMPLICATIONS:

The sustainability implications of the recommendations of the report were reviewed against the requirements of the Town's Sustainability Implications Worksheet. The Worksheet is completed for substantial non-administrative reports, major projects, studies, policies and initiatives that are relevant to advancing the Town's economic, cultural, environmental and social wellbeing, and quality of life. Since the report is none of the latter, the Sustainability Implications section is not applicable.

COMMUNICATIONS:

Communicating the differences between the cash based budget and the PSAB based budget to members of Budget Committee fulfills the requirements of Ontario Regulation 284/09.

CONCLUSION:

Differences between cash and PSAB accounting of the 2020 budget are detailed in Tables 1 and 2 of this report. This report fulfills the requirements of the Ontario Regulation 284/09. Accounting staff will monitor actual results throughout the 2020 financial year.

Reviewed and Approved by,

A handwritten signature in black ink, appearing to read "M. J. Leighton".

Moya Jane Leighton, Manager of Accounting and Town Treasurer

A handwritten signature in black ink, appearing to read "Jane Diamanti".

Jane Diamanti, Commissioner of Corporate Services

A handwritten signature in black ink, appearing to read "Brent Marshall".

Brent Marshall, Chief Administrative Officer

REPORT

REPORT TO: Chair and Members of the Budget Committee

REPORT FROM: Moya Leighton, CPA, CGA, MBA

DATE: November 25, 2019

REPORT NO.: CORPSERV-2019-0045

RE: 2020 Proposed Capital and Operating Budget and Business Plans

RECOMMENDATION:

THAT Report No. CORPSERV-2019-0045 dated November 25, 2019 regarding the 2020 Proposed Capital and Operating Budget and Business Plans be received;

AND FURTHER THAT the proposed base Operating Budget levy increase of 2.5% be approved;

AND FURTHER THAT the proposed 0.6% dedicated levy to address the infrastructure funding deficit be approved;

AND FURTHER THAT the 2020 proposed Operating Budget for general Town purposes be approved at a net levy amount of \$53,557,300, being a total Town tax levy increase of 3.1% excluding provisions for the Acton and Georgetown Business Improvement Associations, equating to an estimated overall increase of 2.1% including Town, Region and Education portions;

AND FURTHER THAT the Acton BIA expenditures included in the 2020 budget be approved in the gross amount of \$171,220, with a net tax levy of \$96,970;

AND FURTHER THAT the Georgetown BIA expenditures included in the 2020 budget be approved in the gross amount of \$289,800, with a net tax levy of \$212,050;

AND FURTHER THAT the 2020 Capital Budget in the amount of \$25,380,400 be approved;

AND FURTHER THAT Council authorizes debenture funding of \$1,900,000 for the 22nd side road construction project;

AND FURTHER THAT Council approves a 10-year term debenture for the 22nd side road construction project, to be funded annually from the “New Capital Reserve”;

AND FURTHER THAT the 2021-2029 Capital Budget forecast in the amount of \$277,662,600 be approved in principle subject to the annual review;

AND FURTHER THAT \$800,000 of funding in the 2021 forecast year for the construction related to the Tolton Lands Redevelopment project be approved to ensure timing alignment with the design and engineering work to be undertaken in 2020;

AND FURTHER THAT staff be authorized to proceed with the 2020 capital program, with any acquisitions or approval of awards being subject to the usual Town policies, by-laws and procedures governing same receipt of final approval by Council where required.

BACKGROUND:

The Town’s Operating and Capital Budgets are the primary documents that support efficient, effective and economical service delivery. In developing Town budgets, staff considers appropriate levels of service, Council’s strategic priorities, key corporate plans such as the Asset Management Plan and Corporate Energy Plan, departmental business plans and targets established through the Long Range Financial Plan.

As with previous budgets, the 2020 budget document evolved through an iterative and collaborative process between Council members, the CAO and senior staff. Between January and May, staff implemented budget-related improvements such as the new asset management prioritization tool. In the spring, a training session was held to ensure staff had a full understanding of the budget process before detailed work commenced.

In June of 2019, a workshop was facilitated by StrategyCorp for Members of Council to identify focus areas for the 2019 to 2022 period. These priorities have been reflected in the Town’s 2020 budgets and departmental business plans.

Throughout the summer, each department carefully reviewed their operations, rates and fees to seek efficiencies, with the resulting savings included in the 2020 budgets. In addition, the Budget Review Committee representing staff from all departments met on multiple occasions to consider proposed capital projects and prioritize in accordance with an established decision-making tool. Priority projects were recommended to the Senior Management Team.

On November 15, 2019, staff presented the 2020 Budget Directions report (CORPSERV-2019-0036) to the Budget Committee. This report outlined the resources

necessary to continue with existing levels of service and address the priorities identified by Council, while also recognizing the challenges associated with confirmed and potential changes in the provincial direction, e.g., Bill 108 - *More Homes, More Choice, 2019* and any other changes that may affect the Region of Halton and the School Boards and in turn impact the blended tax rate. With the subsequent approval of this report, staff proceeded with finalizing the Preliminary 2020 Operating and Capital budgets.

During the weeks of November 25, staff held Ward-specific meetings with members of Council. The intent was to provide members of the Budget Committee with an opportunity to hear from the CAO, the Town Treasurer and members of the Senior Management Team and to provide a forum for any budget-related questions.

The 2020 Preliminary Operating Budget is summarized in Appendix A and the 2020 Capital Budget and nine-year forecast are shown in Appendix B. Staff has verified that the proposed 2020 Operating and Capital budgets can be accommodated within the Long Range Financial Plan approved by Council in January 2019.

Important to note are Council's referrals to the Budget Committee. Staff monitors referrals and incorporates them into the upcoming budget where appropriate; these referrals then become part of the budget for Budget Committee to consider and approve. Appendix C lists the various items that have been referred to Budget Committee during 2019 and provides an update on the status of those initiatives as they pertain to the 2020 Budget.

The Business Improvement Associations submit their annual budgets to their respective boards for approval and are included with the Town's 2020 Operating Budget so that the appropriate amounts can be levied. Acton BIA's budget is provided in Appendix D and Georgetown BIA's budget is provided in Appendix E.

COMMENTS:

A Executive Summary

- The 2020 net Operating Budget is \$53,557,300 which is an increase of \$1,602,800 or 3.1% (Town portion) after assessment growth over the 2019 budget. This levy is a tax rate reduction of 0.8% over the 2019 increase and Long Range Financial Plan target and is the lowest proposed levy increase in 19 years.
- Overall tax rate increase is 2.1% after factoring the Regional and Board of Education rate increases, representing 2% and 0% respectively.
- The 2020 Capital Budget is \$25,380,400 which is an increase of \$4,087,100 from the 2019 budget.

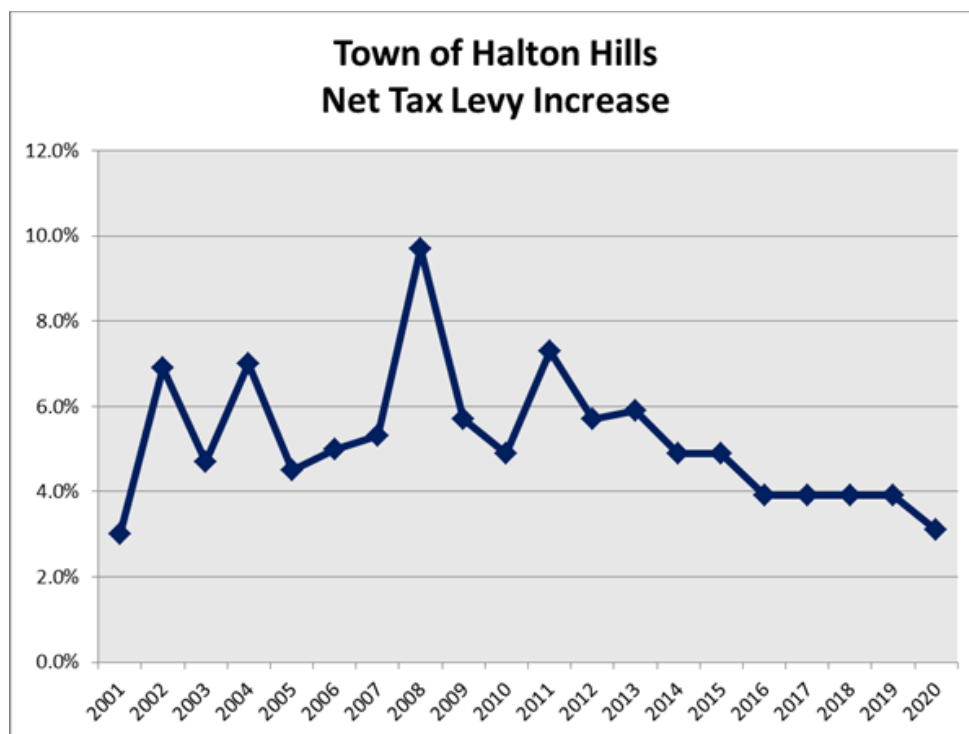
- The budget will continue to support a fiscally sound approach to building reserves and managing debt, in accordance with the Town's policies and the Long Range Financial Plan.
- The budget includes strategic operating and capital investments in Council's priority areas with respect to growth, transportation, climate change and asset management.
- The budget addresses operational needs related to increased demand and complexity of work, while accommodating inflationary pressures.
- This proposed levy is possible because of the implementation of efficiencies following careful review of all programs and services, healthy assessment growth, ongoing receipt of supplementary taxes, and the Hydro re-payment plan; staff is confident that priority issues can be addressed both from an operating and capital perspective.
- Staff will continue to monitor changes in the provincial direction and advise Council of impacts accordingly.

B Proposed Tax Levy

The 2020 Operating Budget is being presented at a net levy increase (Town portion) of 3.1%, in accordance with the direction presented to Budget Committee on November 15, 2019. Staff was able to reduce the tax levy increase by 0.8%, to ensure it was lower than the 3.9% rate presented to Council through the LRFP update in January 2019. The 3.1% increase delivers on Council's strategic priorities by optimizing assessment growth and other sources of revenue, implementing internal efficiencies resulting from staff reviews, and maximizing the balance of borrowing and investments as identified through the Long Range Financial Plan. The levy also factors in contributions to reserves and the paying down of debt, which are essential to maintaining the Town's fiscal health.

The 3.1% increase in the Town's net levy is comprised of a net base operating budget increase of 2.5% and an increase to the existing Infrastructure Gap levy of 0.6% or \$310,000, bringing the total annual contributions to \$594,000. This levy will be used to address the infrastructure deficit in the context of climate change by funding initiatives identified in the *Corporate Energy Plan*.

Healthy assessment growth, driven by residential development was a key factor in the delivery of a budget with the lowest Town tax rate increase in 19 years, as illustrated in the following graph. The graph also demonstrates that the tax levy has been steadily decreasing since 2012.



The 3.1% increase will result in a net levy amount of \$53,557,300. The net tax increase per \$100,000 of assessment is \$11. When blended with the Regional increase this equates to an estimated residential tax increase of 2.1%, or a \$17 increase per \$100,000 of residential assessment as outlined in the chart below:

PROPERTY TAX IMPACT 2020 OPERATING BUDGET (Per \$100,000 CVA)				
	2019 Final Budget	2020 Preliminary Budget	\$ Change	% Change
Town	\$359	\$370	\$11	3.1%
Region *	\$284	\$290	\$6	2.0%
Education **	\$161	\$161	\$0	0.0%
Total	\$804	\$821	\$17	2.1%

Notes:

* Based on Regional 2020 proposed budget

**Based on 2019 Education rates

C Operating Budget Highlights:

The 2020 Budget and Business Plan was prepared using the following assumptions:

1. A projected 2.26% increase in assessment growth for 2020, equating to additional revenue of \$1,265,000. This is related mostly to new residential housing construction and the expansion of the Toronto Premium Outlet Mall.
2. A projected impact of \$1,528,700 for compensation and benefits adjustments. This includes previously approved contract adjustments, performance increments, job evaluation changes, proposed economic adjustment of 1.75%, any benefit costs associated with the Town's benefit provider, Canada Pension Plan/Employment Insurance and Workers' Safety and Insurance Board changes.
3. Conversion of existing contractual positions to permanent needed to deliver expected services at a cost of \$441,500.
4. Continuation of the Special Levy to address the infrastructure deficit identified in the State of Infrastructure Report at a 0.6% tax levy increase of \$310,000 – reallocated from the Fire Services Special Levy, which was capped in 2019.
5. A projected base budget impact of \$212,100 to account for inflationary pressures on existing services based on the CPI forecasted inflation of 2.0% for 2020, as well as increases in materials and supplies required to maintain service levels.
6. Contributions in the total amount of \$9.9M to reserves to meet the minimum targets outlined in the LRFP. Council approved a policy for reserves which includes target balances, along with key criteria around the use of a reserve. By referencing key sensitivity targets including reserve balances in the context of upcoming growth, the Town is able to ensure that reserves remain healthy. Reserves are critical in that they serve as an accessible source of internal financing, prepare the Town for growth and keep working capital intact. They are a significant factor in maintaining a strong financial position.
7. The Town will adhere to the established a debt management approach, which targets a maximum annual debt re-payment cost of 10% of the net tax levy. Constant monitoring of debt costs and rates of return on investments enable the Town to respond quickly to changing market conditions and manage debt load appropriately. The cost of debt in the 2020 budget including principal and interest is 9.39%- which falls below the Town's internal target of 10%.
8. Halton Hills Community Energy Corporation will continue to provide dividends and interest payments in 2020, as well as the first installment of a 6-year promissory note re-payment plan that will result in a steady cash flow for the Town to support the (1) repayment of debt; (2) the building of reserves; and (3) priority capital projects.

The Long Range Financial Plan update presented to Council in the new year will highlight how Hydro monies will be used in accordance with these priorities.

9. Operating impacts of previously approved capital projects amount to an expected \$97,100 increase to the annual budget. These costs include maintenance for new sidewalk connections, street lighting, bike lanes and pedestrian crossings, as well as maintenance agreements for additional EV charging stations.
10. An adjustment in timing for the construction of the Gellert Community Centre Phase 2 addition to 2021. The design and engineering phase will continue throughout 2020 to build on the concepts developed in 2019 while taking into consideration the sustainability features identified in the Corporate Energy Plan. Staff will also be reaching out to the public for their feedback on the conceptual designs. Through the design and engineering work, staff is expected to have a more precise costing for the project, and with the pending release of the Bill 108 regulations with respect to the Community Benefit Charges, will be able to confirm the funding mechanism. In November, staff submitted an application for grant funding through the *Canada Infrastructure Program – Community, Culture and Recreation Stream*. If the application is successful, the Town's contribution to the estimated \$25M project would be 26.67% of the total project cost or \$6.7M;
11. Increase to the budgeted supplementary tax revenue from \$275,000 to \$325,000. Supplemental assessment occurs when new construction is completed or when there is an increase in the value of property during the current tax year, e.g. after a major renovation/addition. The timing of supplementary assessment is dependent upon the completion of construction and subject to an independent review by Municipal Property Assessment Corporation (MPAC). Supplementary taxes have ranged from \$350,000 to as high as \$1.3M in the past six years depending on MPAC's focus for that particular year. Given these fluctuations, staff prefers to budget conservatively at \$325,000, which represents an increase of \$50,000.
12. The budgeted contingency for salary gapping is \$755,000, representing expected savings due to anticipated retirements in 2020 and the historical averages for employee turnover and retention.

It is important to note that strategic investments have been made through the Capital Budget to support Council's priorities, as below:

- Shaping growth, including affordable housing (\$3.7M)
- Addressing transportation issues, including traffic safety, road maintenance, active transportation and preparing for transit (\$2.9M)
- Supporting climate change initiatives (\$1.3M)
- Investing in assets (\$17.M)

F Operating Budget Impacts of the Capital Budget

Capital projects can impact the Operating Budget. For example, new software may have an associated subscription fee or new assets may require maintenance. There is an overall operating budget impact of \$235,700 directly attributable to the 2020 capital program, which effect the 2020, 2021 and 2022 budget years. The following table provides greater detail on those amounts:

<p style="text-align: center;">Town of Halton Hills 2020 Capital Budget Operating Budget Impacts</p>			
Project		Amount	Budget Year
Corporate Services			
2300-10-1911	Acton Indoor Pool Network	5,500	2021
2300-10-1912	Data Storage Strategy & Archiving Software	10,000	2021
2300-05-2004	Construction Inspection Software	5,500	2021
2300-05-2002	AMIS Implementation	170,000	2022
Transportation & Public Works			
6100-21-1701	Rural Streetlighting	1,200	2020
6100-23-1602	Active Transportation Enhancement Program	2,000	2020
6100-22-1805	Trucking Strategy Implementation	5,000	2020
6200-16-2010	Barber Drive (East) Mountainview Road to Danby Road Bike	10,000	2020
6100-28-1516	Traffic Calming	2,000	2020
6500-18-0110	Traffic Infrastructure	5,000	2020
6100-28-1808	Mandated (AODA) Accessible Pedestrian Signal Upgrades	6,000	2020
Recreation & Parks			
8500-12-0101	Park Parking Lot Surfacing	(500)	2020
8500-24-1901	Hungry Hollow Trails Ph 3 Eighth Line to Cedarvale Park	2,000	2020
8500-11-1803	Community Courtyard & Marquee Gtown Library Branch	2,000	2020
8510-10-0101	Community Partnership - Trafalgar Sports Park Leash Free Park	10,000	2020
2020 Operating Budget Impact		44,700	
2021 Operating Budget Impact		21,000	
2022 Operating Budget Impact		170,000	
TOTAL OPERATING BUDGET IMPACT		235,700	

G Proposed Capital Forecast (2021-2029)

Staff is also proposing a nine- year capital forecast for the period 2021 and 2029 as summarized in the table below:

Year	Gross Cost	General & Special Tax Levies	Development Charges	Capital Reserves	Debentures	Other
2021	55,044,300	3,073,400	6,348,047	16,469,340	25,000,000	4,153,513
2022	30,457,300	3,134,900	9,611,908	14,099,296	-	3,611,196
2023	35,866,100	3,197,600	14,377,622	10,739,837	3,425,750	4,125,291
2024	27,511,900	3,261,600	10,366,258	8,237,942	2,000,000	3,646,100
2025	34,081,800	3,326,800	8,809,773	6,591,427	11,651,400	3,702,400
2026	24,559,000	3,393,300	8,813,867	4,801,833	3,820,500	3,729,500
2027	32,787,700	3,461,200	16,295,998	6,016,002	3,225,000	3,789,500
2028	23,748,500	3,530,400	6,852,273	6,455,827	3,093,700	3,816,300
2029	13,606,000	3,601,000	1,711,593	4,432,407	-	3,861,000
Total	277,662,600	29,980,200	83,187,300	77,843,900	52,216,400	34,434,800

The nine-year Capital Forecast is subject to change due to many factors such as the timing of growth, cost increases and changing priorities. As such, it is presented to Budget Committee for approval in principle only and will be reviewed and updated each budget year.

The Design and Engineering works for the Tolton Park capital project is scheduled for the 2020 budget year. The work includes undertaking the required environmental studies prior to remediation efforts to ensure the site is remediated to ministry standards. Once these studies have been completed, the construction and remediation work can commence. The estimated cost for this is \$800,000 and is included in the 2021 forecast above and staff is requesting pre-budget approval of these works to ensure the timing aligns between the studies and remediation work.

H Service Level Enhancements (Operating & Capital):

Office of the CAO:

The increase of \$929,300 to the Office of the CAO Operating Budget is reflective of the corporate re-organization to amalgamate the Corporate Asset Management and Office of Sustainability under the new Climate Change and Asset Management Division within

the Office of the CAO. Corresponding decreases exist within the Planning and Development, and the Recreation and Parks departmental budgets. The following represent the 2020 Operating Budget inclusions:

- An additional Municipal By-Law Enforcement Officer to support the ongoing needs within Enforcement Services. This position is responsible for enforcing the municipal by-laws and certain provincial statutes by responding to inquiries and complaints from the public, staff and other agencies related to health, safety and the well-being of the community.
- The inclusion of an Asset Management Coordinator to move forward with the program and meet legislative requirements. From 2020 onward, the Corporate Asset Management Program will evolve into the tactical implementation phase: developing risk and lifecycle management strategies, refining and maintaining the asset register, improving the optimized decision making tool and supporting the Asset Management Information System.
- A permanent part-time Curatorial Assistant to retain an existing resource that was introduced in 2014. The Curatorial Assistant will maintain existing core services related to the Helson Gallery, facilitate the allocation of resources to strategic initiatives, and enable the delivery of expanded programs. Currently, the Helson Gallery has no full-time resources and is experiencing growing demands that cannot be met without retaining a Curatorial Assistant position.
- An Economic Development part-time student position to assist with the implementation of the Economic Development and Tourism division's workplan.
- An Expeditor and Business Development Portfolio Manager, funded 100% through the Service Modernization Grant and the Economic Investment Attraction Fund. This position will support the delivery of core economic development services by working directly with existing business and key strategic investment leads to attract local jobs, and will assist with key initiatives such as the Economic Development and Tourism Strategy.

BUDGET INCLUSIONS	TOTAL COST	BUDGET IMPACT
Ongoing:		
Municipal By-law Enforcement Officer	\$73,700	\$65,200
Asset Management Coordinator	\$81,900	\$73,400
Curatorial Assistant	\$32,600	\$32,600
Economic Development – PT Student	\$11,600	\$11,600
Expeditor and Business Portfolio Manager	<u>\$149,500</u>	<u>-</u>
Total Ongoing	<u>\$349,300</u>	<u>\$182,800</u>

The 2020 Capital Budget of \$1,387,500 for the Office of the CAO includes initiatives such as the Municipal Accessibility Plan, Community Improvement Plan Grant Program and the Manufacturing Expansion Fund, as well as the recommended implementation of the Corporate Energy Plan. Below are some key components of the capital plan:

- The approved Corporate Energy Plan provided recommendations for multiple areas of investment to improve the Town's energy consumption. The proposed 2020 capital budget provides \$382,000 for implementation of HVAC Testing and Retrofits for a number of facilities, as well as optimization of the Town's geothermal systems in use at four Town facilities.
- \$680,000 in funding for continued support for the on-going implementation of Corporate & Community Sustainability initiatives such as the Community sustainability Investment Fund, the Climate Change Action Implementation and the Climate Change Adaptation Strategy Implementation.
- \$123,000 has been forecasted for energy optimization of the Gellert Community Centre Pool, as well as the Ice Plant at Moldmaster's Sportsplex.
- The Community Improvement Plan (CIP) Grant Program supports economic development and investment attraction by providing financial incentives to stimulate private sector investment in revitalization, redevelopment and renewal. The 2020 budget proposes \$107,500 for the program and a further \$45,000 to update the plan for the future.
- The Municipal Accessibility Plan is an annual program that invests \$50,000 each year to identify, remove and prevent barriers to people with disabilities who utilize the facilities and services of the Town of Halton Hills.
- The Manufacturing Expansion Fund was put in place to assist established businesses with expansions by covering the costs of certain Town fees. This program is one of the Town's key economic development tools and enhances the Town's competitiveness. By assisting local businesses, the Fund supports the retention of local employers and the associated jobs and financial/economic spin-off benefits. In 2020 the proposed budget for this fund is \$40,000.

Corporate Services:

The \$545,100 net increase to Corporate Services' 2020 Operating Budget addresses current staffing needs, and support for information technology systems, as follows:

- Conversion of 3.8 full-time equivalent positions from contractual to permanent status for a net total of \$286,900, or 5.2% to continue the delivery of expected services. These positions include the Communications Coordinator, the Assessment Analyst, the Financial Accountant and the Purchasing Clerk, which were funded in 2019 through a one-time contribution from the 2018 Operating surplus. Inclusion in the 2020 Operating Budget will provide sustainable funding for these positions going forward.
- Network administration and cyber security services. The recommendations from the Corporate Technology Strategic Plan included the outsourcing of specialized

functions that are more efficiently provided externally and are reflected in a net budget increase of \$90,000 or 1.6%.

BUDGET INCLUSIONS	TOTAL COST	BUDGET IMPACT
Ongoing:		
Communications Coordinator	\$86,900	\$71,900
Assessment Analyst	\$53,500	\$53,500
Financial Accountant	\$111,000	\$111,000
Purchasing Clerk	\$50,500	\$50,500
Cyber Security Services	\$50,000	\$50,000
Total Ongoing	<u>\$351,900</u>	<u>\$336,900</u>

The Corporate Services 2020 Capital Budget largely consists of the development and management of the Town's information technology, in accordance with the Council-approved Corporate Technology Strategic Plan (CTSP). Well-run municipalities rely on technology to be effective, increase the productivity and efficiency of their staff, and provide services that satisfy customers with their simplicity and convenience. With this goal in mind, the Capital portfolio focuses on the modernization of corporate-wide systems and the transformation of business processes to improve service delivery and deliver on efficiencies. The Corporate Services capital plan is proposing \$1,428,500 for 2020. The following summarizes key components of the Capital Forecast:

- As per the CTSP, a \$473,500 investment in IT in 2020 includes hardware replacement and upgrades, as well as service improvement projects that will modernize service delivery.
- \$750,000 in 2020 for the implementation of a new asset management solution. This is part of the overall implementation plan of the Corporate Asset Management strategy and will contribute towards optimizing asset performance and reliability.
- \$150,000 for financial planning including the updating of the Development Charge Study and the development of a Community Benefits Charge Strategy and associated Long Range Financial Plan updates.
- \$55,000 for investment in human resources, which include training support for the succession planning program and the salary survey done every three years to ensure that the Town can continue to retain and attract high calibre talent.

Library Services:

The \$143,500 decrease in Library Services' Operating Budget is due to the phasing out of internal rental chargebacks for the maintenance and operations of shared space within the Cultural Centre. The net zero impact is offset by an increase to the Facilities Operating Budget within Recreation & Parks.

The Library Services 2020 Capital Budget is \$513,300, consisting of a \$424,000 investment in collections, materials and media and \$44,300 in Information Technology.

- Library materials are a core service. The funding allows the Library to continue to develop and maintain a collection of over 115,000 physical items in a variety of languages, reading levels and formats, including print and audio visual.
- The Technology Renewal Project enables the Library to provide reliable and responsive information technology services by enabling the replacement of aging hardware. In 2020, this will include the replacement of Humanware smartware, communication headsets, laser printers, self-check stations and scanners, and early literacy stations.
- The furnishings in the teen lounges at each Library will be undergoing an update in 2020, including sofas, chairs and study tables, at a budgeted cost of \$20,000. The layout is based on input from youth in the community and the Library's Teen Advisory Council.

Fire Services:

The \$83,600 increase in Fire Services' Operating Budget is primarily comprised of changes in base compensation and benefits for the current staff complement. The full effect of these changes for 2020 have been mostly offset by an adjustment to actuals for prior year estimates based on the new Collective Bargaining Agreement. Fire Services has one 2020 Operating Budget inclusion as follows:

- Conversion of the existing Customer Service Representative contract position to permanent status at a cost of \$31,200, or 0.4%. This position was previously funded from a one-time contribution from the 2018 Fire Services operating surplus. Inclusion in the 2020 Operating Budget would provide sustainable funding for this position moving forward.

BUDGET INCLUSIONS	TOTAL COST	BUDGET IMPACT
Ongoing: Customer Service Representative	\$31,200	\$31,200

The Fire Services Capital Budget for 2020 ensures sustained service delivery through the efficient lifecycle management of equipment, fleet and facilities. Ongoing capital funding is critical to reducing risk in both property damage and loss of life for the residents of Halton Hills, while ensuring the effectiveness, responsiveness and safety of firefighters. A capital budget of \$768,000 is proposed for 2020 with a summary of key highlights as follows:

- \$353,000 for the lifecycle replacement of firefighter gear and protective equipment, as well as training equipment and vehicle outfitting.
- \$270,000 for the lifecycle replacement of Fire fleet.
- \$60,000 for facility repairs and upgrades.
- Staff will explore low-carbon fleet replacement options.

Transportation & Public Works:

The \$867,600 net increase in Transportation & Public Works' Operating Budget includes sufficient funding to maintain service levels for additional roads and park space, establish an urban forestry program, and improve the Town's catch basin cleaning program. The Operating Budget inclusions are as follows:

- Support for the dedicated urban forestry program to address the increased maintenance needs of both rural and urban forests in the amount of \$50,000.
- Improvements to the Town's Catch Basin Cleaning program in the amount of \$75,000; funding will allow for increased cleaning of catch basins, in line with industry standards.
- Conversion of the Traffic Analyst position to full-time permanent. This position is required to address the existing workload and to assist with the capital program.
- A Development Engineering Technologist position to assist in providing expertise with reviewing development applications and providing oversight for on-site technical issues, representing a net increase of \$52,600. full cost has been partially offset through savings in summer student wages and benefits.

BUDGET INCLUSIONS	TOTAL COST	BUDGET IMPACT
Ongoing:		
Forestry Program	\$50,000	\$50,000
Catch Basin Cleaning Program Upgrades	\$75,000	\$75,000
Traffic Analyst	\$99,300	\$90,800
Development Engineering Technologist	<u>\$85,200</u>	<u>\$52,600</u>
Total Ongoing	<u>\$309,500</u>	<u>\$268,400</u>

The 2020 Capital Budget for Transportation & Public Works supports the rehabilitation and construction of existing and new public infrastructure, as well as enhancing the quality of public transportation services. These activities are vital to building and maintaining the sustainable community of the Town. The Transportation & Public Works proposes a \$15,300,600 budget for 2020.

The following summarizes key components of the Capital Budget:

- \$806,100 related to roadway design, construction and rehabilitation required to maintain assets in a state-of-good-repair.
- \$1,095,000 is required for the lifecycle replacement of transportation infrastructure such as traffic signals, streetlights and signage.
- \$1,207,500 for the lifecycle replacement and expansion of Public Works fleet and equipment based on best practices for management of assets. Staff will explore low-carbon fleet and equipment replacement options as part of the purchasing process.
- Funding to support the new Affordable Housing Working group has been included in the 2020 Capital budget at a cost of \$25,000. The group will focus on the development of an affordable housing strategy to provide recommendations for actions both the Town and residents can take to combat rising housing prices.
- \$2,962,787 in provincial grant funding for the Ministry of Transportation's Connecting Links program is to be utilized for the rehabilitation and reconstruction of the Main Street North Bridge over the Canadian National railway (known as "the white bridge"). The work is planned to include parapet walls, improvements to the road and sidewalk surface, and on-road bike facilities and is budgeted to cost \$3,292,000.
- \$925,000 of provincial and federal program funding through the Investing in Canada Infrastructure Program – Public Transit Stream will be utilized for the purpose of improving Activan and public transit services over the next few years. The funds will be primarily used for new and replacement vehicles for Activan, but will also be utilized for the improvement of the current transit system hardware and software. A portion of the funding is planned for the installation of transit infrastructure along the Steeles Avenue Corridor.
- The 2020 Capital Budget also includes \$2,500,000 in funding for the continued reconstruction of 22 Side Road. Phase 2 of the project will involve upgrading the surface treated road to asphalt from east of Elizabeth Street in Limehouse to Highway 7, as well as the inclusion of new active transportation facilities along the roadway.
- \$1,500,000 for the rehabilitation of Mountainview Road Bridge over the CN railway in 2020, which will primarily be funded through the Federal Gas Tax and Ontario Community Infrastructure Fund (OCIF) programs. The work is planned to include parapet walls, improvements to the road and sidewalk surface, and on-road bike facilities.

- \$650,000 for the design of Main Street in Glen Williams, to accommodate the addition of pedestrian, active transportation and drainage improvements.
- \$150,000 is budgeted for tree planting to mitigate the impacts of the Emerald Ash borer infestation.

Planning & Development:

The net decrease of \$115,500 in the Planning & Development Operating Budget is the result of a corporate re-organization involving the move of the Office of Sustainability to the Climate Change & Asset Management Division within the Office of the CAO. There is one 2020 Operating Budget inclusion as follows:

- A part-time Heritage Planning Coordinator position. This position will assist with coordinating with and supporting the Heritage Halton Hills Committee and addressing heritage planning matters.

BUDGET INCLUSIONS	TOTAL COST	BUDGET IMPACT
Ongoing: Heritage Planning Coordinator (part-time)	\$45,200	\$36,700

The 2020 Capital Budget for Planning & Development in the amount of \$900,000 includes funding for key legislated and growth-related plans and studies in order to support development and growth for the Town. The proposed Capital Budget is summarized as follows:

- \$600,000 for the Premier Gateway Phase 2B Secondary Plan. The secondary plan will help facilitate development of the remaining Premier Gateway Employment Area lands by providing important policies and designations required to make the lands “development ready”. The development of the lands will help to attract businesses, jobs, and tax assessment for the Town.
- \$300,000 for the Southeast Georgetown Planning Study has been included in the 2020 Capital budget. Completion of the study will further enable development within the Southeast Georgetown Planning Area and provide growth for the Town.

Recreation & Parks:

The \$553,450 increase in Recreation & Parks Operating Budget is the net result of corporate re-organization, moving Corporate Asset Management under the Office of the CAO, and the elimination of internal rental chargebacks to the Library. The 2020 Operating Budget inclusions are as follows:

- Manager of Community Development position mainly responsible for social planning, financial management and capacity building to support local residents.
- Conversion of permanent part-time Customer Service Representative to a full-time Administrative Assistant at the Acton Arena & Community Centre.

BUDGET INCLUSIONS	TOTAL COST	BUDGET IMPACT
Ongoing:		
Manager of Community Development	\$106,600	\$98,100
Administrative Assistant	<u>\$56,900</u>	<u>\$24,400</u>
Total Ongoing	<u>\$163,500</u>	<u>\$122,500</u>

The Recreation and Parks 2020 Capital Budget is \$5,082,500, consisting of investments in community and youth centre construction projects, parks and open space projects and other growth-related infrastructure. The state-of-good repair initiatives comprise the other important areas of the capital budget. The following summarizes key components of the 2020 Capital Budget:

- Complete facility construction (\$736,500) to begin in 2020 of former Acton Town Hall space currently leased by Heritage Acton to accommodate dedicated youth space (Youth Wellness Hub). Aligning with the Youth Service Delivery Model, this space will be a fully integrated "one-stop-shop" for youth-serving recreation and health and social service agencies. This site replaces the current Off the Wall Youth Centre located in Acton. As per RPT-CORPSERV-2019-001, pre-approval has been granted for this project.
- Repair and maintenance of existing Town assets at a cost of \$2,381,000 as per the Town's Corporate Asset Management Plan.
- Tolton Park is a multi-phased project starting with design and engineering in 2020 of \$120,000; with construction to follow in 2021. Total cost of the project is \$920,000. Staff is recommending pre-approval of the construction amount of \$800,000 in 2021 to ensure timing alignment with the design and engineering work.
- Cedarvale Community Centre Revitalization - \$322,000
- \$30,000 has been budgeted for cemetery revitalization
- Construction of other parks and trail systems in Halton Hills will cost \$810,000 in 2020. The main projects within the Parks & Open Space work plan are:
 - Parks Revitalization & Renewal - \$145,000

- Play Equipment Replacement - \$300,000; with \$175,000 being pre-approved in 2019 as per RPT-CORPSERV-2019-001 for the replacement of Gellert Community Park Playground
- Sportsfield Lighting Replacement - \$100,000
- Hungry Hollow Trails - \$265,000
- Growth-related projects within Parks & Open Space have in the main been deferred to future years to align with the timing of growth; in 2020, the following projects will proceed:
 - Trafalgar Sports Park – Field of Dreams Phase 2 - Design in 2020 - \$50,000, with construction to follow
 - \$300,000 is budgeted to proceed with the Trafalgar Sports Park Leash Free Park as part of a Community Partnership

Corporate Expenses:

The \$138,950 increase to the Corporate Revenue & Expenses Operating Budget is comprised mainly of increases to reserve contributions and insurance premiums, which are partially offset by an increase in the contingency for salary gapping and supplementary taxes.

Acton Business Improvement Area:

The 2020 budget for the Acton Business Improvement Area can be found in Appendix D. The proposed 2020 budget is for \$171,220 in gross expenditures and a net tax levy of \$96,970. This represents a net levy increase of 2% or \$1,905 since 2019.

Georgetown Business Improvement Area:

The 2020 budget for the Georgetown Business Improvement Area can be found in Appendix E. The proposed 2020 budget is for \$289,800 in gross expenditures and a net tax levy of \$212,050. This net tax levy remains at the same rate as 2019.

I Budget Challenges:

With the changing political landscape, there may be funding challenges that are not known at the time of this report. These potential challenges are outlined below.

a) Bill 108, *More Homes, More Choice, 2019*:

The changes introduced will amend the current *Development Charges Act* (DCA) resulting in impacts on the timing of development charge collection and rate determinations, as well as the removal of soft services funding for recreation centres, parks, libraries and planning studies. Soft services will be subject to a capped Community Benefit Charge (CBC) under the Planning Act; the CBC will be based on a yet to be determined percentage of appraised land value. Regulations were scheduled for release this fall, and are expected to specify this percentage and other details

around the appraisal mechanism. Until these regulations are released, it is not known whether costs related to soft services will be recovered to the same degree under the previous DCA. This uncertainty makes it very difficult to plan for the funding of growth-related soft services. In addition, the amended DCA allows payments in six annual increments for certain kinds of developments, including commercial developments. This will impact the Town's cash flow (and that of the Region) and create a considerable administrative burden. Staff expects that the regulations will provide clarity around the payment schedule as well.

b) Frozen and/or reduced funding:

The Region of Halton- The Region has prepared their 2020 budget based on their latest understanding of the provincial direction. The Region may be faced with challenges in absorbing base budget pressures from inflation, as well as the increased demand for services and other growth impacts. This has placed added pressure on the Region to identify opportunities for savings as they absorb a larger cost share for these programs. The full extent of the funding impacts will not be known until the 2020 funding allocations are received from the Province.

Conservation Authorities- The Conservation Authorities, including three that serve Halton Hills (Credit Valley Conservation Authority; Conservation Halton; Grand Valley Conservation Authority) have received notice from the province that funding for flood mitigation programs has been cut in half. In addition, Conservation Authorities have been directed by the Province to focus on their core mandate. The impact to the Town in terms of a program funding shortfall is unclear at this time.

Boards of Education- The Province's education plan, *Education that Works for You*, includes significant funding cuts to grants available for school programs, and infrastructure investment. The education portion of the property tax rate could be potentially increased by the Province to balance the funding required for the education system.

c) Further potential claw backs in provincial transfers

The Town expected a doubling of the provincial gas tax based on a commitment from the previous Ontario Government, representing an additional \$6M over the next ten years; this has been reversed by the current Ontario Government. These funds would have supported public transit operations and infrastructure. Assuming current allocations, staff expects to receive provincial gas tax funds (\$595,498) and Ontario Community Infrastructure Funding (\$1,581,524) in 2020. There is no indication as yet that the provincial gas tax program will not continue in 2020 with the current funding formula. OCIF and the provincial gas tax programs represent a major source of funding for the Town.

RELATIONSHIP TO STRATEGIC PLAN:

The annual Budget is a major funding and decision-making tool and is used to support and advance Council's Strategic Priorities.

FINANCIAL IMPACT:

Staff is recommending the proposed 2020 net levy requirement in the amount of \$53,557,300, and a capital budget of \$25,380,400. This represents an estimated overall increase to the residential tax rate of 2.1%, including Town, Region and Education portions. The 3.1% increase in the Town portion consists of a 2.5% base budget increase plus a 0.6% dedicated levy for long term capital asset planning in the context of climate change.

CONSULTATION:

The preparation of this report was done in consultation with staff from every department.

PUBLIC ENGAGEMENT:

No public engagement was required in reference to this report.

SUSTAINABILITY IMPLICATIONS:

The Town is committed to implementing our Community Sustainability Strategy, Imagine Halton Hills. Doing so will lead to a higher quality of life.

The recommendation outlined in this report advances the Strategy's implementation.

This report supports all pillars of Sustainability and in summary the alignment of this report with the Community Sustainability Strategy is excellent.

COMMUNICATIONS:

All Budget Committee meetings are open to the public and the notice of all meetings is posted on the Town's website. The budget documents will be available to the public for viewing through the branches of the Halton Hills Public Library or through the Corporate Services department. Once budgets are approved, summary information will be made available on the Town's website.

CONCLUSION:

Staff is recommending that the proposed 2020 Operating Budget be approved at a net for levy amount of \$53,557,300. The proposed levy is a reduction of 0.8% over the target approved through the Long Range Financial Plan and represents the lowest levy in 19 years. If approved by Council, the net increase to the residential tax rate would be approximately 2.1% including Town, Region and Education portions.

The proposed 2020 Capital Budget of \$25,380,400 is being submitted for Budget Committee's consideration along with a 9-year, 2021-2029 Capital Forecast totaling \$277,662,600. Updates will be provided to Council as staff continues to refine the longer term financial forecast related to the timing of growth, the receipt of development charges and the impact of any Provincial changes.

Reviewed and Approved by,

A handwritten signature in black ink, appearing to read "Jane Diamanti". The script is cursive and fluid.

Jane Diamanti, Commissioner of Corporate Services

A handwritten signature in black ink, appearing to read "Brent Marshall". The script is cursive and fluid.

Brent Marshall, Chief Administrative Officer

**Town of Halton Hills
2020 Operating Budget
Net Expenditures by Department**

	2019		2020					2020 vs. 2019	
	Budget (\$)	Forecast (\$)	Base Budget (\$)	Pre-Approved Capital Impacts	Inclusions	One-Time	Total Budget (\$)	Budget Change	
Net Expenditures									
Council	948,800	864,314	957,600	-	-	-	957,600	8,800	0.9%
Office of the CAO	2,910,000	2,843,816	3,656,500	-	182,800	-	3,839,300	929,300	31.9%
Corporate Services	5,494,000	5,175,188	5,702,200	-	336,900	-	6,039,100	545,100	9.9%
Library Services	3,794,600	3,790,685	3,651,100	-	-	-	3,651,100	(143,500)	-3.8%
Fire Services	8,584,355	8,014,242	8,636,755	-	31,200	-	8,667,955	83,600	1.0%
Transportation & Public Works	12,900,200	12,937,397	13,412,300	87,100	268,400	-	13,767,800	867,600	6.7%
Planning & Development	1,553,600	1,470,176	1,401,400	-	36,700	-	1,438,100	(115,500)	-7.4%
Recreation and Parks	6,888,850	6,754,472	7,309,800	10,000	122,500	-	7,442,300	553,450	8.0%
Corporate Revenues & Expenses	7,615,095	7,771,749	7,730,845	-	-	23,200	7,754,045	138,950	1.8%
Total Net Expenditures	50,689,500	49,622,038	52,458,500	97,100	978,500	23,200	53,557,300	2,867,800	5.7%
General Levy	(40,821,100)	(42,269,223)	(42,265,100)	-	(1,292,800)	-	(43,557,900)	(2,736,800)	6.7%
Special Levies	(8,424,400)	(8,424,400)	(8,424,400)	-	(310,000)	-	(8,734,400)	(310,000)	3.7%
Assessment Growth	(1,444,000)	-	-	-	(1,265,000)	-	(1,265,000)	179,000	-12.4%
Total Taxation	(50,689,500)	(50,693,623)	(50,689,500)	-	(2,867,800)	-	(53,557,300)	(2,867,800)	5.7%
Net Town Tax Impact (Net of Assessment Growth)	(51,954,500)		(51,954,500)	-	(1,602,800)	-	(53,557,300)	(1,602,800)	3.1%

Note: Department subtotals show net operating expenditures and do not include contributions from Special Tax Levies. The 2019 forecast is based on the Q2-2019 forecast to December [RPT-CORPSERV-2019-0032]

**Town of Halton Hills
2020 Operating Budget
Gross Expenditures and Revenues by Category**

	2019	2020					2020 vs. 2019	
	Budget (\$)	Base Budget (\$)	Pre-Approved Capital Impacts	Inclusions	One-Time	Total Budget (\$)	Budget Change	
Gross Expenditures								
Salaries & Benefits	42,561,266	42,784,845	-	969,500	486,900	44,241,245	1,679,979	3.9%
Materials & Supplies	3,699,855	3,729,985	5,000	-	8,100	3,743,085	43,230	1.2%
Utilities, Services & Other	10,247,334	10,738,736	92,100	175,000	(304,500)	10,701,336	454,002	4.4%
Financing & External Transfers	5,414,400	5,611,500	111,400	-	-	5,722,900	308,500	5.7%
Contributions to Reserves	9,874,326	9,415,176	-	310,000	143,200	9,868,376	(5,950)	-0.1%
Contributions to Capital Fund	2,398,100	3,013,100	-	-	-	3,013,100	615,000	25.6%
Total Gross Expenditures	74,195,281	75,293,342	208,500	1,454,500	333,700	77,290,042	3,094,761	4.2%
Gross Revenues								
Payment in Lieu of Taxes	(1,464,800)	(1,464,800)	-	-	-	(1,464,800)	-	0.0%
User Fees & Service Charges	(10,144,836)	(10,075,418)	-	(10,000)	-	(10,085,418)	59,418	-0.6%
Recoveries & Donations	(1,439,157)	(1,466,593)	-	(15,000)	-	(1,481,593)	(42,436)	2.9%
Development Charges	(2,839,500)	(2,996,200)	(111,400)	-	-	(3,107,600)	(268,100)	9.4%
Grants	(756,700)	(958,360)	-	(82,500)	-	(1,040,860)	(284,160)	37.6%
Reserves	(1,506,300)	(560,000)	-	-	(1,310,500)	(1,870,500)	(364,200)	24.2%
Financing	(3,520,000)	(3,455,300)	-	-	1,000,000	(2,455,300)	1,064,700	-30.2%
Other	(1,834,488)	(2,168,171)	-	(58,500)	-	(2,226,671)	(392,183)	21.4%
Total Gross Revenues	(23,505,781)	(23,144,842)	(111,400)	(166,000)	(310,500)	(23,732,742)	(226,961)	1.0%
General Levy	(40,821,100)	(42,265,100)	-	(1,292,800)	-	(43,557,900)	(2,736,800)	6.7%
Special Levies	(8,424,400)	(8,424,400)	-	(310,000)	-	(8,734,400)	(310,000)	3.7%
Assessment Growth	(1,444,000)	-	-	(1,265,000)	-	(1,265,000)	179,000	-12.4%
Total Taxation	(50,689,500)	(50,689,500)	-	(2,867,800)	-	(53,557,300)	(2,867,800)	5.7%
Net Town Tax Impact (Net of Assessment Growth)	(51,954,500)	(51,954,500)	-	(1,602,800)	-	(53,557,300)	(1,602,800)	3.1%

2020 Capital Budget & 2021 - 2029 Capital Forecast Summary

Line	Project No.	Project Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
Office of the CAO													
1	2100-10-1701	Alternative Voting Method	-	150,000	-	-	-	-	-	-	-	-	150,000
2	7300-02-2401	CEP - BAS Installation - Various Facilities	-	-	-	-	638,900	152,000	-	-	-	-	790,900
3	7300-02-2104	CEP - Building Envelope Retrofits - Various Facilities	-	5,000	96,700	65,000	-	160,000	-	-	-	-	326,700
4	7300-25-2107	CEP - EV CarPool Vehicle and Staff Training	-	44,000	-	-	-	-	-	-	-	-	44,000
5	7300-22-2005	CEP - Geothermal Systems Optimization	100,000	92,500	-	-	-	-	-	-	-	-	192,500
6	7300-02-2003	CEP - HVAC Performance Testing and Retrofits - Acton Arena	52,000	26,900	35,800	-	-	-	-	-	-	-	114,700
7	7300-02-2202	CEP - HVAC Performance Testing and Retrofits - Acton Library	-	-	15,400	15,400	-	-	-	-	-	-	30,800
8	7300-02-2102	CEP - HVAC Performance Testing and Retrofits - District One Station	-	33,800	-	-	-	-	-	-	-	-	33,800
9	7300-02-2004	CEP - HVAC Performance Testing and Retrofits - Gellert Community Centre	33,000	17,500	35,000	-	-	-	-	-	-	-	85,500
10	7300-02-2103	CEP - HVAC Performance Testing and Retrofits - Halton Hills Cultural Centre and Library	-	29,100	29,100	29,100	29,100	29,100	-	-	-	-	145,500
11	7300-02-2001	CEP - HVAC Performance Testing and Retrofits - Mold-Masters SportsPlex	142,000	-	106,400	42,500	-	170,200	-	-	-	-	461,100
12	7300-02-2101	CEP - HVAC performance Testing and Retrofits - Robert C Austin Ops Centre	-	15,000	-	48,900	32,600	-	-	-	-	-	96,500
13	7300-02-2002	CEP - HVAC Performance Testing and Retrofits - Town Hall	55,000	70,000	-	-	-	-	-	-	-	-	125,000
14	7300-02-2007	CEP - Ice Plant Optimization - Acton Arena	23,000	-	-	-	-	-	-	-	-	-	23,000
15	7300-02-2106	CEP - Ice Plant Optimization - Mold-Masters SportsPlex	-	95,000	-	-	-	-	-	-	-	-	95,000
16	7300-02-2201	CEP - Lighting Retrofits	-	-	264,900	27,600	69,700	-	-	-	-	-	362,200
17	7300-22-2006	CEP - Low-Carbon Design Briefs - Town Hall, Mold-Masters SportsPlex, and Acton Arena	65,000	-	-	-	-	-	-	-	-	-	65,000
18	7300-02-2105	CEP - Pool Optimization - Gellert Community Centre	-	49,700	-	-	-	-	-	-	-	-	49,700
19	7300-10-1901	Climate Change Action Implementation	115,000	115,000	115,000	90,000	90,000	-	-	-	-	-	525,000
20	7300-10-1902	Climate Change Adaptation Strategy Implementation	100,000	100,000	100,000	100,000	100,000	-	-	-	-	-	500,000
21	1100-10-0101	Community Improvement Plan Grant Program	107,500	107,500	107,500	107,500	107,500	107,500	107,500	107,500	107,500	107,500	1,075,000
22	7100-22-2002	Community Improvement Plan Update	45,000	-	-	-	-	-	50,000	-	-	-	95,000
23	7300-22-1501	Community Sustainability Investment Fund	15,000	15,000	15,000	15,000	15,000	-	-	-	-	-	75,000
24	7100-22-1701	Community Sustainability Strategy Update	-	-	-	100,000	-	-	-	75,000	-	-	175,000
25	7100-22-1903	Corporate Energy Conservation Plan & Demand Management Plan Update	-	-	-	-	80,000	-	-	-	-	-	80,000
26	7300-22-1002	Corporate Sustainability Audit & Action Plan Update	-	-	55,000	-	-	-	-	-	-	-	55,000
26	4001-10-2001	Cultural Master Plan Update PH1 & Culture Days Implementation	45,000	-	-	-	-	-	-	-	-	-	45,000
27	4001-10-2101	Cultural Master Plan Update	-	45,000	-	-	-	-	-	-	-	-	45,000
28	1100-22-2001	Downtown Gtown Parking Feasibility Assessment	25,000	-	-	-	-	-	-	-	-	-	25,000
29	1100-10-2201	Economic Development and Tourism Strategy Update	-	-	-	-	-	80,000	-	-	-	-	80,000
30	1100-10-1803	Economic Investment Attraction Fund	110,000	110,000	-	-	-	-	-	-	-	-	220,000
31	7300-22-1704	Food Security Plan	-	30,000	-	-	-	-	-	-	-	-	30,000
32	7100-22-1605	Green Building Standards Update	-	-	-	-	60,000	-	-	-	-	-	60,000
33	7100-22-1904	Local Action Plan Update (Mayor's Community Energy Plan)	150,000	-	-	-	-	150,000	-	-	-	-	300,000
34	1100-10-0105	Manufacturing Expansion Fund	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	400,000
35	0510-01-0101	Municipal Accessibility Plan	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
36	7300-22-1701	Property Assessed Payment for Energy Retrofits (PAPER)	100,000	100,000	100,000	-	-	-	-	-	-	-	300,000
37	4001-10-2301	Public Art Master Plan Update	-	-	-	40,000	-	-	-	-	-	-	40,000
38	1400-10-1801	Strategic Plan Update	-	-	60,000	-	-	-	60,000	-	-	-	120,000
39	7300-22-1804	Sustainable Neighbourhood Action Plan	15,000	-	-	-	-	-	-	-	-	-	15,000
Office of the CAO Total			1,387,500	1,341,000	1,225,800	771,000	1,312,800	938,800	307,500	272,500	197,500	197,500	7,951,900
Corporate Services													
40	2300-10-1911	Acton Indoor Pool Network	15,000	-	-	-	-	-	-	-	-	-	15,000
41	2300-05-2201	AMANDA Planning	-	-	575,000	-	-	-	-	-	-	-	575,000
42	2300-05-2002	AMIS Implementation	750,000	-	-	-	-	-	-	-	-	-	750,000
43	2300-10-2110	AMPS Technology Implementation	-	50,000	-	-	-	-	-	-	-	-	50,000
44	2200-22-0104	Benefits Review	-	-	-	-	-	50,000	-	-	-	-	50,000
45	2300-05-2104	BI - Implement BI Technologies	-	-	50,000	-	-	-	-	-	-	-	50,000
46	2300-10-2103	BI - Pilot BI Technologies	-	-	10,000	-	-	-	-	-	-	-	10,000
47	2300-10-2002	BI reporting & Dashboarding Strategy	-	25,000	-	-	-	-	-	-	-	-	25,000
48	2300-05-2102	Business Continuity Solution Implementation	-	50,000	-	-	-	-	-	-	-	-	50,000
49	2300-05-2004	Construction Inspection Software	20,500	-	-	-	-	-	-	-	-	-	20,500
50	2300-10-1909	Corporate Collaboration Strategy	-	53,500	-	-	-	-	-	-	-	-	53,500
51	2300-10-2105	Corporate Compute and Storage Evergreen	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	180,000

2020 Capital Budget & 2021 - 2029 Capital Forecast Summary

Line	Project No.	Project Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
52	2300-04-2001	Corporate Network Equipment Replacement	100,000	-	-	-	-	100,000	-	-	-	-	200,000
53	2300-04-0102	Corporate Server and Data Storage Refresh	25,000	-	25,000	-	25,000	-	25,000	-	25,000	-	125,000
54	2300-04-2002	Corporate WiFi Replacement	30,000	-	-	-	-	30,000	-	-	-	-	60,000
55	2200-22-0105	Council Compensation Survey	-	15,000	-	-	-	15,000	-	-	-	-	30,000
56	2300-10-2106	Customer Service Strategy	-	100,000	-	-	-	-	-	-	-	-	100,000
57	2300-04-2201	Customer Service Technology Infrastructure	-	-	50,000	-	-	-	-	-	-	-	50,000
58	2300-10-1912	Data Storage Strategy & Archiving Software	20,000	-	-	-	-	-	-	-	-	-	20,000
59	2400-10-2001	Development Charges Study and Community Benefit Charge	150,000	-	-	-	-	150,000	-	-	-	-	300,000
60	2300-10-2004	Digitization of Building and Planning Strategy	50,000	-	-	-	-	-	-	-	-	-	50,000
61	2300-10-2107	Digitize Planning Business Processes	-	275,000	-	-	-	-	-	-	-	-	275,000
62	2200-22-0103	Employee Engagement Survey	-	40,000	-	-	42,000	-	-	44,100	-	-	126,100
63	2300-05-2103	Enterprise Content Management Implementation	-	-	500,000	-	-	-	-	-	-	-	500,000
64	2300-10-2001	Enterprise Content Management Strategy	-	30,000	-	-	-	-	-	-	-	-	30,000
65	2300-05-2001	Firewall Replacement	25,000	-	-	-	-	25,000	-	-	-	-	50,000
66	2300-10-1910	Geomatics Strategic Plan	35,000	-	-	-	-	-	-	-	-	-	35,000
67	2300-10-1501	Geospatial Data	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
68	2300-10-2102	GP Fit/Gap Analysis	-	50,000	-	-	-	-	-	-	-	-	50,000
69	2300-05-2105	HRIS Implementation	-	-	50,000	-	-	-	-	-	-	-	50,000
70	2300-10-2003	HRIS Strategy	-	20,000	-	-	-	-	-	-	-	-	20,000
71	2300-10-1908	HUB Review Strategy	-	39,300	-	-	-	-	-	-	-	-	39,300
72	2300-05-2301	Implement Customer Service Strategy Recommendations	-	-	-	350,000	-	-	-	-	-	-	350,000
73	2300-05-2101	ITSM Solution	-	50,000	-	-	-	-	-	-	-	-	50,000
74	2300-09-1601	Large Scale Plotter - Printer	-	-	45,000	-	-	-	-	-	-	-	45,000
75	2500-22-0105	Long Term Financial Plan	-	-	75,000	-	-	-	-	75,000	-	-	150,000
76	2300-05-0103	Microsoft Licensing	-	-	-	180,000	-	-	-	180,000	-	-	360,000
77	2300-10-2005	Mobile Enforcement Technology	18,000	-	-	-	-	-	-	-	-	-	18,000
78	2300-10-2104	Online Building Services Pilot	-	795,000	-	-	-	-	-	-	-	-	795,000
79	2300-05-2106	Open Data Implementation	-	15,000	-	-	-	-	-	-	-	-	15,000
80	2600-06-0101	Photocopier/Fax/Printers	-	-	182,000	-	-	-	-	182,000	-	-	364,000
81	2300-10-2108	Point of Sale System Discovery	-	35,000	-	-	-	-	-	-	-	-	35,000
82	2200-22-0102	Salary Survey	40,000	-	-	40,000	-	-	40,000	-	-	-	120,000
83	2200-10-2101	Succession Plan - Training/Dev Support	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	150,000
84	2300-04-0101	Technology Refresh	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	1,200,000
85	2300-22-1601	Technology Strat Plan Update	-	-	50,000	-	-	-	50,000	-	-	-	100,000
86	2500-22-0102	User Fee Review	-	-	20,000	-	-	-	-	20,000	-	-	40,000
Corporate Services Total			1,428,500	1,812,800	1,802,000	740,000	237,000	540,000	285,000	671,100	195,000	170,000	7,881,400
Library Services													
87	3200-22-0001	Acton Branch Asset Management Plan	-	-	-	-	-	-	5,000	-	-	-	5,000
88	3000-15-0103	Lib Mats Collection Developmnt	25,000	25,000	25,000	-	-	-	-	-	-	-	75,000
89	3100-09-1701	Library Furnishing/Equip-GTown	20,000	30,000	-	33,000	-	-	-	-	33,000	-	116,000
90	3200-09-1601	Library Furnishings Acton	-	23,000	-	-	-	-	23,000	-	-	-	46,000
91	3000-15-0101	Library Materials	424,000	449,000	474,000	499,000	499,000	499,000	499,000	499,000	499,000	499,000	4,840,000
92	3000-04-1501	Library Strategic Plan	-	65,000	-	-	-	-	42,000	-	-	-	107,000
93	3000-09-0105	Library Technology Renewal	44,300	81,400	43,900	59,000	55,500	43,900	81,400	52,500	50,200	50,400	562,500
94	3000-04-1401	Upgrade of Lib. Integrated Sys	-	-	-	-	125,000	-	-	-	-	125,000	250,000
95	3000-05-0002	Website Renewal	-	-	75,000	-	-	-	-	75,000	-	-	150,000
Library Services Total			513,300	673,400	617,900	591,000	679,500	542,900	650,400	626,500	582,200	674,400	6,151,500
Fire Services													
96	5200-07-2601	4th Station - Extrication Equipment (New)	-	-	-	-	-	-	-	50,000	-	-	50,000
97	5500-03-2301	4th Station & Training Centre - 401 Corridor	-	-	-	-	-	-	-	5,200,000	-	-	5,200,000
98	5501-02-2001	Acton Fire Hall Parking Lot Repaving	-	-	-	45,000	-	-	-	-	-	-	45,000
99	5900-25-2301	Aerial 752 (A4)	-	-	-	-	-	-	-	1,500,000	-	-	1,500,000
100	5900-25-2801	ATV and Utility Trailer	-	-	-	-	-	-	-	-	21,000	-	21,000
101	5200-07-0104	Breathing Apparatus Replacement	30,000	10,000	20,000	20,000	20,000	20,000	20,000	20,000	450,000	20,000	630,000
102	5200-07-0102	FF Protective Clothing Repl	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000

2020 Capital Budget & 2021 - 2029 Capital Forecast Summary

Line	Project No.	Project Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
103	5000-22-2001	Fire Services Master Plan and Community Risk Assessment	85,000	-	-	-	-	-	-	-	-	-	85,000
104	5200-07-2002	Flashover Unit	150,000	-	-	-	-	-	-	-	-	-	150,000
105	5500-02-2002	Heat Pump Replacement - Fire HQ	50,000	-	-	-	-	-	-	-	-	-	50,000
106	5500-02-2201	Heat Pump Replacement - Maple Ave. Station	-	-	50,000	-	-	-	-	-	-	-	50,000
107	5200-07-0107	Heavy Extraction Equip Repl	-	-	150,000	-	-	-	-	-	-	-	150,000
108	5500-06-2501	Marquee - Acton Station	-	-	-	-	-	80,000	-	-	-	-	80,000
109	5900-25-2802	Mobile Light Tower & Generator	-	-	-	-	-	-	-	-	13,700	-	13,700
110	5400-06-2501	Radio Replacement	-	-	-	-	-	-	1,500,000	-	-	-	1,500,000
111	5900-25-2101	Replace Acton Station Heavy Rescue 733 (R1)	-	-	-	-	-	-	400,000	-	-	-	400,000
112	5900-25-2102	Replace Acton Station Pump 722 (P11)	-	850,000	-	-	-	-	-	-	-	-	850,000
113	5900-25-2303	Replace Aerial 750 (A3)	-	-	-	1,500,000	-	-	-	-	-	-	1,500,000
114	5900-25-2103	Replace Deputy Fire Chief's Car 2 Unit 712	60,000	-	-	-	-	-	-	-	60,000	-	120,000
115	5900-25-2201	Replace Deputy Fire Chief's Car 3 Unit 713	-	60,000	-	-	-	-	-	-	-	60,000	120,000
116	5900-25-2104	Replace Fire Chief's Car 1 Unit 711	60,000	-	-	-	-	-	-	-	60,000	-	120,000
117	5200-07-2001	Replace Gas Detection Equipment	45,000	-	-	-	-	-	-	-	-	-	45,000
118	5900-25-2403	Replace Pump 721 (P2)	-	-	-	-	850,000	-	-	-	-	-	850,000
119	5900-25-2501	Replace Pump 724 (P1)	-	-	-	-	-	850,000	-	-	-	-	850,000
120	5900-25-2202	Replace Rehab Trailer/Truck Unit 731	-	-	-	-	-	-	400,000	-	-	-	400,000
121	5900-25-2001	Replace Support Unit 709 (109)	50,000	-	-	-	-	-	-	-	-	-	50,000
122	5900-25-2002	Replace Support Unit 710 (310)	40,000	-	-	-	-	-	-	-	-	-	40,000
123	5900-25-2203	Replace Tanker 742 (T3)	-	-	600,000	-	-	-	-	-	-	-	600,000
124	5900-25-2401	Replace Tanker 743 (T1)	-	-	-	-	600,000	-	-	-	-	-	600,000
125	5200-07-2003	Respirator Fit Testing Equipment	20,000	-	-	-	-	-	-	-	-	-	20,000
126	5500-02-2801	Rooftop HVAC - Acton Station	-	-	-	-	-	-	-	-	30,000	-	30,000
127	5200-06-0101	Small Equipment Replacement	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	33,000	330,000
128	5900-25-2302	Support Unit 715 (414)	-	-	-	-	-	-	-	60,000	-	-	60,000
129	5900-25-2601	Tanker - 4th Station (New)	-	-	-	-	-	-	-	600,000	-	-	600,000
130	5500-02-1601	Training Centre Enhancements	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
131	5900-25-2003	Training Division Passenger Van	60,000	-	-	-	-	-	-	-	-	-	60,000
Fire Services Total			768,000	1,038,000	938,000	1,683,000	1,588,000	1,068,000	2,438,000	7,548,000	752,700	198,000	18,019,700
Transportation & Public Works													
132	6100-26-2001	#13213 Bridge Mountainview Road over Hungry Hollow Repairs	75,000	300,000	-	-	-	-	-	-	-	-	375,000
133	6200-26-1911	#23 6th Line Culvert Replacement (N of 22nd Sd Rd)	250,000	-	1,000,000	-	-	-	-	-	-	-	1,250,000
134	6200-10-1902	#29 Papermill Dam Rehabilitation	-	-	-	-	-	-	150,000	-	400,000	-	550,000
135	6200-26-2201	#4 Bridge Fifth Line north of Steeles Rehabilitation	-	-	150,000	-	1,000,000	-	-	-	-	-	1,150,000
136	6200-16-2103	10 SdRd from RR 25 to Trafalgar Rd Reconstruction	-	-	350,000	700,000	1,050,000	7,000,000	-	-	-	-	9,100,000
137	6200-16-1902	10th Line - Steeles to 10 SdRd Reconstruction	-	-	-	-	-	-	-	-	500,000	-	500,000
138	6200-16-2401	15 SdRd - Town Line to Trafalgar Rd Reconstruction	-	-	-	-	-	165,000	940,000	1,410,000	9,400,000	-	11,915,000
139	6200-16-2402	17 SdRd/River Dr 10th Line Realignment	-	-	-	-	-	110,000	110,000	330,000	2,200,000	-	2,750,000
140	6200-16-2005	22 SdRd New Connection	-	-	-	-	200,000	-	105,000	-	700,000	-	1,005,000
141	6200-16-2006	22 SdRd Raligment Fourth Line Construction	-	-	-	-	225,000	-	-	-	-	-	225,000
142	6200-16-1501	22nd SdRd Conc 11 Realignment	-	-	-	350,000	-	-	-	-	-	-	350,000
143	6200-16-1701	22nd SdRd Construction Hwy 7 to Limehouse	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
144	6200-16-2102	32 SdRd from Trafalgar Rd to Crewsons Line Reconstruction	-	-	475,000	950,000	1,425,000	9,500,000	-	-	-	-	12,350,000
145	6200-16-2007	5 SdRd Fourth Line to Trafalgar Reconstruction	-	-	-	-	800,000	4,200,000	-	-	-	-	5,000,000
146	6200-16-2104	5 SdRd Trafalgar to Winston Churchill Reconstruction	-	-	-	-	-	750,000	5,000,000	-	-	-	5,750,000
147	6810-25-2001	Activan Master Plan Update	150,000	-	-	-	-	-	-	-	-	-	150,000
148	6810-25-1001	Activan Replacement	-	490,000	120,000	120,000	370,000	-	120,000	-	-	-	1,220,000
149	6800-05-1601	ActiVan Transit Software	-	91,300	-	-	-	-	-	-	-	-	91,300
150	6100-23-1602	Active Transportation Enhancement Program	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
151	6100-23-2401	Active Transportation Improvements	-	90,000	100,000	80,000	250,000	250,000	250,000	-	-	-	1,020,000
152	6200-16-2010	Barber Drive (east) Mountainview Road to Danby Road Bike	70,000	-	-	-	-	-	-	-	-	-	70,000
153	6200-22-0107	Bridge Rehab Study Update	75,000	-	75,000	-	75,000	-	75,000	-	75,000	-	375,000
154	6100-05-2001	Centrac's Advanced Transportation Management System	70,000	-	-	-	-	-	-	-	-	-	70,000
155	6100-22-1802	Class EAs for Master Plan Projects	-	400,000	400,000	-	-	-	-	400,000	400,000	-	1,600,000

2020 Capital Budget & 2021 - 2029 Capital Forecast Summary

Line	Project No.	Project Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
156	6200-16-1702	Collector/Arterial Asphalt Resurfacing Program	-	2,275,000	-	2,450,000	-	1,500,000	-	2,000,000	-	-	8,225,000
157	6200-16-2201	Confederation St. Main to Urban Boundary	-	-	-	-	-	-	486,000	3,240,000	-	-	3,726,000
158	6200-16-1802	Danby & Barber Roundabout Apron Construction	-	938,000	-	-	-	-	-	-	-	-	938,000
159	6200-16-1813	Eighth Line - Steeles to Maple EA	300,000	-	-	-	-	-	-	-	-	-	300,000
160	6200-16-1904	Eighth Line - Steeles to North of 15 SdRd Reconstruction	-	-	-	-	2,386,000	-	5,187,500	5,187,500	-	-	12,761,000
161	6200-16-2101	Eighth Line Steeles South Improvements	-	-	-	-	-	-	144,000	-	-	960,000	1,104,000
162	6500-06-0102	Equipment Replacement	972,500	958,500	905,500	1,001,000	1,749,500	1,110,000	568,500	656,000	1,046,000	992,000	9,959,500
163	6200-16-2009	Fairy Lake Dam Retaining Wall Reconstruction	200,000	-	-	-	-	-	-	-	-	-	200,000
164	6100-16-0101	Future Transit infrastructure installations	-	-	-	-	100,000	25,000	25,000	25,000	100,000	25,000	300,000
165	6200-16-1804	Geo Technical Work - Bowman St & E/W Trail Retaining Wall	350,000	-	-	-	-	-	-	-	-	-	350,000
166	6200-27-0101	Glen Lawson Improvements	-	350,000	1,500,000	-	-	-	-	-	-	-	1,850,000
167	6200-16-2004	Guelph St & Mountainview - Nourthbound/Southbound Turn Lane Improvements	-	-	-	1,500,000	6,000,000	-	-	-	-	-	7,500,000
168	6200-16-1809	Guelph St & Sinclair Ave Turn Lane Construction	150,000	750,000	-	-	-	-	-	-	-	-	900,000
169	6200-20-1901	Harold Street Stormwater Improvements	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
170	6100-17-1801	Infill Sidewalk Connections (Various Locations)	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
171	6200-17-2001	Lauchlin Crescent Walkway Rehabilitation	125,000	-	-	-	-	-	-	-	-	-	125,000
172	6100-28-0107	LED Traffic Signal Replacements	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
173	6100-21-1803	Lindsay Court Streetlight Relocation/Upgrade & S/W Extension	-	150,000	-	-	-	-	-	-	-	-	150,000
174	6100-21-1801	Longfield Subdivision Street Light Replacement	125,000	-	-	-	-	-	-	-	-	-	125,000
175	6200-16-1004	Main St Glen Williams Mountain St. to Urban Limit Reconstruction	650,000	-	2,600,000	-	-	-	-	-	-	-	3,250,000
176	6200-22-1801	Main St N Bridge CNR Construction	3,292,000	-	-	-	-	-	-	-	-	-	3,292,000
177	6100-28-1808	Mand. AODA Access. Traff Sgnl	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	1,050,000
178	6100-28-1802	Mandated Rail Crossing Upgrades	200,000	-	-	-	-	-	-	-	-	-	200,000
179	6200-16-1808	Maple & Main St. S/Guelph & Maple Turn Lane Construction	500,000	-	-	-	-	-	-	-	-	-	500,000
180	6100-10-2001	Maple Ave - Stewart McLaren Rd Parking Lay-bys	50,000	100,000	-	-	-	-	-	-	-	-	150,000
181	6810-10-2001	Marketing and Branding Campaign - Transit	100,000	-	-	-	-	-	-	-	-	-	100,000
182	6500-03-2001	Material Storage Facility	-	-	-	300,000	-	-	-	-	-	-	300,000
183	6200-16-1901	McNabb St - King to CNR Improvements	-	650,000	-	-	-	-	-	-	-	-	650,000
184	6100-28-1807	Mill St Neighbourhood Improvements	100,000	-	-	-	-	-	-	-	-	-	100,000
185	6200-26-1812	Mountainview Over CN Bridge No. 13207 SPN Construction	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
186	6810-25-1601	New ActiVan Vehicles	-	-	-	600,000	200,000	-	-	1,600,000	200,000	-	2,600,000
187	6500-06-1701	New Equipment	235,000	225,000	260,000	520,000	90,000	155,000	460,000	-	-	-	1,945,000
188	6200-16-2105	Ontario Street	-	500,000	2,500,000	-	-	-	-	-	-	-	3,000,000
189	6100-28-0101	Opticom Replacement Program	100,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	550,000
190	6200-16-0104	Pavement Management	1,606,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	1,956,100	19,211,000
191	6100-28-1703	Pedestrian Crossings (Various Locations)	90,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	165,000	1,575,000
192	6200-16-1803	Prince St. Improvements	-	600,000	-	-	-	-	-	-	-	-	600,000
193	6200-22-1702	Pvmt Mgmt Study - 5 YR Cycle	-	-	55,000	-	-	-	-	55,000	-	-	110,000
194	6100-21-1701	Rural Intersections Streetlighting (Various Locations)	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
195	6500-18-0111	Signage	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	350,000
196	6210-22-2101	Site Alteration By-Law Update (per MOECC)	-	75,000	-	-	-	-	-	-	-	-	75,000
197	6100-16-2106	Steeles Ave Corridor transit infrastructure	-	100,000	-	-	-	-	-	-	-	-	100,000
198	6100-20-2201	Storm Sewer Condition Assessments	-	-	250,000	250,000	250,000	250,000	250,000	-	-	-	1,250,000
199	6200-20-1701	Stormwater Facility Rehabilitation Assessment Program	-	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,250,000
200	6200-22-1901	Stormwater Master Plan	150,000	-	-	-	-	-	-	-	-	-	150,000
201	6100-20-1801	Stormwater Strategy	-	-	-	150,000	-	-	-	-	-	-	150,000
202	6100-21-0107	Streetlight & Pole Replacement Program	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
203	6100-21-1802	Streetlight Pole Transformer Replacement	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
204	6000-22-2001	Support for the Affordable Housing Working Group	25,000	-	-	-	-	-	-	-	-	-	25,000
205	6200-16-2702	Tenth Line Steeles South	-	-	-	-	-	-	132,000	-	-	880,000	1,012,000
206	6200-16-2002	Third Line Resurfacing - Urban Limit to 32 SdRd	-	900,000	-	-	-	-	-	-	-	-	900,000
207	6200-16-1601	Todd Road Reconstruction	-	400,000	2,565,000	-	-	-	-	-	-	-	2,965,000
208	6500-28-1002	Traff Cntrl Signals Replace	120,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	930,000
209	6200-22-0020	Traff Signal Legal Draw Update	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
210	6100-28-1516	Traffic Calming (Various Locations)	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	400,000

2020 Capital Budget & 2021 - 2029 Capital Forecast Summary

Line	Project No.	Project Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
211	6500-18-0110	Traffic Infrastructure	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
212	6500-28-1701	Traffic Signal - 8th Line & Miller Drive	-	-	280,000	-	-	-	-	-	-	-	280,000
213	6500-28-1801	Traffic Signal - Eighth Line to Argyll Rd	-	-	-	250,000	-	-	-	-	-	-	250,000
214	6500-28-1702	Traffic Signal - Mountainview Rd & John St	-	280,000	-	-	-	-	-	-	-	-	280,000
215	6100-28-2101	Traffic Signal Installation (Eighth Line and Danby Road)	-	-	280,000	-	-	-	-	-	-	-	280,000
216	6810-22-2001	Transit Facility Feasibility Study & Implementation	-	200,000	1,800,000	10,000,000	-	-	-	-	-	-	12,000,000
217	6810-04-2101	Transit Hardware/Software Purchase/Support	-	20,000	-	350,000	-	-	-	-	-	-	370,000
218	6100-22-0102	Transportation Master Plan Update	-	250,000	-	-	-	-	250,000	-	-	-	500,000
219	6500-11-1517	Tree Planting - Emerald Ash Borer	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
220	6500-03-1704	Truck Wash Facility	-	-	-	625,000	-	-	-	-	-	-	625,000
221	6100-22-1805	Trucking Strategy Implementation Phase 1	250,000	250,000	-	-	-	-	-	-	-	-	500,000
222	6200-27-1011	Tweedle Street Improvements	-	-	150,000	-	-	-	-	-	-	-	150,000
Transportation & Public Works Total			15,300,600	15,773,900	19,246,600	23,627,100	19,601,600	28,446,100	17,684,100	18,334,600	18,452,100	6,288,100	182,754,800
Planning & Development													
223	7100-22-1502	Glen Williams Sec Plan Review	-	-	-	-	55,000	-	-	-	-	-	55,000
224	7100-22-2302	GO Station Secondary Plan Review	-	150,000	-	-	-	-	-	-	-	-	150,000
225	7100-27-0102	Norval Secondary Plan Review	-	-	-	-	-	-	-	-	-	55,000	55,000
226	7000-22-0001	Official Plan Review	-	200,000	-	-	-	200,000	-	-	-	-	400,000
227	7100-22-2303	Post 2031 Secondary Plans	-	-	-	-	-	-	1,500,000	1,500,000	1,500,000	-	4,500,000
228	7000-22-1802	Premier Gateway Phase 2B Secondary Plan	600,000	-	-	-	-	-	-	-	-	-	600,000
229	7100-22-1801	Southeast Georgetown Planning Study	300,000	-	-	-	-	-	-	-	-	-	300,000
230	7300-22-2201	Stewarttown Planning Study Update	-	-	-	-	-	-	55,000	-	-	-	55,000
231	7100-22-2001	Zoning By-Law Update	-	-	154,000	-	-	-	-	154,000	-	-	308,000
Planning & Development Total			900,000	350,000	154,000	-	55,000	200,000	1,555,000	1,654,000	1,500,000	55,000	6,423,000
Recreation & Parks													
232	8211-02-2001	AA Upper Level Window Replace	50,000	-	-	-	-	-	-	-	-	-	50,000
233	8211-02-2401	ACC Exterior Window and Door Sealant	-	-	-	-	15,000	-	-	-	-	-	15,000
234	8211-02-2601	ACC Roof Coverings	-	-	-	-	-	-	25,000	-	-	-	25,000
235	8213-06-2101	Acton Arena CC Hall Water Softener Replace	-	-	10,000	-	-	-	-	-	-	-	10,000
236	8211-02-2101	Acton Arena Concession Cabinetry	-	15,000	-	-	-	-	-	-	-	-	15,000
237	8211-02-2204	Acton Arena Dehumidification Unit	-	-	-	150,000	-	-	-	-	-	-	150,000
238	8211-02-1902	Acton Arena Emergency Light Replacement	-	11,000	-	-	-	-	-	-	-	-	11,000
239	8211-02-2208	Acton Arena Exit Light Fixtures Replacement	-	11,000	-	-	-	-	-	-	-	-	11,000
240	8211-02-2206	Acton Arena Exterior Lighting Replacement	-	11,000	-	-	-	-	-	-	-	-	11,000
241	8211-02-2207	Acton Arena Fire Alarm Control Panel	-	11,000	-	-	-	-	-	-	-	-	11,000
242	8211-02-2201	Acton Arena Flat Roof	240,000	-	-	-	-	-	-	-	-	-	240,000
243	8211-02-1706	Acton Arena HVAC Replacement	-	-	200,000	-	-	-	-	-	-	-	200,000
244	8211-02-2205	Acton Arena Interior Lighting	-	11,000	-	-	-	-	-	-	-	-	11,000
245	8211-06-2101	Acton Arena Lobby A/C Installation	-	-	35,000	-	-	-	-	-	-	-	35,000
246	8211-02-1702	Acton Arena Lobby Stairs Railings	-	-	-	-	-	-	-	-	20,000	-	20,000
247	8211-02-2202	Acton Arena MUA Unit	-	-	200,000	-	-	-	-	-	-	-	200,000
248	8211-02-1703	Acton Arena Paint Steel Beams/Columns (Townesley)	55,000	-	-	-	-	-	-	-	-	-	55,000
249	8211-02-1704	Acton Arena Replace Glycol Pump	-	-	-	-	-	15,000	-	-	-	-	15,000
250	8211-02-1801	Acton Arena Roof Replacement	-	200,000	-	-	-	-	-	-	-	-	200,000
251	8211-02-2203	Acton Arena RTU	-	-	-	40,000	-	-	-	-	-	-	40,000
252	8211-02-2209	Acton Arena Security System CCTV	-	-	-	11,000	-	-	-	-	-	-	11,000
253	8211-02-2002	Acton Arena Skate Tile Repl Ph2	70,000	-	-	-	-	-	-	-	-	-	70,000
254	8211-02-1505	Acton Arena Spectator Upgrades	-	-	-	-	-	-	-	-	18,000	-	18,000
255	8200-10-1701	Acton Youth Centre Construction	736,500	-	-	-	-	-	-	-	-	-	736,500
256	8230-02-2001	AIP Electric Panel Upgrades	15,000	-	-	-	-	-	-	-	-	-	15,000
257	8230-06-1701	AIP Mechanical Upgrades	-	-	-	-	16,000	-	-	-	-	-	16,000
258	8230-02-1501	AIP Refinish Interior Wood	-	11,000	-	-	-	-	-	-	-	-	11,000
259	8230-06-2001	AIP Replace Pool Filter	-	35,000	-	-	-	-	-	-	-	-	35,000
260	8230-02-2101	AIP RTU1	-	36,000	-	-	-	-	-	-	-	-	36,000
261	8230-02-2602	AIP Sink Replacements	-	-	-	-	-	-	10,000	-	-	-	10,000

2020 Capital Budget & 2021 - 2029 Capital Forecast Summary

Line	Project No.	Project Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
262	8230-02-2601	AIP Wall Painting & Repairs	-	-	-	-	-	-	15,000	-	-	-	15,000
263	8200-25-0101	Arena Ice Resurfacer	-	115,000	-	115,000	-	115,000	-	115,000	-	115,000	575,000
264	8240-22-1501	Arts, Cultural Centre Strategic Plan	-	-	-	25,000	-	-	-	-	-	-	25,000
265	8220-02-1801	Cedarvale Community Centre Revitalization	322,000	-	-	-	-	-	-	-	-	-	322,000
266	8412-02-1801	Cedarvale Cottage Exterior Repairs	20,000	-	-	-	-	-	-	-	-	-	20,000
267	8500-11-1501	Cedarvale Park Master Plan Implementation	-	-	250,000	-	-	-	-	-	-	-	250,000
268	8500-11-0103	Cemetery Revitalization & Renewal	15,000	90,000	90,000	100,000	100,000	110,000	120,000	120,000	120,000	120,000	985,000
269	8500-11-1806	Centralized Irrigation Control	-	60,000	-	-	-	-	-	-	-	-	60,000
270	8500-11-2108	Centralized Sportsfield Lighting Control	-	30,000	-	-	-	-	-	-	-	-	30,000
271	8500-11-1803	Community Courtyard & Marquee Gtwn Library Branch	150,000	-	-	-	-	-	-	-	-	-	150,000
272	8510-10-2001	Community Partnership - Beach Volleyball	-	110,000	-	-	-	-	-	-	-	-	110,000
273	8510-10-0101	Community Partnership - Trafalgar Sports Park Leash Free Park	300,000	-	-	-	-	-	-	-	-	-	300,000
274	8240-02-2001	Cultural Centre Exterior Windows	-	-	-	-	-	-	-	-	40,000	-	40,000
275	8240-02-2002	Cultural Centre Stage Floor Replacement	20,000	-	-	-	-	-	-	-	-	-	20,000
276	8240-06-1701	Cultural Centre Theatre Curtain Replacement	-	-	20,000	-	-	-	-	-	-	-	20,000
277	8200-14-1801	Digital Marquee Inserts for ACC & GCC	95,000	-	-	-	-	-	-	-	-	-	95,000
278	8500-11-2110	Dominion Gardens Park Master Plan Implementation PH3	-	660,000	-	-	-	-	-	-	-	-	660,000
279	8500-11-2404	Dominion Gardens Splash Pad Revitalization	270,000	-	-	-	-	-	-	-	-	-	270,000
280	8500-11-0107	Electrical Updates	-	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	135,000
281	8200-06-1601	Facility Boom Lift	-	-	-	80,000	-	-	-	-	-	-	80,000
282	8200-22-1301	Facility Space Provision Study	-	-	-	165,000	-	-	-	-	-	-	165,000
283	8200-02-0101	Facility Structural Repairs	80,000	-	-	-	-	-	-	-	-	-	80,000
284	8500-11-1701	Fairgrounds Park Master Plan Implementation	-	-	200,000	-	-	-	-	-	-	-	200,000
285	8500-11-1603	Fairy Lake Water Quality Implementing	-	-	132,000	-	-	-	-	-	-	-	132,000
286	8500-10-2001	Fairy Lake Water Quality Monitoring	50,000	-	-	-	-	-	-	-	-	-	50,000
287	8261-06-1801	GCC Chem Controller	30,000	-	-	-	-	-	-	-	-	-	30,000
288	8221-02-1501	GCC Exterior Painting	25,000	-	-	-	-	-	-	-	-	-	25,000
289	8261-02-1901	GCC Exterior Window/Door Sealant	30,000	-	-	-	-	-	-	-	-	-	30,000
290	8261-12-1701	GCC Parking Lot Resurfacing	-	400,000	-	-	-	-	-	-	-	-	400,000
291	8261-03-2001	GCC Phase 2 Construction	-	25,000,000	-	-	-	-	-	-	-	-	25,000,000
292	8261-02-2501	GCC Pool Filters	-	-	-	-	-	15,000	-	-	-	-	15,000
293	8221-06-1601	GCC Replace Closed Circuit Camera System	-	21,000	-	-	-	-	-	-	-	-	21,000
294	8261-02-2502	GCC Replace Exhaust Fans	-	-	-	-	-	20,000	-	-	-	-	20,000
295	8221-06-1502	GCC Replace Fire Alarm System	-	-	19,000	-	-	-	-	-	-	-	19,000
296	8221-02-1602	GCC Replace Kinsmen Hall Dividing Wall	-	-	-	-	-	-	-	-	55,000	-	55,000
297	8221-02-1701	GCC Roof Maintenance	25,000	-	-	-	-	25,000	-	-	-	-	50,000
298	8261-02-1403	GCC RTU's	-	-	-	-	-	70,000	-	-	-	-	70,000
299	8304-11-2001	GCC Tennis Court Resurfacing	100,000	-	-	-	-	-	-	-	125,000	-	225,000
300	8261-02-1402	GCC Unit Heaters	-	-	-	-	6,000	-	-	-	-	-	6,000
301	8261-06-2001	Gellert Dry-o-Tron Condenser Replacement	50,000	-	-	-	-	-	-	-	-	-	50,000
302	8500-11-2005	Gellert Park Expansion	-	-	-	6,000,000	-	-	-	-	-	-	6,000,000
303	8500-11-2204	Gellert Splash Pad Resurfacing	-	-	90,000	-	-	-	-	-	-	-	90,000
304	8500-11-2604	Gellert Splash Pad Revitalization	-	-	-	-	-	-	-	-	400,000	-	400,000
305	8200-03-2001	Georgetown Youth Wellness Hub	-	300,000	-	-	-	-	-	-	-	-	300,000
306	8231-06-1701	GIP Equipment Replacement	-	-	24,000	-	-	-	-	-	-	-	24,000
307	8231-06-1602	GIP Filter Replacement	-	-	72,000	-	-	-	-	-	-	-	72,000
308	8231-02-2103	GIP Floor Replacements	-	-	-	-	-	-	15,000	-	-	-	15,000
309	8231-02-1801	GIP Floor Tiling	-	-	84,000	-	-	-	-	-	-	-	84,000
310	8231-02-1501	GIP Partition Replacement	-	-	20,000	-	-	-	-	-	-	-	20,000
311	8231-02-2101	GIP Replace Main Electrical	-	-	22,000	-	-	-	-	-	-	-	22,000
312	8231-02-2102	GIP Roof Replacement	-	-	-	-	-	20,000	-	-	-	-	20,000
313	8231-02-2601	GIP Sink Replacements	-	-	-	-	-	-	10,000	-	-	-	10,000
314	8500-11-2101	Glen Williams Park Master Plan Implementation	-	-	250,000	-	-	-	-	-	-	-	250,000
315	8500-11-1805	Halton Hills Drive Park	-	414,000	-	-	-	-	-	-	-	-	414,000
316	8500-11-1903	Hillcrest Cemetery Revitalization & Renewal	15,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	105,000

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Line	Project No.	Project Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
317	8500-11-2006	Hornby Park Revitalization	-	-	300,000	-	-	-	-	-	-	-	300,000
318	8500-24-1901	Hungry Hollow Trails Ph 3 Eighth Line to Cedarvale Park	265,000	-	-	-	-	-	-	-	-	-	265,000
319	8500-24-2001	Hungry Hollow Trails Ph 4 Noble Court Link	-	125,000	-	-	-	-	-	-	-	-	125,000
320	8500-11-0105	Irrigation System Replacement	130,000	45,000	-	45,000	-	45,000	-	45,000	-	45,000	355,000
321	8500-11-2111	Lion's Club Park (Dayfoot Drive)	-	-	450,000	-	-	-	-	-	-	-	450,000
322	8500-11-2112	Lindsey Court Park	-	-	225,000	-	-	-	-	-	-	-	225,000
323	8500-11-2113	Mill Street Parkette	-	100,000	-	-	-	-	-	-	-	-	100,000
324	8251-02-0103	MMSP 10+ Ton HVAC Replacement	-	-	35,000	-	35,000	-	-	-	-	-	70,000
325	8251-02-0101	MMSP 5-10 Ton HVAC Replacement	-	20,000	-	-	-	-	-	-	-	-	20,000
326	8251-02-2203	MMSP Alcott Skate Tile Replacement	70,000	-	-	-	-	-	-	-	300,000	-	370,000
327	8251-02-2001	MMSP Asphalt Parking Lot & Sidewalks	-	60,000	-	-	-	-	-	-	-	-	60,000
328	8251-02-2201	MMSP Ceiling Refurbishment	-	-	35,000	-	-	-	-	-	-	-	35,000
329	8251-22-1501	MMSP Computerized Energy Audit	-	-	50,000	-	-	-	-	-	-	-	50,000
330	8251-02-1804	MMSP Concession Renovation	-	-	-	-	-	-	-	-	15,000	-	15,000
331	8251-02-2202	MMSP Exterior Door Replacement	-	-	-	-	13,000	-	-	-	-	-	13,000
332	8251-02-2212	MMSP Interior Lighting Upgrades	-	-	-	-	-	-	500,000	-	-	-	500,000
333	8251-02-1802	MMSP Low E Ceiling	75,000	-	-	-	60,000	-	-	-	-	-	135,000
334	8251-03-2701	MMSP Mezzanine Fitness Facility	-	-	-	-	-	-	-	300,000	-	-	300,000
335	8251-02-1801	MMSP Paint Fernbrook Pad	40,000	-	-	-	-	-	-	-	-	-	40,000
336	8251-02-2204	MMSP Replace Air Distribution Systems	-	-	100,000	-	-	-	-	-	-	-	100,000
337	8251-06-1901	MMSP Replace Dehumidifiers	200,000	-	-	-	-	-	-	-	-	-	200,000
338	8251-02-2205	MMSP Replace Detection Devices	-	-	-	-	65,000	-	-	-	-	-	65,000
339	8251-02-2206	MMSP Replace Electrical Equipment	-	-	-	-	60,000	-	-	-	-	-	60,000
340	8251-02-2207	MMSP Replace Exhaust Ventilation Systems	-	-	250,000	-	-	-	-	-	-	-	250,000
341	8251-02-2208	MMSP Replace Exit Light Fixtures	-	-	-	-	-	-	-	-	60,000	-	60,000
342	8251-02-1701	MMSP Replace Fernbrook Pad Seating	-	-	-	-	-	-	-	-	18,000	-	18,000
343	8251-02-2209	MMSP Replace Fire Alarm Panel	-	-	-	-	70,000	-	-	-	-	-	70,000
344	8251-02-2211	MMSP Replace Heating Generating Systems	-	-	85,000	-	-	-	-	-	-	-	85,000
345	8251-02-2213	MMSP Replace MUA	-	-	120,000	-	-	-	-	-	-	-	120,000
346	8251-02-1803	MMSP Replace Overhead Doors	-	-	-	-	-	-	-	-	30,000	-	30,000
347	8251-02-2214	MMSP Replace Power Distribution	-	-	-	-	300,000	-	-	-	-	-	300,000
348	8251-02-2215	MMSP Replace Pull Stations	-	-	-	-	25,000	-	-	-	-	-	25,000
349	8251-02-2216	MMSP Replace RTU's	-	-	120,000	-	-	-	-	-	-	-	120,000
350	8251-02-2217	MMSP Replace Signal Devices	-	-	-	-	50,000	-	-	-	-	-	50,000
351	8251-02-2218	MMSP Replace Sprinkler System	-	-	-	-	100,000	-	-	-	-	-	100,000
352	8251-02-2219	MMSP Replace Standpipe and Fire Department Connection	-	-	-	-	75,000	-	-	-	-	-	75,000
353	8251-02-2220	MMSP Replace Storm Drainage System	-	-	-	-	300,000	-	-	-	-	-	300,000
354	8251-02-2221	MMSP Replacement Sanitary Waste	-	-	-	-	300,000	-	-	-	-	-	300,000
355	8500-11-1504	MMSP Skatepark Revitalization & Renewal	-	600,000	-	-	-	-	-	-	-	-	600,000
356	8251-02-2003	MMSP Stair Railings Refurbish	50,000	-	-	-	-	-	-	-	-	-	50,000
357	8251-02-1603	MMSP Structural Steel Painting	-	38,000	-	-	-	-	-	-	-	-	38,000
358	8500-11-2102	Multi Purpose Courts	-	-	-	-	185,000	-	-	-	-	-	185,000
359	8500-11-1703	Neighbourhood Level Skate Features	-	78,000	70,000	-	-	-	-	-	-	-	148,000
360	8421-12-2101	Norval CC Parking Lot	-	10,000	-	-	-	-	-	-	-	-	10,000
361	8421-02-2601	Norval CC Replace Electrical Panels	-	-	-	-	-	-	11,000	-	-	-	11,000
362	8421-02-2101	Norval CC Replace Exterior Wall Cladding	-	40,000	-	-	-	-	-	-	-	-	40,000
363	8421-02-2102	Norval CC Replace Flooring	-	15,000	-	-	-	-	-	-	-	-	15,000
364	8500-22-1801	Norval Park Master Plan Implementation	-	-	171,000	-	-	-	-	-	-	-	171,000
365	1000-09-0101	Office Furniture	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	38,000	380,000
366	8500-11-2002	Open Space Management	-	20,000	-	-	-	-	-	-	-	-	20,000
367	8500-12-0101	Park Parking Lot Surfacing	75,000	250,000	-	-	250,000	-	-	-	-	-	575,000
368	8500-24-0111	Park Pathway Lighting Replacement	-	150,000	160,000	160,000	150,000	-	-	-	-	-	620,000
369	8500-11-1912	Park Pathway Revitalization & Renewal	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	180,000
370	8500-11-0106	Park Pavilion Repairs	-	-	75,000	-	-	-	-	-	-	-	75,000
371	8500-11-2107	Park Pylon Sign	-	-	70,000	-	-	-	-	-	-	-	70,000

2020 Capital Budget & 2021 - 2029 Capital Forecast Summary

Line	Project No.	Project Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
372	8500-18-1801	Parks and Facilities Signage	-	150,000	-	-	-	-	-	-	-	-	150,000
373	8500-11-0102	Parks Revitalization & Renewal	145,000	140,000	140,000	150,000	150,000	160,000	170,000	170,000	170,000	170,000	1,565,000
374	8500-11-1911	Pedestrian Bridge Replacement	-	75,000	-	-	-	-	-	-	-	-	75,000
375	8500-13-0106	Play Equipment Replacement	300,000	110,000	110,000	110,000	120,000	130,000	140,000	140,000	140,000	140,000	1,440,000
376	8500-19-0109	Playing Field Rehabilitation	-	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	540,000
377	8500-06-2001	Portable Water Dispenser	-	-	50,000	-	-	-	-	-	-	-	50,000
378	8500-08-2001	Property Acquisition Parks & Open Spaces	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
379	8310-02-2201	Prospect Boat House Main Electrical Services	-	-	11,000	-	-	-	-	-	-	-	11,000
380	8500-11-2704	Prospect Park Splash Pad Revitalization	-	-	-	-	-	-	-	400,000	-	-	400,000
381	8301-11-2001	Prospect Tennis Ct Resurfacing	-	-	70,000	-	-	-	-	-	-	90,000	160,000
382	8500-11-1606	Remembrance Park Mechanical Room Upgrades	-	-	-	-	75,000	-	-	-	-	-	75,000
383	8500-11-1807	Rennie St. Park Ph 2	-	210,000	-	-	-	-	-	-	-	-	210,000
384	8500-11-2601	Splash Pad Surfacing Repairs DG	-	-	-	-	-	-	-	-	-	70,000	70,000
385	8500-19-0107	Sportsfield Lighting Replacement	100,000	265,200	450,000	-	-	450,000	-	-	-	-	1,265,200
386	8300-11-0104	Tennis Court Lighting Replacement	71,000	-	175,000	-	-	-	-	-	-	-	246,000
387	8500-11-2003	Tolton Lands Redevelopment	-	800,000	-	-	-	-	-	-	-	-	800,000
388	8500-11-1605	Tolton Park Design & Engineering	120,000	-	-	-	-	-	-	-	-	-	120,000
389	8400-02-2001	Town Hall Air Handling Unit	-	450,000	-	-	-	-	-	-	-	-	450,000
390	8400-02-1901	Town Hall Balancing HVAC System	-	-	-	-	-	10,000	-	-	-	-	10,000
391	8400-02-2002	Town Hall Building Automation System	110,000	-	-	-	-	-	-	-	-	-	110,000
392	8400-02-2501	Town Hall Cabinetry Replacement	-	-	-	-	-	25,000	-	-	-	-	25,000
393	8400-02-2502	Town Hall Domestic Water Distribution	-	-	-	-	-	-	-	300,000	-	-	300,000
394	8400-02-2201	Town Hall Domestic Water Main Replacement	-	-	25,000	-	-	-	-	-	-	-	25,000
395	8400-02-1904	Town Hall Dry Sprinkler System Install	135,000	-	-	-	-	-	-	-	-	-	135,000
396	8400-02-2503	Town Hall Ductwork Distribution Replacement	-	-	-	-	-	-	-	500,000	-	-	500,000
397	8400-02-2202	Town Hall Emergency Lighting Systems	-	-	50,000	-	-	-	-	-	-	-	50,000
398	8400-02-2504	Town Hall Exhaust Fans & Ductwork Replacement	-	-	-	-	-	125,000	-	-	-	-	125,000
399	8400-02-2209	Town Hall Exit Light Fixtures	-	-	20,000	-	-	-	-	-	-	-	20,000
400	8400-02-2203	Town Hall Exterior Doors Replacement	-	-	-	-	-	13,000	-	-	-	-	13,000
401	8400-02-2505	Town Hall Exterior Wall and Soffit Lighting System	-	-	150,000	-	-	-	-	-	-	-	150,000
402	8400-02-2506	Town Hall Exterior Windows Replacement	-	-	-	-	-	-	-	70,000	-	-	70,000
403	8400-02-2204	Town Hall Fire Alarm Control Panel Annunciator	-	-	30,000	-	-	-	-	-	-	-	30,000
404	8400-02-2507	Town Hall Flooring Replacement	-	-	-	-	-	-	-	-	10,000	-	10,000
405	8400-02-2508	Town Hall Hot Water Heating Distribution Replacement	-	-	-	-	-	-	-	150,000	-	-	150,000
406	8400-02-1703	Town Hall MUA Replacement	-	35,000	-	-	-	-	-	-	-	-	35,000
407	8400-12-1501	Town Hall Parking Lot Replacement	-	-	170,000	-	-	-	-	-	-	-	170,000
408	8400-02-1702	Town Hall Phased Replacement of Heat Pumps	345,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	-	745,000
409	8400-02-2509	Town Hall Plumbing Fixture Replacement	-	-	-	-	-	-	-	15,000	-	-	15,000
410	8400-02-2005	Town Hall Renovations - Ph 1	-	500,000	-	-	-	-	-	-	-	-	500,000
411	8400-02-1801	Town Hall Replace Automatic Doors	-	40,000	-	-	-	-	-	-	-	-	40,000
412	8400-02-2205	Town Hall Replace Exterior Pole Mounted Lighting	-	-	70,000	-	-	-	-	-	-	-	70,000
413	8400-02-1902	Town Hall Replace HVAC Water Piping	-	10,000	-	-	-	-	-	-	-	-	10,000
414	8400-02-2206	Town Hall Replace/Upgrade Interior Lighting	-	-	100,000	-	-	-	-	-	-	-	100,000
415	8400-02-2207	Town Hall Replacement Detection Devices (Fire)	-	-	55,000	-	-	-	-	-	-	-	55,000
416	8400-02-2208	Town Hall Security System	-	-	200,000	-	-	-	-	-	-	-	200,000
417	8400-02-2401	Town Hall Security System (CCTV)	-	110,000	-	-	-	-	-	-	-	-	110,000
418	8400-02-2510	Town Hall Sink Fixture Replacement	-	-	-	-	-	-	-	33,000	-	-	33,000
419	8400-02-2101	Town Hall Walls	-	20,000	-	-	-	-	-	-	-	-	20,000
420	8500-11-2004	Trafalgar Sports Park Field of Dreams Phase 2	50,000	714,000	-	-	-	-	-	-	-	-	764,000
421	8500-24-0102	Trails Revitalization & Renewal	-	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	1,170,000
422	8500-24-0110	Trails System	-	-	240,000	260,000	280,000	-	300,000	-	-	-	1,080,000
423	8500-11-2402	Vision Georgetown Parks - Community Park (CP #1)	-	-	-	-	-	-	-	-	-	4,575,000	4,575,000
424	8500-11-2105	Vision Georgetown Parks - Neighborhood Park (NP #1)	-	-	-	450,000	-	-	-	-	-	-	450,000
425	8500-11-2202	Vision Georgetown Parks - Neighborhood Park (NP #2)	-	-	-	-	420,000	-	-	-	-	-	420,000
426	8500-11-2301	Vision Georgetown Parks - Neighborhood Park (NP #3)	-	-	-	-	-	450,000	-	-	-	-	450,000

2020 Capital Budget & 2021 - 2029 Capital Forecast Summary

Line	Project No.	Project Name	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Total
427	8500-11-2106	Vision Georgetown Parks - Parkette (PK #1)	-	-	-	270,000	-	-	-	-	-	-	270,000
428	8500-11-2203	Vision Georgetown Parks - Parkette (PK #2)	-	-	-	-	270,000	-	-	-	-	-	270,000
429	8500-11-2302	Vision Georgetown Parks - Parkette (PK #3)	-	-	-	-	-	225,000	-	-	-	-	225,000
430	8500-11-2702	Vision Georgetown Parks - Parkette (PK #6)	-	-	-	-	-	-	-	-	-	225,000	225,000
431	8500-11-2703	Vision Georgetown Parks - Parkette (PK #7)	-	-	-	-	-	-	-	-	-	200,000	200,000
432	8500-11-2205	Vision Georgetown Parks - Parkette (PK#8)	-	-	-	-	225,000	-	-	-	-	-	225,000
433	8500-11-2503	Vision Georgetown Parks - Parkette (PK#9)	-	-	-	-	-	-	-	-	225,000	-	225,000
434	8500-11-2303	Vision Georgetown Town Square Park	-	-	-	-	-	-	-	1,000,000	-	-	1,000,000
Recreation & Parks Total			5,082,500	34,055,200	6,473,000	8,454,000	4,038,000	2,346,000	1,639,000	3,681,000	2,069,000	6,023,000	73,860,700
Grand Total			25,380,400	55,044,300	30,457,300	35,866,100	27,511,900	34,081,800	24,559,000	32,787,700	23,748,500	13,606,000	303,043,000

**REPORTS REQUESTED AND ACTION ITEMS
BY COUNCIL / GENERAL COMMITTEE
2020 BUDGET & BUSINESS PLAN**

Reference	Date Requested	Subject	Status
TPW-2019-0014	May 14, 2019	AND FURTHER THAT staff be authorized to initiate the improvement strategies in the Trucking Strategy Study.	Implementation costs of the Trucking Strategy have been included in the 2020-2029 capital forecast.
TPW-2019-0026	June 17, 2019	AND FURTHER THAT Council approve the continuation of existing contracts for the ActiVan transit operators and administrative staff required to fulfill the ActiVan operations in-house for one additional year.	One-time costs of the ActiVan contracts have been included in the 2020 Operating Budget with offset funding from the Tax Rate Stabilization Reserve.
TPW-2019-0020	October 21, 2019	RE: Corporate Fleet Management Strategy AND FURTHER THAT the full project costs of the Implementation Plan be referred to Budget Committee.	Included in the 2020-2029 capital forecast
PLS-2019-0067	October 21, 2019	AND FURTHER THAT the resources required to successfully implement the 2020-2025 Corporate Energy Plan on an on-going basis, be brought forward and considered as part of the annual capital and operating budgeting process.	A 0.6% levy increase to the Special Infrastructure Gap Levy and the establishment of the Green Revolving Fund have been included in the 2020 Budget to support funding for the Corporate Energy Plan implementation. Implementation costs have been included in the 2020-2029 capital forecast.
RP-2019-0032	October 28, 2019	AND FURTHER THAT Council approve the updated financing model as requested by Leash Free Halton Hills as outlined in Report RP-2019-0032 [\$15,500 total projected funding (5.2%) with \$8,000 funding available (2.7%)], and refer the project to Budget Committee for consideration as part of the 2020 Capital Budget.	The Leash Free Park at Trafalgar Sports Park has been included in the 2020 Capital Budget for Budget Committee's consideration.

Acton BIA

		2020
		<u>Budget</u>
Ordinary Income/Expense		
Income		
	Facade Improvement Grant	5,000.00
	Operations	
	Events	
	Canada Day	2,500.00
	Leathertown Festival	
	Sponsors	16,000.00
	Vendors	12,500.00
	Leathertown Festival	28,500.00
	Farmer's Market	5,500.00
	Total Events	36,500.00
	General Sponsorships	500.00
	Municipal Assistance & CIP	750.00
	Summer Student Grant	4,000.00
	Operations - Other	96,970.00
	Total Operations	102,220.00
	Municipal Infrastructure Grant	27,500.00
Total Income		<u>171,220.00</u>
Expense		
	Façade Improvement	10,000.00
	Infrastructure	37,500.00
	Christmas Decor Installation	1,200.00
	Lawn Mower/Trimming Maintenance	0.00
	Maintenance Salary	0.00
	Miscellaneous Beautification	200.00
	Plants, Planting & Maintenance	7,000.00
	Snow Plowing Parking Lots	5,000.00
	Xmas Lights Replacement	0.00
	Beautification/Maintenance	13,400.00
	Events	
	Additional Event Supplies	
	Canada Day	
	Advertising	500.00
	Entertainment	2,000.00
	Canada Day	2,500.00
	Leathertown Festival	
	Advertising & Promotions	4,500.00
	Entertainment	16,000.00
	Supplies & Expenses	3,000.00
	Leathertown Festival	23,500.00
	Santa Claus Parade	
	Photos With Santa	200.00
	Santa Claus Photos	200.00
	Trick Or Treat	
	Advertising	250.00
	Supplies & Expenses	200.00

	Trick Or Treat	450.00
	Farmer's Market	
	Entertainment	1,500.00
	Marketing	800.00
	Repairs & Maintenance	350.00
	Supplies	600.00
	Farmer's Market	3,250.00
	Events - Other	0.00
	Total Events	29,900.00
	General Promotion & Advertising	
	Community Sponsorships	80.00
	General Advertising	250.00
	Retail Promotions & BIA Bucks	200.00
	Website Maintenance & Hosting	630.00
	General Promotion & Advertising	1,160.00
	HST Write-off	8,452.00
	Office & Administration	
	Bank Fees & Interest	600.00
	Book Keeping Services	4,200.00
	General Liability Insurance	1,000.00
	Meeting Expenses	400.00
	Memberships/Conventions	1,100.00
	Miscellaneous Expenses	500.00
	Office Repairs & Maintenance	1,000.00
	Office Supplies	1,500.00
	Rent	8,320.00
	Telephone/Internet	1,300.00
	Office & Administration	19,920.00
	Payroll	
	BIA Manager Salary	42,000.00
	CPP Expense	2,000.00
	EI Expense	1,050.00
	Summer Student	5,500.00
	WSIB	338.00
	Payroll	50,888.00
	Total Expense	171,220.00
Net Ordinary Income		0.00

Downtown Georgetown BIA
Budget vs. Actuals: 2019 - FY19 P&L
January - December 2020

	Budget 2020	Actual 2019	Budget 2019
Income			
Total Income	\$ 279,800.00	\$ 261,227.25	\$ 265,050.00
Gross Profit	\$ 279,800.00	\$ 261,227.25	\$ 265,050.00
Expenses			
Total 5100 Beautification & Maintenance	81,900.00	\$ 28,080.49	\$ 76,000.00
5200 Promotion & Advertising			
Total 5200 Promotion & Advertising	29,500.00	\$ 9,221.09	\$ 31,300.00
5500 Office & Administration			
Total 5500 Office & Administration	38,510.00	\$ 31,652.64	\$ 32,900.00
Total 5600 Payroll	128,890.00	\$ 65,163.14	\$ 117,100.00
5800 Farmers' Market			
Total 5800 Farmers' Market	11,000.00	\$ 9,855.51	\$ 12,750.00
Total Expenses	\$ 289,800.00	\$ 145,316.06	\$ 270,050.00
Net Operating Income	-\$ 10,000.00	\$ 115,911.19	-\$ 5,000.00
Other Expenses			
5199 Capital items	10,000.00	5,061.74	5,000.00
Total Other Expenses	\$ 10,000.00	\$ 5,061.74	\$ 5,000.00
Net Other Income	-\$ 10,000.00	-\$ 5,061.74	-\$ 5,000.00
Net Income	\$ 0.00	\$ 110,849.45	-\$ 10,000.00